

BILDERBERG



PARTICIPANT LISTS

"privacy, rather than secrecy"

"The objectives of the Association are to promote the study of, and public education in international affairs.."

"I think, first and foremost, it's a form of self-enrichment.."

"I got to 'breathe the air'. I learned alot"

BILDERBERG MEETINGS

Table of Contents

2012 - Chantilly, Virginia, USA, 31st May - 3rd June.....	4
2011 - St. Moritz, Switzerland, 9th -12th June.....	8
2010 - Sitges, Spain 3rd - 6th June.....	12
2009 - Vouliagmeni, Greece 14th - 17th May.....	16
2008 - Chantilly, Virginia, USA, 5th - 8th June.....	20
2007 - Istanbul, Turkey, 31st May - 3rd June.....	24
2006 - Ottawa, Canada, 8th - 11th June.....	28
2005 - Rottach-Egern, Germany, 5th - 8th June.....	32
2004 - Stresa, Italy, 3rd - 6th June.....	36
2003 - Versailles, France, 15th - 18th May.....	40
2002 - Chantilly, Virginia, U.S.A, 30th May - 2nd June.....	44
2001 - Stenungsund, Sweden, 24th - 27th June.....	48
2000 - Brussels, Belgium, 1st - 3rd June.....	52
1999 - Hotel Caesar Park Penha Longa, Sintra, Portugal, 3rd - 6th June.....	55
1998 - Turnberry Hotel, Ayrshire, Scotland, 14th - 17th May.....	59
1997 - Pine Isle Resort near Atlanta, USA, 12th - 15th June.....	63
1996 - CIBC Leadership Centre, Toronto, Canada, 30th May - 2nd June.....	67
1995 - Zurich, Switzerland, 8th - 11th June.....	71
1994 - Helsinki, Finland, 2nd - 5th June.....	75
1993 - Vouliagmeni, nr Athens, Greece, 22nd - 25th April.....	79
1992 - Evian-les-Bains, France, 21st - 24th May.....	83
1991 - Baden-Baden, Germany, 6th - 9th June.....	87
The Logan Act.....	91
House of Commons - Code of Conduct.....	91
Bilderberg contact details.....	93

BILDERBERG MEETINGS

Key of Participating Countries

AUT	Austria
BEL	Belgium
BUL	Bulgaria
CAN	Canada
CHE	Switzerland
CHN	China
CZE	Czechoslovakia
DEU	Germany
DNK	Denmark
ESP	Spain
FIN	Finland
FRA	France
GBR	Great Britain
GRC	Greece
HUN	Hungary
ICE	Iceland
INT	International
IRL	Ireland
IRN	Iran
IRQ	Iraq
ISR	Israel
ITA	Italy
KSV	Kosova
KWT	Kuwait
LUX	Luxembourg
NLD	Netherlands
NOR	Norway
PNA	Palestine
POL	Poland
PRT	Portugal
RUS	Russia
SVK	Slovakia
SWE	Sweden
TUR	Turkey
UKR	Ukraine
USA	United States of America
INT	International Participant

All participants highlighted in red were serving publicly elected politicians at the time of their attendance.

As Bilderberg meetings are held under the [Chatham House Rule](#), this effectively blocks public accountability and scrutiny of politicians engaged in such proceedings. This brings a conflict of interest, between serving democracy, and the privacy needs of the international elite.

BILDERBERG MEETINGS

2012 - Chantilly, Virginia, USA, 31st May - 3rd June

Agenda

- The State of Trans-Atlantic Relations
- Is Vigorous Economic Growth Attainable?
- The Future of Democracy in the Developed World
- The US Political Landscape
- The European Political Landscape
- A Conversation on US Foreign Policy
- The Politics and Geo-Politics of Energy
- Stability and Instability in the Middle East
- Imbalances, Austerity and Growth
- Sustainability of the Euro and its Consequences
- What Does Putin 2.0 Mean?
- What Can the West Do about Iran?
- How Do Sovereign States Collaborate in Cyber Space?
- China's Economic and Political Outlook

Final List of Participants^[1]

Chairman

FRA	Castries, Henri de	Chairman and CEO, AXA Group
AUT	Bronner, Oscar	Publisher, Der Standard Medienwelt
AUT	Cernko, Willibald	CEO, UniCredit Bank Austria AG
AUT	Faymann, Werner	Federal Chancellor
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL	Belgium, H.R.H. Prince Philippe of	
CAN	Carney, Mark J.	Governor, Bank of Canada
CAN	Clark, W. Edmund	Group President and CEO, TD Bank Group
CAN	McKenna, Frank	Deputy Chair, TD Bank Group
CAN	Prichard, J. Robert S.	Chair, Torys LLP
CAN	Redford, Alison M.	Premier of Alberta
CAN	Reisman, Heather M.	CEO, Indigo Books & Music Inc.
CAN	Wright, Nigel S.	Chief of Staff, Office of the Prime Minister
CHE	Supino, Pietro	Chairman and Publisher, Tamedia AG
CHE	Vasella, Daniel L.	Chairman, Novartis AG
CHN	Fu, Ying	Vice Minister of Foreign Affairs
CHN	Huang, Yiping	Professor of Economics, China Center for Economic Research, Peking University

DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU	Enders, Thomas	CEO, Airbus
DEU	Ischinger, Wolfgang	Chairman, Munich Security Conference; Global Head Government Relations, Allianz SE
DEU	Koch, Roland	CEO, Bilfinger Berger SE
DEU	Löscher, Peter	President and CEO, Siemens AG
DEU	Nass, Matthias	Chief International Correspondent, Die Zeit
DEU	Reitzle, Wolfgang	CEO & President, Linde AG
DEU	Trittin, Jürgen	Parliamentary Leader, Alliance 90/The Greens
DNK	Christiansen, Jeppe	CEO, Maj Invest
DNK	Federspiel, Ulrik	Executive Vice President, Haldor Topsøe A/S
DNK	Mchangama, Jacob	Director of Legal Affairs, Center for Political Studies (CEPOS)
ESP	Cebrián, Juan Luis	CEO, PRISA; Chairman, El País
ESP	Nin Génova, Juan María	Deputy Chairman and CEO, Caixabank
ESP	Sáenz de Santamaría Antón, Soraya	Vice President and Minister for the Presidency
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell, PLC
FIN	Siilasmaa, Risto	Chairman of the Board of Directors, Nokia Corporation
FIN	Urpilainen, Jutta	Minister of Finance
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Béchu, Christophe	Senator, and Chairman, General Council of Maine-et-Loire
FRA	Chalendar, Pierre André de	Chairman and CEO, Saint-Gobain
FRA	Izraelewicz, Erik	CEO, Le Monde
FRA	Karvar, Anousheh	Inspector, Inter-ministerial Audit and Evaluation Office for Social, Health, Employment and Labor Policies
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Senard, Jean-Dominique	CEO, Michelin Group
GBR	Agius, Marcus	Chairman, Barclays PLC
GBR	Boles, Nick	Member of Parliament
GBR	Clarke, Kenneth	Member of Parliament, Lord Chancellor and Secretary of Justice
GBR	Dudley, Robert	Group Chief Executive, BP PLC
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings PLC
GBR	Kerr, John	Independent Member, House of Lords
GBR	Mandelson, Peter	Member, House of Lords; Chairman, Global Counsel
GBR	Micklethwait, John	Editor-in-Chief, The Economist
GBR	Rachman, Gideon	Chief Foreign Affairs Commentator, The Financial Times
GBR	Voser, Peter	CEO, Royal Dutch Shell PLC
GBR	Wolf, Martin H.	Chief Economics Commentator, The Financial Times
GRC	Giannitsis, Anastasios	Former Minister of Interior; Professor of Development and International Economics, University of Athens
GRC	Papalexopoulos, Dimitri	Managing Director, Titan Cement Co.
GRC	Tsoukalis, Loukas	President, Hellenic Foundation for European and Foreign Policy
INT	Almunia, Joaquín	Vice-President - Commissioner for Competition, European Commission
INT	Gucht, Karel de	Commissioner for Trade, European Commission
INT	Kodmani, Bassma	Member of the Executive Bureau and Head of Foreign Affairs, Syrian National Council

INT	Kroes, Neelie	Vice President, European Commission; Commissioner for Digital Agenda
INT	Lamy, Pascal	Director-General, World Trade Organization
INT	Sheeran, Josette	Vice Chairman, World Economic Forum
INT	Vimont, Pierre	Executive Secretary General, European External Action Service
INT	Zoellick, Robert B.	President, The World Bank Group
IRL	Gallagher, Paul	Former Attorney General; Senior Counsel
IRL	Noonan, Michael	Minister for Finance
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
ISR	Levite, Ariel E.	Nonresident Senior Associate, Carnegie Endowment for International Peace
ISR	Rabinovich, Itamar	Global Distinguished Professor, New York University
ITA	Bernabè, Franco	Chairman and CEO, Telecom Italia
ITA	Conti, Fulvio	CEO and General Manager, Enel S.p.A.
ITA	Elkann, John	Chairman, Fiat S.p.A.
ITA	Gruber, Lilli	Journalist - Anchorwoman, La 7 TV
ITA	Letta, Enrico	Deputy Leader, Democratic Party (PD)
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Netherlands, H.M. the Queen of	
NLD	Pechtold, Alexander	Parliamentary Leader, Democrats '66 (D66)
NLD	Polman, Paul	CEO, Unilever PLC
NLD	Rutte, Mark	Prime Minister
NLD	Scheffer, Paul	Professor of European Studies, Tilburg University
NOR	Andresen, Johan H.	Owner and CEO, FERD
NOR	Brandtzæg, Svein Richard	President and CEO, Norsk Hydro ASA
POL	Rostowski, Jacek	Minister of Finance
PRT	Amado, Luís	Chairman, Banco Internacional do Funchal (BANIF)
PRT	Balsemão, Francisco Pinto	President and CEO, Impresa; Former Prime Minister
PRT	Moreira da Silva, Jorge	First Vice-President, Partido Social Democrata (PSD)
RUS	Chubais, Anatoly B.	CEO, OJSC RUSNANO
RUS	Ivanov, Igor S.	Associate member, Russian Academy of Science; President, Russian International Affairs Council
RUS	Kasparov, Garry	Chairman, United Civil Front (of Russia)
SWE	Bonnier, Jonas	President and CEO, Bonnier AB
SWE	Carlsson, Gunilla	Minister for International Development Cooperation
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Babacan, Ali	Deputy Prime Minister for Economic and Financial Affairs
TUR	Berberoğlu, Enis	Editor-in-Chief, Hürriyet Newspaper
TUR	Keyman, E. Fuat	Director, Istanbul Policy Center and Professor of International Relations, Sabanci University
TUR	Koç, Mustafa	Chairman, Koç Holding A.Ş.
TUR	Timuray, Serpil	CEO, Vodafone Turkey
USA	Ajami, Fouad	Senior Fellow, The Hoover Institution, Stanford University
USA	Alexander, Keith B.	Commander, US Cyber Command; Director, National Security Agency

USA	Altman, Roger C.	Chairman, Evercore Partners
USA	Collins, Timothy C.	CEO and Senior Managing Director, Ripplewood Holdings, LLC
USA	Daniels, Jr., Mitchell E.	Governor of Indiana
USA	DeMuth, Christopher	Distinguished Fellow, Hudson Institute
USA	Donilon, Thomas E.	National Security Advisor, The White House
USA	Evans, J. Michael	Vice Chairman, Global Head of Growth Markets, Goldman Sachs & Co.
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
USA	Gephardt, Richard A.	President and CEO, Gephardt Group
USA	Goolsbee, Austan D.	Professor of Economics, University of Chicago Booth School of Business
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Harris, Britt	CIO, Teacher Retirement System of Texas
USA	Hoffman, Reid	Co-founder and Executive Chairman, LinkedIn
USA	Huntsman, Jr., Jon M.	Chairman, Huntsman Cancer Foundation
USA	Jacobs, Kenneth M.	Chairman and CEO, Lazard
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard
USA	Karp, Alexander	CEO, Palantir Technologies
USA	Karsner, Alexander	Executive Chairman, Manifest Energy, Inc
USA	Kerry, John	Senator for Massachusetts
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
USA	Kravis, Henry R.	Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute
USA	Krupp, Fred	President, Environmental Defense Fund
USA	Li, Cheng	Director of Research and Senior Fellow, John L. Thornton China Center, Brookings Institution
USA	Lipsky, John	Distinguished Visiting Scholar, Johns Hopkins University
USA	Liveris, Andrew N.	President, Chairman and CEO, The Dow Chemical Company
USA	Lynn, William J.	Chairman and CEO, DRS Technologies, Inc.
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	Mehlman, Kenneth B.	Partner, Kohlberg Kravis Roberts & Co.
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Noonan, Peggy	Author, Columnist, The Wall Street Journal
USA	Orszag, Peter R.	Vice Chairman, Citigroup
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute
USA	Rattner, Steven	Chairman, Willett Advisors LLC
USA	Rogoff, Kenneth S.	Professor of Economics, Harvard University
USA	Rose, Charlie	Executive Editor and Anchor, Charlie Rose
USA	Ross, Dennis B.	Counselor, Washington Institute for Near East Policy
USA	Rubin, Robert E.	Co-Chair, Council on Foreign Relations; Former Secretary of the Treasury
USA	Schmidt, Eric E.	Executive Chairman, Google Inc.
USA	Shambaugh, David	Director, China Policy Program, George Washington University
USA	Speyer, Jerry I.	Chairman and Co-CEO, Tishman Speyer
USA	Thiel, Peter A.	President, Clarium Capital / Thiel Capital
USA	Warsh, Kevin	Distinguished Visiting Fellow, The Hoover Institution, Stanford University
USA	Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company
USA	Yergin, Daniel	Chairman, IHS Cambridge Energy Research Associates

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2011 - St. Moritz, Switzerland, 9th -12th June

Agenda

- The Middle East: What Does Democracy Mean?
- Emerging Economies: Roles and Responsibilities
- Economic and National Security in a Digital Age
- Technological Innovation in Western Economies: Stagnation or Promise?
- The Appetite for Reform: Can Governments Deliver?
- Switzerland: Can It Remain Successful in the Future?
- European Union's Challenges
- A Sustainable Euro: Implications for European Economies
- China's Domestic Challenges
- China's Regional and Global Challenges
- Connectivity and the Diffusion of Power
- Current Conflict Areas
- Demographic Stresses

Final List of Participants^[2]

Honorary Chairman

BEL	Davignon, Etienne	Minister of State
AUT	Bronner, Oscar	CEO and Publisher, Standard Medien AG
AUT	Faymann, Werner	Federal Chancellor
AUT	Rothensteiner, Walter	Chairman of the Board, Raiffeisen Zentralbank Österreich AG
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL	Coene, Luc	Governor, National Bank of Belgium
BEL	Leysen, Thomas	Chairman, Umicore
CAN	Carney, Mark J.	Governor, Bank of Canada
CAN	Clark, Edmund	President and CEO, TD Bank Financial Group
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group
CAN	Orbinksi, James	Professor of Medicine and Political Science, University of Toronto
CAN	Prichard, J. Robert S.	Chair, Torys LLP
CAN	Reisman, Heather	Chair and CEO, Indigo Books & Music Inc.
CHE	Brabeck-Letmathe, Peter	Chairman, Nestlé S.A.
CHE	Groth, Hans	Senior Director, Healthcare Policy & Market Access, Oncology Business Unit, Pfizer Europe
CHE	Janom Steiner, Barbara	Head of the Department of Justice, Security and Health, Canton Grisons
CHE	Kudelski, André	Chairman and CEO, Kudelski Group SA
CHE	Leuthard, Doris	Federal Councillor
CHE	Schmid, Martin	President, Government of the Canton Grisons
CHE	Schweiger, Rolf	Member of the Swiss Council of States (Zug)
CHE	Soiron, Rolf	Chairman of the Board, Holcim Ltd., Lonza Ltd.

CHE	Vasella, Daniel L.	Chairman, Novartis AG
CHE	Witmer, Jürg	Chairman, Givaudan SA and Clariant AG
CHN	Fu, Ying	Vice Minister of Foreign Affairs
CHN	Huang, Yiping	Professor of Economics, China Center for Economic Research, Peking University
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU	Enders, Thomas	CEO, Airbus SAS
DEU	Löscher, Peter	President and CEO, Siemens AG
DEU	Nass, Matthias	Chief International Correspondent, Die Zeit
DEU	Steinbrück, Peer	Member of the Bundestag; Former Minister of Finance
DNK	Eldrup, Anders	CEO, DONG Energy
DNK	Federspiel, Ulrik	Vice President, Global Affairs, Haldor Topsøe A/S
DNK	Schütze, Peter	Member of the Executive Management, Nordea Bank AB
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Cospedal, María Dolores de	Secretary General, Partido Popular
ESP	León Gross, Bernardino	Secretary General of the Spanish Presidency
ESP	Nin Génova, Juan María	President and CEO, La Caixa
ESP	Spain, H.M. the Queen of	
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
FIN	Johansson, Ole	Chairman, Confederation of the Finnish Industries EK
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell PLC
FIN	Pentikäinen, Mikael	Publisher and Senior Editor-in-Chief, Helsingin Sanomat
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Bazire, Nicolas	Managing Director, Groupe Arnault /LVMH
FRA	Castries, Henri de	Chairman and CEO, AXA
FRA	Lévy, Maurice	Chairman and CEO, Publicis Groupe S.A.
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Roy, Olivier	Professor of Social and Political Theory, European University Institute
GBR	Agius, Marcus	Chairman, Barclays PLC
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings PLC
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell PLC
GBR	Lambert, Richard	Independent Non-Executive Director, Ernst & Young
GBR	Mandelson, Peter	Member, House of Lords; Chairman, Global Counsel
GBR	Micklethwait, John	Editor-in-Chief, The Economist
GBR	Osborne, George	Chancellor of the Exchequer
GBR	Stewart, Rory	Member of Parliament
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
GRC	Hardouvelis, Gikas A.	Chief Economist and Head of Research, Eurobank EFG
GRC	Papaconstantinou, George	Minister of Finance
GRC	Tsoukalis, Loukas	President, ELIAMEP
INT	Almunia, Joaquín	Vice President, European Commission; Commissioner for Competition
INT	Daele, Frans van	Chief of Staff to the President of the European Council

INT	Kroes, Neelie	Vice President, European Commission; Commissioner for Digital Agenda
INT	Lamy, Pascal	Director General, World Trade Organization
INT	Rompuy, Herman van	President, European Council
INT	Sheeran, Josette	Executive Director, United Nations World Food Programme
INT	Solana Madariaga, Javier	President, ESADEGeo Center for Global Economy and Geopolitics
INT	Trichet, Jean-Claude	President, European Central Bank
INT	Zoellick, Robert B.	President, The World Bank Group
IRL	Gallagher, Paul	Senior Counsel; Former Attorney General
IRL	McDowell, Michael	Senior Counsel, Law Library; Former Deputy Prime Minister
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
ITA	Bernabè, Franco	CEO, Telecom Italia SpA
ITA	Elkann, John	Chairman, Fiat S.p.A.
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
ITA	Tremonti, Giulio	Minister of Economy and Finance
NLD	Bolland, Marc J.	Chief Executive, Marks and Spencer Group PLC
NLD	Chavannes, Marc E.	Political Columnist, NRC Handelsblad; Professor of Journalism, University of Groningen
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Netherlands, H.M. the Queen of	
NLD	Rosenthal, Uri	Minister of Foreign Affairs
NLD	Winter, Jaap W.	Partner, De Brauw Blackstone Westbroek
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR	Norway, H.R.H. Crown Prince Haakon of	
NOR	Ottersen, Ole Petter	Rector, University of Oslo
NOR	Solberg, Erna	Leader of the Conservative Party
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Ferreira Alves, Clara	CEO, Claref LDA; writer
PRT	Nogueira Leite, António	Member of the Board, José de Mello Investimentos, SGPS, SA
RUS	Mordashov, Alexey A.	CEO, Severstal
SWE	Bildt, Carl	Minister of Foreign Affairs
SWE	Björling, Ewa	Minister for Trade
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Ciliv, Süreyya	CEO, Turkcell İletişim Hizmetleri A.S.
TUR	Gülek Domac, Tayyibe	Former Minister of State
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.S.
TUR	Pekin, Şefika	Founding Partner, Pekin & Bayar Law Firm
USA	Alexander, Keith B.	Commander, USCYBERCOM; Director, National Security Agency
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Bezos, Jeff	Founder and CEO, Amazon.com
USA	Collins, Timothy C.	CEO, Ripplewood Holdings, LLC
USA	Feldstein, Martin S.	George F. Baker Professor of Economics, Harvard University
USA	Hoffman, Reid	Co-founder and Executive Chairman, LinkedIn

USA	Hughes, Chris R.	Co-founder, Facebook
USA	Jacobs, Kenneth M.	Chairman & CEO, Lazard
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Keane, John M.	Senior Partner, SCP Partners; General, US Army, Retired
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
USA	Kravis, Henry R.	Co-Chairman and co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Li, Cheng	Senior Fellow and Director of Research, John L. Thornton China Center, Brookings Institution
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Orszag, Peter R.	Vice Chairman, Citigroup Global Markets, Inc.
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Rockefeller, David	Former Chairman, Chase Manhattan Bank
USA	Rose, Charlie	Executive Editor and Anchor, Charlie Rose
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
USA	Schmidt, Eric	Executive Chairman, Google Inc.
USA	Steinberg, James B.	Deputy Secretary of State
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
USA	Varney, Christine A.	Assistant Attorney General for Antitrust
USA	Vaupel, James W.	Founding Director, Max Planck Institute for Demographic Research
USA	Warsh, Kevin	Former Governor, Federal Reserve Board
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2010 - Sitges, Spain 3rd - 6th June

Agenda

- Current Events: North Korea, Iran and Non-Proliferation
- Global Cooling: Implications of Slow Economic Growth
- The Growing Influence of Cyber Technology
- Is Financial Reform Progressing?
- US and European Fiscal and Financial Challenges
- The European Union and the Crisis of the Euro
- Promises of Medical Science
- Energy's Promises and Challenges
- Security in a Proliferated World
- Social Networking: From the Obama Campaign to the Iranian Revolution
- Europe-US: A New Approach
- Pakistan, Afghanistan and the Region
- Can We Feed the World?

Final List of Participants^[3]

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
AUT	Fischer, Heinz	Federal President
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL	Huyghebaert, Jan	Chairman of the Board of Directors, KBC Group
CAN	Campbell, Gordon	Premier of British Columbia
CAN	Clark, W. Edmund	President and CEO, TD Bank Financial Group
CAN	Mansbridge, Peter	Chief Correspondent, Canadian Broadcasting Corporation
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group
CAN	Prichard, J. Robert S.	President and CEO, Metrolinx
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
CHE	Vasella, Daniel L.	Chairman, Novartis AG
CHE	Voser, Peter	CEO, Royal Dutch Shell PLC
CHE	Waldvogel, Francis A.	Chairman, Novartis Venture Fund
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU	Enders, Thomas	CEO, Airbus SAS
DEU	Löscher, Peter	Chairman of the Board of Management, Siemens AG
DEU	Scholz, Olaf	Vice Chairman, SPD
DEU	Zetsche, Dieter	Chairman, Daimler AG

DNK	Eldrup, Anders	CEO, DONG Energy
DNK	Federspiel, Ulrik	Vice President Global Affairs, Haldor Topsøe A/S
DNK	Nyrup Rasmussen, Poul	Former Prime Minister
ESP	Alierta, César	Chairman and CEO, Telefónica
ESP	Botín, Ana P.	Executive Chairman, Banesto
ESP	Carvajal Urquijo, Jaime	Managing Director, Advent International
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Cisneros, Gustavo A.	Chairman and CEO, Cisneros Group of Companies
ESP	Entrecanales, José M.	Chairman, Acciona
ESP	León Gross, Bernardino	Secretary General, Office of the Prime Minister
ESP	Nin Génova, Juan María	President and CEO, La Caixa
ESP	Polanco, Ignacio	Chairman, Grupo PRISA
ESP	Rodríguez Inciarte, Matías	Executive Vice Chairman, Grupo Santander
ESP	Spain, H.M. the Queen of	
ESP	Zapatero, José Luis Rodríguez	Prime Minister
FIN	Blåfield, Antti	Senior Editorial Writer, Helsingin Sanomat
FIN	Katainen, Jyrki	Minister of Finance
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell PLC
FIN	Wahlroos, Björn	Chairman, Sampo PLC
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
FRA	Lauvergeon, Anne	Chairman of the Executive Board, AREVA
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Ramanantsoa, Bernard	Dean, HEC Paris Group
GBR	Agius, Marcus	Chairman, Barclays Bank PLC
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell PLC.
GBR	Micklethwait, John	Editor-in-Chief, The Economist
GBR	Oldham, John	National Clinical Lead for Quality and Productivity
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
GBR	Williams, Shirley	Member, House of Lords
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
GRC	Papaconstantinou, George	Minister of Finance
GRC	Tsoukalis, Loukas	President, ELIAMEP
INT	Almunia, Joaquín	Commissioner, European Commission
INT	Gucht, Karel de	Commissioner, European Commission
INT	Kroes, Neelie	Commissioner, European Commission
INT	Moyo, Dambisa F.	Economist and Author
INT	Sheeran, Josette	Executive Director, United Nations World Food Programme
INT	Solana Madariaga, Javier	Former Secretary General, Council of the European Union
INT	Stigson, Björn	President, World Business Council for Sustainable Development
INT	Tumpel-Gugerell, Gertrude	Member of the Executive Board, European Central Bank
INT	Zoellick, Robert B.	President, The World Bank Group
IRL	Gallagher, Paul	Attorney General
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International

ITA	Bernabè, Franco	CEO, Telecom Italia S.p.A.
ITA	Conti, Fulvio	CEO and General Manager, Enel SpA
ITA	Elkann, John	Chairman, Fiat S.p.A.
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
ITA	Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
ITA	Rocca, Gianfelice	Chairman, Techint
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Hommen, Jan H.M.	Chairman, ING Group
NLD	Netherlands, H.M. the Queen of	
NLD	Rinnooy Kan, Alexander H.G.	Chairman, Social and Economic Council of the Netherlands (SER)
NLD	Wellink, Nout	President, De Nederlandsche Bank
NOR	Brandtzæg, Svein Richard	CEO, Norsk Hydro ASA
NOR	Magnus, Birger	Chairman, Storebrand ASA
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Rangel, Paulo	Member, European Parliament
PRT	Teixeira dos Santos, Fernando	Minister of State and Finance
SWE	Bäckström, Urban	Director General, Confederation of Swedish Enterprise
SWE	Bildt, Carl	Minister of Foreign Affairs
SWE	Renström, Lars	President and CEO, Alfa Laval
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Çakir, Ruşen	Journalist
TUR	Gürel, Z. Damla	Special Adviser to the President on EU Affairs
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
TUR	Özilhan, Tuncay	Chairman, Anadolu Group
TUR	Sabancı Dinçer, Suzan	Chairman, Akbank
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Arrison, Sonia	Author and policy analyst
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
USA	Feldstein, Martin S.	George F. Baker Professor of Economics, Harvard University
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
USA	Gates, William H.	Co-chair, Bill & Melinda Gates Foundation and Chairman, Microsoft Corporation
USA	Gordon, Philip H.	Assistant Secretary of State for European and Eurasian Affairs
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Holbrooke, Richard C.	Special Representative for Afghanistan and Pakistan
USA	Hormats, Robert D.	Under Secretary for Economic, Energy and Agricultural Affairs
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Keane, John M.	Senior Partner, SCP Partners
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Lander, Eric S.	President and Director, Broad Institute of Harvard and MIT
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace

USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Naím, Moisés	Editor-in-Chief, Foreign Policy
USA	Orszag, Peter R.	Director, Office of Management and Budget
USA	Parker, Sean	Managing Partner, Founders Fund
USA	Pearl, Frank H.	Chairman and CEO, Perseus, LLC
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Rose, Charlie	Producer, Rose Communications
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
USA	Schmidt, Eric	CEO and Chairman of the Board, Google
USA	Steinberg, James B.	Deputy Secretary of State
USA	Summers, Lawrence H.	Director, National Economic Council
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
USA	Varney, Christine A.	Assistant Attorney General for Antitrust
USA	Volcker, Paul A.	Chairman, Economic Recovery Advisory Board
USA	West, F.J. Bing	Author
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Business Correspondent, The Economist

BILDERBERG MEETINGS

2009 - Vouliagmeni, Greece 14th - 17th May

Agenda

- Governments and Markets
- After the G20: The Role of Institutions
- Protectionism: How Serious?
- Cyber-terrorism: Strategy and Policy
- Sustainability: Post-Kyoto Challenges
- Iraq: Role and Responsibilities in the Region
- Afghanistan and Pakistan
- A New Order: The United States and the World
- Lessons from a Crisis
- Challenge to Market Economies and Democracies
- Russia and China: New Imperialisms
- Current Affairs: How does Industry See the Future?

Final List of Participants^[4]

Honorary Chairman

BEL	Davignon, Etienne	Honorary Chairman, Bilderberg Meetings; Vice Chairman, Suez-Tractebel
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
AUT	Faymann, Werner	Federal Chancellor
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
AUT	Treichl, Andreas	Chairman and CEO, Erste Group Bank AG
BEL	Coene, Luc	Vice Governor, National Bank of Belgium
BEL	Philippe, H.R.H. Prince	
CAN	McKenna, Frank	Former Ambassador to the US
CAN	Munroe-Blum, Heather	Principal and Vice Chancellor, McGill University
CAN	Prichard, J. Robert S.	President and CEO, Metrolinx
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
CAN	Samarasekera, Indira V.	President and Vice-Chancellor, University of Alberta
CHE	Blocher, Christoph	Former Swiss Counselor; Former Chairman and CEO, EMS-Group
CHE	Ringier, Michael	Chairman, Ringier AG
CHE	Vasella, Daniel L.	Chairman and CEO, Novartis AG
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU	Enders, Thomas	CEO, Airbus SAS
DEU	Klaeden, Eckart von	Foreign Policy Spokesman, CDU/CSU
DEU	Koch, Roland	Prime Minister of Hessen
DEU	Löscher, Peter	CEO, Siemens AG
DEU	Nass, Matthias	Deputy Editor, Die Zeit

DNK	Eldrup, Anders	President, DONG A/S
DNK	Thorning-Schmidt, Helle	Leader of The Social Democratic Party
DNK	Thune Andersen, Thomas	Partner and CEO, Maersk Oil
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Entrecanales, José Manuel	Chairman, Acciona
ESP	León Gross, Bernardino	General Director of the Presidency of the Spanish Government
ESP	Moratinos Cuyaubé, Miguel A.	Minister of Foreign Affairs
ESP	Nin Génova, Juan María	President and CEO, La Caixa
ESP	Solbes, Pedro	Vice-President of Spanish Government; Minister of Economy and Finance
ESP	Spain, H.M. the Queen of	
FIN	Katainen, Jyrki	Minister of Finance
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell PLC
FIN	Rajalahti, Hanna	Managing Editor, Talouselämä
FIN	Vanhanen, Matti	Prime Minister
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Bompard, Alexandre	CEO, Europe 1
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
FRA	Lagarde, Christine	Minister for the Economy, Industry and Employment
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Olivennes, Denis	CEO and Editor in Chief, Le Nouvel Observateur
FRA	Oudéa, Frédéric	CEO, Société Générale
GBR	Dearlove, Richard	Master, Pembroke College, Cambridge
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell PLC
GBR	Mandelson, Peter	Secretary of State for Business, Enterprise & Regulatory Reform
GBR	Micklethwait, John	Editor-in-Chief, The Economist
GBR	Osborne, George	Shadow Chancellor of the Exchequer
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
GBR	Wolf, Martin H.	Associate Editor & Chief Economics Commentator, The Financial Times
GRC	Alogoskoufis, George	Member of Parliament
GRC	Arapoglou, Takis	Chairman and CEO, National Bank of Greece
GRC	Bakoyannis, Dora	Minister of Foreign Affairs
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
GRC	Diamantopoulou, Anna	Member of Parliament
GRC	Kyriacopoulos, Ulysses	Chairman and Board member of subsidiary companies of the S&B Group
GRC	Papahelas, Alexis	Journalist, Kathimerini
GRC	Papalexopoulos, Dimitris	Managing Director, Titan Cement Co. S.A.
GRC	Papathanasiou, Yannis	Minister of Economy and Finance
GRC	Stourmaras, Yannis	Research Director, Foundation for Economic and Industrial Research (IOBE).
GRC	Tsoukalis, Loukas	President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP)
INT	Hoop Scheffer, Jaap G. de	Secretary General, NATO
INT	Kroes, Neelie	Commissioner, European Commission
INT	Lamy, Pascal	Director General, World Trade Organization
INT	Maystadt, Philippe	President, European Investment Bank
INT	Pisani-Ferry, Jean	Director, Bruegel
INT	Stigson, Björn	President, World Business Council for Sustainable Development

INT	Tanaka, Nobuo	Executive Director, IEA
INT	Trichet, Jean-Claude	President, European Central Bank
INT	Zoellick, Robert B.	President, The World Bank Group
IRL	Gleeson, Dermot	Chairman, AIB Group
IRL	Sutherland, Peter D.	Chairman, BP PLC and Chairman, Goldman Sachs International
ITA	Bernabè, Franco	CEO, Telecom Italia S.p.A.
ITA	Draghi, Mario	Governor, Banca d'Italia
ITA	Elkann, John	Chairman, EXOR S.p.A.; Vice Chairman, Fiat S.p.A.
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
ITA	Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
ITA	Prodi, Romano	Chairman, Foundation for Worldwide Cooperation
ITA	Siniscalco, Domenico	Vice Chairman, Morgan Stanley International
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Hirsch Ballin, Ernst M.H.	Minister of Justice
NLD	Hommen, Jan H.M.	Chairman, ING N.V.
NLD	Netherlands, H.M. the Queen of	
NLD	Veer, Jeroen van der	Chief Executive, Royal Dutch Shell PLC
NLD	Wellink, Nout	President, De Nederlandsche Bank
NLD	Wijers, Hans	Chairman, AkzoNobel NV
NOR	Baksaas, Jon Fredrik	President and CEO, Telenor Group
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR	Reiten, Eivind	President and CEO, Norsk Hydro ASA
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Leite, Manuela Ferreira	Leader, PSD
PRT	Pinho, Manuel	Minister of Economy and Innovation
SWE	Bildt, Carl	Minister of Foreign Affairs
SWE	Björklund, Jan	Minister for Education; Leader of the Liberal Party
SWE	Wallenberg, Jacob	Chairman, Investor AB
SWE	Wallenberg, Marcus	Chairman, SEB
TUR	Babacan, Ali	Minister of State and Deputy Prime Minister
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
TUR	Kohen, Sami	Senior Foreign Affairs Columnist, Milliyet
TUR	Sabancı Dinçer, Suzan	Chairman, Akbank
TUR	Uğur, Agah	CEO, Borusan Holding
USA	Alexander, Keith B.	Director, National Security Agency
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Boot, Max	Jeane J. Kirkpatrick Senior Fellow for National Security Studies, Council on Foreign Relations
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
USA	Eberstadt, Nicholas N.	Henry Wendt Scholar in Political Economy, American Enterprise Institute for Public Policy Research
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Holbrooke, Richard C.	US Special Representative for Afghanistan and Pakistan

USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Keane, John M.	Senior Partner, SCP Partners; General, US Army, Retired
USA	Kent, Muhtar	President and CEO, The Coca-Cola Company
USA	Kleinfeld, Klaus	President and CEO, Alcoa Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Rockefeller, David	Former Chairman, Chase Manhattan Bank
USA	Rubin, Barnett R.	Director of Studies and Senior Fellow, Center for International Cooperation, New York University
USA	Sheeran, Josette	Executive Director, UN World Food Programme
USA	Steinberg, James B.	Deputy Secretary of State
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
USA	Volcker, Paul A.	Chairman, Economic Recovery Advisory Board
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
USA	Wolfowitz, Paul	Visiting Scholar, American Enterprise Institute for Public Policy Research

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	McBride, Edward	Business Editor, The Economist

BILDERBERG MEETINGS

2008 - Chantilly, Virginia, USA, 5th - 8th June

Agenda

- Cyber-terrorism
- A Nuclear-Free World
- Managing Financial Turbulence
- US Foreign Policy Without Change
- How Serious Are the Threats on Our Economies
- Islam in Europe
- Africa
- Afghanistan, Challenge for the West
- Iran-Pakistan
- A Look at the Future
- The Mounting Threat of Protectionism
- Russia
- After Bush: The Future of US-EU Relations
- Current Affairs: US Elections

Current List of Participants^[5]

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
AUT	Bronner, Oscar	Publisher, Der Standard Medienwelt
AUT	Ederer, Brigitte	CEO, Siemens AG Österreich
AUT	Leitner, Wolfgang	CEO, Andritz AG
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL	Huyghebaert, Jan	Chairman of the Board of Directors, KBC Group
BEL	Philippe, H.R.H. Prince	
CAN	Adams, John	Associate Deputy Minister of National Defence and Chief of the Communications Security Establishment Canada
CAN	Brodie, Ian	Chief of Staff, Prime Minister's Office
CAN	Clark, W. Edmund	Group President and CEO, TD Bank Financial Group
CAN	Desmarais, Jr., Paul	Chairman and co-CEO, Power Corporation of Canada
CAN	Martin, Roger	Dean, Joseph L. Rotman School of Management, University of Toronto
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group
CAN	Prichard, J. Robert S.	President and CEO, Torstar Corporation
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
CAN	Edwards, N. Murray	Vice Chairman, Canadian Natural Resources Limited
CHE	Forstmoser, Peter	Professor for Civil, Corporation and Capital Markets Law, University of
CHE	Spillmann, Markus	Editor-in-chief and Head Managing Board, Neue Zürcher Zeitung AG
CHE	Vasella, Daniel L.	Chairman, Novartis AG

CZE	Schwarzenberg, Karel	Minister of Foreign Affairs
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU	Fischer, Joschka	Former Minister of Foreign Affairs
DEU	Ischinger, Wolfgang	Former Ambassador to the UK and US
DEU	Klaeden, Eckart von	Foreign Policy Spokesman, CDU/CSU
DEU	Nass, Matthias	Deputy Editor, Die Zeit
DEU	Perthes, Volker	Director, Stiftung Wissenschaft und Politik
DNK	Bosse, Stine	CEO, TrygVesta
DNK	Eldrup, Anders	President, DONG A/S
DNK	Rose, Flemming	Editor, Jyllands Posten
DNK	Schur, Fritz H.	Fritz Schur Gruppen
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	León Gross, Bernardino	Secretary General, Office of the Prime Minister
ESP	Rodriguez Inciarte, Matias	Executive Vice Chairman, Grupo Santander
ESP	Spain, H.M. the Queen	
FIN	Blåfield, Antti	Senior Editorial Writer, Helsingin Sanomat
FIN	Honkapohja, Seppo	Member of the Board, Bank of Finland
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell, PLC
FIN	Väyrynen, Raimo	Director, The Finnish Institute of International Affairs
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA Group
FRA	Collomb, Bertrand	Honorary Chairman, Lafarge
FRA	Jouyet, Jean-Pierre	Minister of European Affairs
FRA	Kodmani, Bassma	Director, Arab Reform Initiative
FRA	Margerie, Christophe de	CEO, Total
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Ockrent, Christine	CEO, French television and radio world service
FRA	Pérol, François	Deputy General Secretary in charge of Economic Affairs
FRA	Valls, Manuel	Member of Parliament
FRA	Védrine, Hubert	Hubert Védrine Conseil
GBR	Clarke, Kenneth	Member of Parliament
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell PLC
GBR	McKillop, Tom	Chairman, The Royal Bank of Scotland Group
GBR	Osborne, George	Shadow Chancellor of the Exchequer
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
GRC	Alogoskoufis, George	Minister of Economy and Finance
GRC	Diamantopoulou, Anna	Member of Parliament
GRC	Papahelas, Alexis	Journalist, Kathimerini
GRC	Papalexopoulos, Dimitri	Managing Director, Titan Cement Co.
GRC	Varvitsiotis, Thomas	Co-Founder and President, V+O Communication
HUN	Martonyi, János	Professor of International Trade Law; Partner, Baker & McKenzie; Former Minister of Foreign Affairs

INT	Almunia, Joaquín	Commissioner, European Commission
INT	Hoop Scheffer, Jaap G.	Secretary General, NATO
INT	Kroes, Neelie	Commissioner, European Commission
INT	Mandelson, Peter	Commissioner, European Commission
INT	McCreevy, Charlie	Commissioner, European Commission
INT	Trichet, Jean-Claude	President, European Central Bank
INT	Zoellick, Robert B.	President, The World Bank Group
IRL	Gallagher, Paul	Attorney General
IRL	Gleeson, Dermot	Chairman, AIB Group
ITA	Bernabè, Franco	CEO, Telecom Italia Spa
ITA	Draghi, Mario	Governor, Banca d'Italia
ITA	Elkann, John	Vice Chairman, Fiat S.p.A.
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
ITA	Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
NLD	Balkenende, Jan Peter	Prime Minister
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Netherlands, H.M. the Queen of	
NLD	Orange, H.R.H. the Prince of	
NLD	Timmermans, Frans	Minister of European Affairs
NLD	Goddijn, Harold	CEO, TomTom
NOR	Clemet, Kristin	Managing Director, Civita
NOR	Mykleburst, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR	Vollebaek, Knut	High Commissioner on National Minorities, OSCE
POL	Kwaśniewski, Aleksander	Former President
PRT	Balsemão, Francisco Pinto	Chairman and CEO, Impresa, S.G.P.S.; Former Prime Minister
PRT	Costa, António	Mayor of Lisbon
PRT	Rio, Rui	Mayor of Porto
RUS	Trenin, Dmitri V.	Deputy Director and Senior Associate, Carnegie Moscow Center
SWE	Bildt, Carl	Minister of Foreign Affairs
SWE	Johnstone, Tom	President and CEO, AB SKF
SWE	Olofsson, Maud	Minister of Enterprise and Energy; Deputy Prime Minister
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Babacan, Ali	Minister of Foreign Affairs
TUR	Göğüş, Zeynep	Journalist; Founder, EurActiv.com.tr
TUR	Koç, Mustafa	Chairman, Koç Holding A.Ş.
TUR	Öztrak, Faik	Member of Parliament
TUR	Şahenk, Ferit	Chairman, Doğu Holding A.Ş.
USA	Ajami, Fouad	Director, Middle East Studies Program, The Paul H. Nitze School of Advanced International Studies, The John Hopkins University
USA	Alexander, Keith B	Director, National Security Agency
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Bernanke, Ben S.	Chairman, Board of Governors, Federal Reserve System

USA	Collins, Timothy C.	CEO and Senior Managing Director, Ripplewood Holdings, LLC
USA	Crocker, Chester A.	James R. Schlesinger Professor of Strategic Studies
USA	Daschle, Thomas A.	Former US Senator and Senate Majority Leader
USA	Donilon, Thomas E.	Partner, O'Melveny & Myers
USA	Farah, Martha J.	Director, Centre for Cognitive Neuroscience; Walter H. Annenberg Professor in the Natural Sciences, University of Pennsylvania
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Ford, Jr., Harold E.	Vice Chairman, Merrill Lynch & Co., Inc.
USA	Geithner, Timothy F.	President and CEO, Federal Reserve Bank of New York
USA	Gigot, Paul	Editorial Page Editor, The Wall Street Journal
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Holbrooke, Richard C.	Vice Chairman, Perseus, LLC
USA	Hubbard, Allan B.	Chairman, E&A Industries, Inc.
USA	Jacobs, Kenneth M.	Deputy Chairman, Head of Lazard U.S., Lazard Frères & Co. LLC
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and COO, Alcoa
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	McDonough, William J.	Vice Chairman and Special Advisor to the Chairman, Merrill Lynch
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Paulson, Jr, Henry M.	Secretary of the Treasury
USA	Pearl, Frank H.	Chairman and CEO, Perseus, LLC
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy
USA	Rice, Condoleezza	Secretary of State
USA	Rose, Charlie	Executive Editor and Anchor, Charlie Rose
USA	Ross, Dennis B.	Counselor and Ziegler Distinguished Fellow, Washington Institute for Near East Policy
USA	Rubin, Barnett R.	Director of Studies and Senior Fellow, Centre for International Cooperation, New York University
USA	Sanford, Mark	Governor of South Carolina
USA	Schmidt, Eric E.	Chairman of Executive Committee and CEO, Google Inc.
USA	Sebelius, Kathleen	Governor of Kansas
USA	Shultz, George P.	Thomas W. and Susan B. Ford Distinguished Fellow, Hoover Institution, Stanford University
USA	Summers, Lawrence H.	Charles W. Eliot Professor, Harvard University
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
USA	Vakil, Sanam	Assistant Professor of Middle East Studies, The Paul H. Nitze School of Advanced International Studies, John Hopkins University
USA	Weber, J. Vin	CEO, Clark & Weinstock
USA	Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company
USA	Wolfowitz, Paul	Visiting Scholar, American Enterprise Institute for Public Policy
USA	Rockefeller, David	Former Chairman, Chase Manhattan Bank

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2007 - Istanbul, Turkey, 31st May - 3rd June

Agenda

- The New World Order: Uni-Polar or Non-Polar?
- Turkey and its Neighbours
- Europe and the US: Common and Conflicting Interests
- The Mood of the US
- Democracy and Populism
- Democracy in the Middle East
- Turkey's Long-Term Development in Comparative Perspective
- Leadership Changes in Key European Countries [France-UK]
- Information Technology: Globalising or Tribalising Force?
- Nuclear Non-Proliferation
- The US: Cutting Issues in State-Federal Relations
- Climate Change
- Current Affairs: Capital Markets: Risks and Opportunities of Private Equity and Hedge Funds

List of Participants^[6]

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
AUT	Bartenstein, Martin	Federal Minister of Economics and Labour
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
AUT	Gusenbauer, Alfred	Federal Chancellor
AUT	Nowotny, Ewald	CEO, BAWAG P.S.K.
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL	Daele, Frans van	Permanent Representative of Belgium to NATO
BEL	Philippe, H.R.H. Prince	
CAN	Butts, Gerald	Principle Secretary, Office of the Prime Minister of Ontario
CAN	Kenney, Jason	Member of Parliament
CAN	Reisman, Heather	Chair and CEO, Indigo Books & Music Inc.
CHE	Schwab, Klaus	Executive Chairman, World Economic Forum
CHE	Vasella, Daniel L.	Chairman and CEO, Novartis AG
DEU	Burda, Hubert	Publisher and CEO, Hubert Burda Media Holding
DEU	Döpfner, Mathias	Chairman and CEO, Axel Springer AG
DEU	Klaeden, Eekart von	Foreign Policy Spokesman, CDU/CSU
DEU	Kleinfeld, Klaus	President and CEO, Siemens AG
DEU	Nass, Matthias	Deputy Editor, Die Zeit
DEU	Perthes, Volker	Director, Stiftung Wissenschaft und Politik
DEU	Schrempp, Jürgen E.	Former Chairman of the Board of Management, DaimlerChrysler

DEU	Westerwelle, Guido	Chairman, Free Democratic Party
DNK	Eldrup, Anders	President, DONG A/S
DNK	Federspiel, Ulrik	Permanent Secretary of State for Foreign Affairs
DNK	Lykketoft, Mogens	Member of Parliament
ESP	Cebrian, Juan Luis	CEO PRISA media group
ESP	León Gross, Bernardino	Secretary of State for Foreign Affairs
ESP	Rodriguez Inciarte, Matías	Executive Vice Chairman, Grupo Santander, Ciudad Grupo
ESP	Spain, H.M. the Queen of	
FIN	Jääskeläinen, Atte	Director of News, Sports and Regional Programme of YLE
FIN	Katainen, Jyrki	Minister of Finance
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell PLC
FIN	Tiilikainen, Teija	Secretary of State, Ministry for Foreign Affairs
FRA	Barnier, Michel	Vice President of Mérieux Alliance; Former Minister for Foreign Affairs
FRA	Baverez, Nicholas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
FRA	Hermelin, Paul	CEO Capermini
FRA	Ockrent, Christine	Editor in chief, France Télévision
FRA	Parisot, Laurence	President, MEDEF
FRA	Roy, Oliver	Senior Researcher, CNRS
GBR	Clarke, Kenneth	Member of Parliament
GBR	David, George A.	Chairman, Coca-Cola H.B.C. S.A
GBR	Dearlove, Richard	Master, Pembroke College, Cambridge
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell PLC
GBR	Micklethwait, John	Editor, The Economist
GBR	Osborne, George	Shadow Chancellor of the Exchequer
GBR	Patten, Christopher	Member, House of Lords
GBR	Taggart, Paul A.	Professor of Politics, University of Sussex
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
GRC	Alogoskoufis, George	Minister of Economy and Finance
GRC	Diamantopoulou, Anna	Member of Parliament
INT	Derviş, Kemal	Administrator, UNDP
INT	Kroes, Neelie	Commissioner, European Commission
INT	Monti, Mario	President, Università Commerciale Luigi Bocconi
INT	Rato y Figaredo, Rodrigo de	Managing Director, IMF
INT	Rehn, Olli	Commissioner, European Commission
INT	Trichet, Jean-Claude	President, Central European Bank
INT	Wolfowitz, Paul	President, The World Bank
IRL	Gleeson, Dermot	Chairman, AIB Group
IRL	McDowell, Michael	Minister for Justice, Equality and Law reform
IRL	Sutherland, Peter D	Chairman, BP PLC and Chairman, Goldman Sachs International
ISR	Gilady, Eival	CEO, Portland Trust, Israel
ITA	Bernabè, Franco	Vice Chairman, Rothschild Europe
ITA	Elkann, John	Vice Chairman, Fiat S.p.A.

ITA	Scaroni, Paolo	CEO, Eni S.p.A
ITA	Siniscalco, Domenico	Managing Director and Vice Chairman, Morgan Stanley
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary of Bilderberg Meetings
NLD	Heemskerck, Frank	Minister of Foreign Trade
NLD	Hommen, Jan H.M.	Chairman, Reed Elsevier
NLD	Netherlands, H.M. the Queen of	
NLD	Tilmant, Michel	Chairman, ING N.V.
NLD	Veer, Jeroen van der	Chief Executive, Royal Dutch Shell PLC
NOR	Kreutzer, Idar	CEO, Storebrand ASA
NOR	Myklebust, Egil	Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR	Ulltveit-Moe, Jens	CEO, Umoe AS
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Beleza, Leonor	President, Champalimaud Foundation
SWE	Bildt, Carl	Minister for Foreign Affairs
SWE	Borg, Anders	Minister of Finance
SWE	Svanberg, Carl-Henric	President and CEO, Telefonaktiebolaget LM Ericsson
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Babacan, Ali	Minister of Economic Affairs
TUR	Birand, Mehmet A.	Columnist
TUR	Boyner, Ümit N.	Member of the Executive Board, Boyner Holding
TUR	Çandar, Cengiz	Journalist, Referans
TUR	Çetin, Hikmet	Former Minister for Foreign Affairs and former NATO Senior Representative for Afghanistan
TUR	Duna, Cem	Former Ambassador to the EU
TUR	Gönensay, Emre	Professor of Economics İşik University, Faculty of Economics and Administrative Sciences; former Minister for Foreign Affairs
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
TUR	Soysal, Ayşe	Rector, Bosphorous University
TUR	Yalçındağ, Arzuhan Doğan	President, TUSIAD
TUR	Yücaoğlu, Erkut	Chairman of the Board, MAP; Former President, TUSIAD
USA	Allison, Graham	Douglas Dillion Professor of Government, John F. Kennedy School of Government, Harvard University
USA	Barone, Michael	Senior Writer, US News & World Report
USA	Bierbaum, Rosina M.	Professor and Dean, School of Natural Resources and Environment, University of Michigan
USA	Blankfein, Lloyd C.	Chairman and Chief Executive Officer, Goldman Sachs & Co.
USA	Boyd, Charles G.	President and CEO, Business Executives for National Security
USA	Bremmer, Ian	President of Eurasia Group
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
USA	Donilon, Thomas E.	Partner, O'Melveny & Myers LLP
USA	Dyson, Esther	Chairman, EDventure Holdings Inc.
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Geithner, Timothy F.	President and CEO, Federal Reserve Bank of New York
USA	Gidot, Paul A.	Editorial Page Editor, The Wall Street Journal
USA	Grossman, Marc	Vice-Chairman The Cohen Group
USA	Haass, Richard N.	President, Council on Foreign Relations
USA	Hart, Peter D.	Chairman, Peter D. Hart Research Associates

USA	Holbrooke, Richard C.	Vice Chairman, Perseus, LLC
USA	Jacobs, Kenneth	Deputy Chairman, Head of Lazard U.S., Lazard Frères & Co. LLC
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Kent, Muhtar	President and COO, The Coca-Cola Company
USA	Kissinger, Henry A.	Chairman, Kissinger Associates
USA	Kovner, Bruce	Chairman, Caxton Associates LLC
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute Inc.
USA	Luti, William J.	Special Assistant to the President for Defense Policy and Strategy, National Security Council
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Perry, Rick	Governor of Texas
USA	Schmidt, Eric	Chairman of the Executive Committee and CEO, Google
USA	Scully, Robert W.	Co-President, Morgan Stanley
USA	Sebelius, Kathleen	Governor of Kansas
USA	Sheeran, Josette	Executive Director, UN World Food Programme
USA	Silverberg, Kristen	Assistant Secretary of State, Bureau of International Organization Affairs
USA	Summers, Lawrence H.	Charles W. Eliot University Professor, Harvard University
USA	Taurel, Sidney	Chairman and CEO, Eli Lilly and Company
USA	Thiel, Peter A.	President, Clarium Capital Management LLC
USA	Weber, Vin (J.V.)	Partner, Clark & Weinstock
USA	Wilson, Ross	Ambassador to Turkey
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
USA	Wood, Joseph R.	Deputy Advisor to the Vice President, National Security Affairs
USA	Zelikow, Philip D.	White Burkett Miller Professor of History, University of Virginia

Rapporteurs

DEU	Bredow, Vendeline A.H. von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2006 - Ottawa, Canada, 8th - 11th June

Agenda

- American Power and the Battle for Arab Reform
- Terrorist Movements in the Middle East
- The Challenges of Immigration
- Israel-Palestine: One Year Later
- China - the Economic and Political Landscape
- New Alignments in Asia: the Changing Strategic Landscape
- Energy: What Are the Issues
- Energy: What Does Dependence Mean?
- Russia: Quo Vadis?
- Economic Patriotism: A Real Threat?
- Current Affairs: Italy
- The Challenges of Deterrence in a Proliferating World
- Iran
- New Security Challenges for NATO, the EU: Afghanistan, Africa, ...

List of Participants^[7]

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
AUT	Bartenstein, Martin	Minister of Economies and Labour
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
AUT	Gusenbauer, Alfred	Parliamentary Leader SPÖ
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Österreichische Kontrollbank AG
BEL	Burda, Hubert	Publisher and CEO, Hubert Burda Media Holding GmbH & Co. KG
BEL	Goldschmidt, Pierre	Former IAEA Deputy Director General & Former Head of the Department of Safeguards; Visiting Scholar, Carnegie Endowment for International Peace
BEL	Hansen, Jean-Pierre	CEO, Suez-Tractebel S.A.
BEL	Lippens, Maurice	Chairman, FORTIS
CAN	Clark, Edmund	President and CEO, TD Bank Financial Group
CAN	Comper, Tony	President and CEO, BMO Financial Group
CAN	Crawley, Phillip	Publisher and CEO, The Globe and Mail
CAN	Desmarais Jr., Paul	CEO, Power Corporation
CAN	Koss, Johann O.	President and CEO, Right To Play
CAN	Lloyd, Ronald S.	Chairman and CEO, Credit Suisse First Boston
CAN	McKenna, Frank	Deputy Chair, Toronto Dominion Bank Financial Group
CAN	Nickerson, Ken	iBinary Corp
CAN	Nixon, Gordon	President and CEO, Royal Bank of Canada
CAN	Prichard, J. Robert S.	President, Torstar Corporation
CAN	Reisman, Heather	Chair and CEO, Indigo Books & Music Inc.
CAN	Waugh, Richard E.	President and CEO, Bank of Nova Scotia

CHE	Aigrain, Jacques	CEO, Swiss Re
CHE	Kudelski, André	Chairman of the Board and CEO, Kudelski Group
CHN	Zhang, Yi	Deputy Secretary General, China Society for Strategy and Management Research
DEU	Döpfner, Mathias	Chairman of the Board of Management, Axel Springer AG
DEU	Joffe, Josef	Publisher-Editor, Die Zeit
DEU	Nass, Matthias	Deputy Editor, Die Zeit
DEU	Pflüger, Friedberg	State Secretary of Defence
DEU	Schily, Otto	Former Minister of Interior Affairs; Member of Parliament; Member of the Committee on Foreign Affairs
DEU	Schrempp, Jürgen E.	Former Chairman of the Board of Management, DaimlerChrysler AG
DEU	Schulz, Ekkehard D.	Chairman, ThyssenKrupp AG
DEU	Zumwinkel, Klaus	Chairman of the Board of Management, Deutsche Post AG
DNK	Eldrup, Anders	President, DONG A/S
DNK	Seidenfaden, Tøger	Executive Editor-in-Chief, Politiken
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	León Gross, Bernardino	Secretary of State, Ministry of Foreign Affairs
ESP	Rodríguez Inciarte, Matías	Executive Vice Chairman, Grupo Santander, Ciudad Grupo Santander
FIN	Heinäluoma, Eero	Minister of Finance
FIN	Korkman, Sixten	Managing Director, The Research Institute of the Finnish Economy ETLA and Finnish Business and Policy Forum EVA
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell PLC
FRA	Barnier, Michel	Former Minister for Foreign Affairs; Corporate Vice-President, Mérieux Alliance
FRA	Bressand, Albert	Professor and Managing Director designate, Center for Energy, Marine Transportation and Public Policy, School of International and Public Affairs, Columbia University
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
FRA	Collomb, Bertrand	Chairman, Lafarge
FRA	Descoings, Richard	Director, Institut d'Études Politiques
FRA	Devedjian, Patrick	Member of Parliament
FRA	Kerdrel, Yves de	Editor, Le Figaro
FRA	Lauvergeon, Anne	Chairman of the Executive Board, AREVA
FRA	Montbrial, Thierry de	President, French Institute for International Relations
FRA	Pinault, François-Henri	President, Artemis; Chairman and CEO,
FRA	Roy, Oliver	Senior Researcher, French National Center for Scientific Research
GBR	Balls, Edward	Economic Secretary to the Treasury
GBR	Browne, John	Group Chief Executive, BP PLC
GBR	Clarke, Kenneth	Member of Parliament
GBR	Kaletsky, Anatole	Editor at Large, The Times
GBR	Kerr, John	Deputy Chairman, Royal Dutch Shell PLC
GBR	Osborne, George	Shadow Chancellor of the Exchequer
GBR	Wolf, Martin H.	Associate Editor and Economics Commentator, The Financial Times
GRC	Alogoskoufis, George	Minister of Economy and Finance
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
GRC	Tsoukalis, Loukas	President, Hellenic Foundation for European and Foreign Policy (ELIAMEP)

INT	Dervis, Kemal	Administrator, UNDP
INT	Kroes, Neelie	Commissioner, European Commission
INT	Kronenburg, Ed	Director of the Private Office, NATO Headquarters
INT	Monti, Mario	President, Università Commerciale Luigi Bocconi
INT	Piebalgs, Andris	Commissioner, European Commission
IRL	Gleeson, Dermot	Chairman, AIB Group
IRL	O'Brien, Denis	Chairman, Communicorp Group Ltd.
IRL	Sutherland, Peter D.	Chairman, BP PLC and Chairman, Goldman Sachs International
IRN	Sariolghalam, Mahmood	Associate Professor of International Relations, School of Economic and Political Sciences, National University of Iran (Shahid Beheshti)
IRQ	Chalabi, Ahmad	Former Deputy Prime Minister
ISR	Gilady, Eival	Head of Coordination and Strategy at the Office of the Prime Minister
ITA	Barnabè, Franco	Vice Chairman, Rothschild Europe
ITA	Elkann, John	Vice Chairman, Fiat S.p.A.
ITA	Padoa-Schioppa, Tommaso	Minister of Finance
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
ITA	Tremonti, Giulio	Vice President of the Chamber of Deputies
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Kleisterlee, Gerard J.	President and CEO, Royal Philips Electronics
NLD	Netherlands, M.H. the Queen of	
NLD	Verhagen, Maxime J.M.	Parliamentary Leader, Christian Democratic Appeal (CDA)
NLD	Wellink, A.H.E.M.	President, De Nederlandsche Bank
NOR	Jensen, Siv	Member of Parliament
NOR	Myklebust, Egil	Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR	Norvik, Harald	Chairman & Partner, ECON Management AS
PNA	Abu-Amr, Ziad	Member of the Palestinian Legislative Council; President of the Palestinian Council on Foreign Relations; Professor of Political Science, Birzeit University
POL	Olechowski, Adnrzej	Leader Civic Platform
PRT	Aguiar-Branco, José Pedro	Former Minister of Justice; Member of Parliament (PSD)
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Silva, Augusto Santos	Minister for Parliamentary Affairs
SWE	Bildt, Carl	Former Prime Minister
SWE	Reinfeldt, Fredrik	Chairman Conservative Party
SWE	Stråberg, Hans	President and CEO, AB Electrolux
SWE	Wallenberg, Jacob	Chairman, Investor AB
TUR	Bagis, Egemen	Member of Parliament; Foreign Policy Advisor to the Prime Minister
TUR	Boyner, Ümit N.	Member of the Executive Board, Boyner Holding
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.S.
TUR	Köprülü, Kemal	Founding Chairman, ARI Movement

TUR	Koru, Fehmi	Senior Writer, Yeni Safek
TUR	Özel, Soli	Professor of International Relations and Political Science, Istanbul Bilgi University
USA	Ajami, Fouad	Director, Middle East Studies Program, The Paul H. Nitze School of Advanced International Studies, The Johns Hopkins University
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
USA	Donilon, Thomas E.	Partner, O'Melveny & Myers LLP
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Geithner, Timothy F.	President and CEO, Federal Reserve Bank of New York
USA	Gigot, Paul A.	Editor of the Editorial Page, The Wall Street Journal
USA	Holbrooke, Richard C.	Vice Chairman, Perseus, LLC
USA	Hubbard, Allan B.	Assistant to the President for Economic Policy, Director National Economic Council
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Kimsey, James V.	Founding CEO and Chairman Emeritus, America Online, Inc.
USA	Kissinger, Henry A.	Chairman, Kissinger Associates
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Luti, William J.	Special Assistant to the President for Defense Policy and Strategy, National Security Council
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	Medish, Mark C.	Partner, Akin Gump Strauss Hauer & Feld LLP
USA	Mundie, Craig J.	Chief Technical Officer Advanced Strategies and Policy, Microsoft Corporation
USA	Pataki, George E.	Governor of New York State
USA	Pearlstine, Norman	Senior Advisor, Time Warner Inc.
USA	Pei, Minxin	Director, Carnegie Endowment for International Peace
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Rattner, Steven	Managing Principal, Quadrangle Group LLC
USA	Rockefeller, David	Former Member, JP Morgan International Council
USA	Ross, Dennis B.	Director, Washington Institute for Near East Policy
USA	Roy, J. Stapleton	Managing Director, Kissinger Associates, Inc.
USA	Sadjapour, Karim	Analyst, International Crisis Group
USA	Sant, Roger	Co-Founder and Chairman Emeritus, The AES Corporation The Summit Foundation
USA	Steinberg, James B.	Dean, Lyndon B. Johnson School of Public Affairs, University of Texas
USA	Vinocur, John	Senior Correspondent, International Herald Tribune
USA	Wolfensohn, James D.	Special Envoy for the Gaza Disengagement
USA	Zelikow, Philip D.	Counselor of the Department, US Department of State
USA	Zoellick, Robert B.	Deputy Secretary of State

Rapporteurs

GBR	Bredow, Vendeline A.H. von	Paris Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2005 - Rottach-Egern, Germany, 5th - 8th June

Agenda

- What Do We Mean by Freedom?
- Development: Reflections and Perspectives
- How Can Europe and the US Work Together to Deal with Common Problems?
- Iraq
- Asia: the Geo-Strategic Challenges
- Where is Europe Going?
- Israel-Palestine
- Russia: Do the Transatlantic Partners have a Common Strategy?
- Failure of the Lisbon Agenda?
- The Non-Proliferation Treaty at Risk?
- Iran
- Current Affairs: Will the Fiscal Problems Facing Europe and the US Undermine Future Economic Performance?

List of Participants^[8]

Honorary Chairman

BEL Davignon, Etienne Vice Chairman, Suez-Tractebel

Honorary Secretary General

GBR Taylor, J. Martin International Advisor, Goldman Sachs International

AUT Bronner, Oscar Publisher and Editor, Der Standard

AUT Haselsteiner, Hans Peter CEO, Bauholding Strabag SE (Societas Europea)

AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG

BEL Hansen, Jean-Pierre CEO, Suez-Tractebel S.A.

BEL Huyghebaert, Jan Chairman of the Board of Directors, KBC Group

BEL Philippe, H.R.H. Prince

CAN Manji, Irshad Author/Founder of "Project Ijtihad"

CAN Mau, Bruce Bruce Mau Design

CAN McKenna, Frank Ambassador to the US

CAN Munroe-Blum, Heather Principal and Vice Chancellor, McGill University

CAN Prichard, J. Robert S. President, Torstar Media Group and CEO, Torstar Corporation

CAN Reisman, Heather President and CEO, Indigo Books & Music Inc.

CHE Couchepin, Pascal Head, Department of Home Affairs

CHE Kudelski, André Chairman of the Board and CEO, Kudelski Group

CHE Vasella, Daniel L. Chairman and CEO, Novartis AG

DEU Ackermann, Josef Chairman, Group Executive Committee, Deutsche Bank AG

DEU Burda, Hubert Chairman of the Board of Management, Hubert Burda Media

DEU Döpfner, Mathias CEO, Axel Springer AG

DEU	Kleinfeld, Klaus	President and CEO, Siemens AG
DEU	Kopper, Hilmar	Chairman of the Supervisory Board, DaimlerChrysler AG
DEU	Merkel, Angela	Chairman, CDU; Chairman CDU/CSU-Fraktion
DEU	Nass, Matthias	Deputy Editor, Die Zeit
DEU	Pflüger, Friedbert	Member of Parliament, CDU/CSU Fraktion
DEU	Schily, Otto	Minister of the Interior
DEU	Schrempp, Jürgen E.	Chairman of the Board of Management, DaimlerChrysler AG
DEU	Schulz, Ekkehard D.	Chairman of the Executive Board, ThyssenKrupp AG
DEU	Wissmann, Matthias	Member of Parliament, CDU/CSU Fraktion
DEU	Zumwinkel, Klaus	Chairman of the Board of Management, Deutsche Post AG
DNK	Eldrup, Anders	President, DONG A/S
DNK	Hedegaard, Connie	Minister for the Environment
DNK	Lykketoft, Mogens	Chairman, Social Democratic Party
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Palacio, Loyola de	President, Council on Foreign Relations, Partido Popular
ESP	Rodríguez Inciarte	Matias, Executive Vice Chairman, Grupo Santander
ESP	Sebastián Gascón, Miguel	Chief Economic Adviser to Prime Minister
ESP	Spain, H.M. the Queen of	
FIN	Liikanen, Erkki	Governor and Chairman of the Board, Bank of Finland
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
FIN	Pentikäinen, Mikael	President, Sanoma Corporation
FIN	Tiilikainen, Teija H.	Director, University of Helsinki, Network for European Studies
FRA	Beytout, Nicolas	Editor-in-Chief, Le Figaro
FRA	Camus, Philippe	CEO, EADS
FRA	Castries, Henri de	Chairman of the Board, AXA
FRA	Collomb, Bertrand	Chairman, Lafarge
FRA	Delpech, Thérèse	Director for Strategic Affairs, Atomic Energy Commission
FRA	Kouchner, Bernard	Director, "Santé et développement", CNAM
FRA	Lamy, Pascal	President, Notre Europe; Former Commissioner, European Commission
FRA	Montbrial, Thierry de	President, French Institute of International Relations (IFRI)
FRA	Roy, Olivier	Senior Researcher, CNRS
GBR	Browne, John	Group Chief Executive, BP PLC
GBR	Kerr, John	Director, Shell, Rio Tinto, Scottish American Investment Trust
GBR	Skidelsky, Robert	Professor of Political Economy, Warwick University
GBR	Weinberg, Peter	CEO, Goldman Sachs International
GBR	Wolf, Martin H.	Associate Editor and Economics Commentator, The Financial Times
GRC	Alogoskoufis, George	Minister of Economy and Finance
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
GRC	Diamantopoulou, Anna	Member of Parliament
GRC	Papandreou, George A.	President, Panhellenic Socialist Movement (PASOK)
INT	Almunia Amann, Joaquin	Commissioner, European Commission
INT	Barroso, José M. Durão	President, European Commission
INT	Hoop Scheffer, Jaap G. de	Secretary General, NATO
INT	Jones, James L.	Supreme Allied Commander Europe, SHAPE
INT	Kroes, Neelie	Commissioner, European Commission

INT	Monti, Mario	President, Bocconi University; Former Commissioner for Competition, European Commission
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank
INT	Rato y Figaredo	Rodrigo de, Managing Director, IMF
INT	Trichet, Jean-Claude	Governor, European Central Bank
INT	Wolfensohn, James D.	President, The World Bank
IRL	Byrne, David	WHO Special Envoy on Global Communicable Diseases; Former Commissioner, European Commission
IRL	Gleeson, Dermot	Chairman, AIB Group
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International; Chairman, BP PLC
ISR	Gilady, Eival	Strategic Advisor to Prime Minister Sharon
ISR	Sharansky, Natan	Former Minister for Jerusalem & Diaspora Affairs
ITA	Bernabè, Franco	Vice Chairman, Rothschild Europe
ITA	Elkann, John	Vice Chairman, Fiat S.p.A.
ITA	Scaroni, Paolo	Chief Executive Officer and Managing Director, Enel S.p.A.
ITA	Siniscalco, Domenico	Minister for Economy and Finance
NLD	Aartsen, Jozias J. van	Parliamentary Leader, Liberal Party (VVD)
NLD	Docters van Leeuwen, Arthur W.H.	Chairman of the Executive Board, Netherlands Authority for the Financial Markets
NLD	Halberstadt, Victor	Professor of Economics, Leiden University
NLD	Netherlands, H.M. the Queen of	
NLD	Tilmant, Michel	Chairman, ING N.V.
NLD	Veer, Jeroen van der	Chairman Committee of Managing Directors, Royal Dutch Shell Group
NOR	Grydeland, Bjørn T.	Ambassador to the EU
NOR	Lundestad, Geir	Director, Norwegian Nobel Institute; Secretary, Norwegian Nobel Committee
NOR	Myklebust, Egil	Chairman of the Board of Directors, SAS
PNA	Abu-Amr, Ziad	Member of the Palestinian Legislative Council; President of the Palestinian Council on Foreign Relations; Professor of Political Science, Birzeit University
POL	Olechowski, Andrzej	Leader Civic Platform
POL	Szwajcowski, Jacek	CEO, Polska Grupa Farmaceutyczna
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Guterres, António	Former Prime Minister; President, Socialist International
PRT	Sarmento, Nuno Morais	Former Minister of State and of Presidency; Member of Parliament
RUS	Nemirovskaya, Elena	Founder and Director, Moscow School of Political Studies
SVK	Miklos, Ivan	Deputy Prime Minister and Minister of Finance
SWE	Belfrage, Erik	Senior Vice President, SEB
SWE	Wallenberg, Jacob	Chairman of the Board, Investor AB; Vice-Chairman, SEB
TUR	Babacan, Ali	Minister of Economic Affairs
TUR	Gencer, Imregul	Member of the Board, Global Investment Holding
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.S.
TUR	Ülsever, Cüneyt	Columnist, Hürriyet

USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
USA	Donilon, Thomas E.	Partner, O'Melveny & Myers
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Ford, Jr., William C.	Chairman and CEO, Ford Motor Company
USA	Geithner, Timothy F.	President, Federal Reserve Bank of New York
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Haass, Richard N.	President, Council on Foreign Relations
USA	Holbrooke, Richard C.	Vice Chairman, Perseus
USA	Hubbard, Allan B.	Assistant to the President for Economic Policy and Director of the National Economic Council
USA	Johnson, James A.	Vice Chairman, Perseus LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Keane, John M.	President, GSI, LLC; General, US Army, Retired
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Ledeem, Michael A.	American Enterprise Institute
USA	Luti, William J.	Deputy Under Secretary of Defense for Near Eastern and South Asian Affairs
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	Medish, Mark C.	Akin Gump Strauss Hauer & Feld LLP
USA	Mehlman, Kenneth B.	Chairman, Republican National Committee
USA	Pearl, Frank H.	Chairman and CEO, Perseus, LLC
USA	Pearlstine, Norman	Editor-in-Chief, Time Inc.
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Rockefeller, David	Member, JP Morgan International Council
USA	Rodin, Judith	President, The Rockefeller Foundation
USA	Ross, Dennis B.	Director, The Washington Institute for Near East Policy
USA	Vinocur, John	Senior Correspondent, International Herald Tribune
USA	Warner, Mark R.	Governor of Virginia
USA	Wolfowitz, Paul	President designate, The World Bank
USA	Zakaria, Fareed	Editor, Newsweek International

Rapporteurs

GBR	Micklethwait, John	United States Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2004 - Stresa, Italy, 3rd - 6th June

Agenda

- Energy: The Sustainability of Current Trends
- The Rules of the Game: Towards a 21st Century Concert?
- The Prospects for Iraq
- Afghanistan, Including the Implications for Future NATO Operations in the Area
- European Geopolitics
- Health and Development
- The US Political Landscape
- Is China Changing the World?
- Current Affairs: Russia
- The Middle East: Is Stability Within Reach?
- World Economic Outlook
- Corporate Fraud: How Lethal is the Cure?

List of Participants^[9]

Honorary Chairman

BEL Davignon, Etienne Vice Chairman, Suez-Tractebel

Honorary Secretary General

GBR Taylor, J. Martin International Advisor, Goldman Sachs International

AUT Scholten, Rudolf Director, Oesterreichische Kontrollbank AG

BEL Dehaene, Jean-Luc Former Prime Minister, Mayor of Vilvoorde

BEL Hansen, Jean-Pierre Chairman, Suez Tractebel SA

BEL Phillipe, HRH Prince

BEL Struye de Swielande, Dominique Permanent representative of Belgium, NATO

CAN Lynch, Kevin G. Deputy Minister, Department of Finance

CAN McKenna, Frank Counsel, McInnes Cooper, former premier of New Brunswick

CAN Reisman, Heather President and CEO, Indigo Books and Music Inc.

CHE Borel, Daniel Chairman, Logitech International S.A.

CHE Couchepin, Pascal Former Swiss President, Head of Home affairs Dept.

CHE Vasella, Daniel L. Chairman and CEO, Novartis AG

CHN Long, Yongtu Secretary General, Boao forum for Asia

CYP Pantelides, Leonidas Ambassador to Greece

DEU Ackermann, Josef Chairman, Group Executive Committee, Deutsche Bank AG; Member of supervisory boards Siemens AG. & Bayer AG; Director, World Trade Center Memorial Foundation

DEU	Naas, Matthias	Deputy Editor, Die Zeit
DEU	Sandschneider, Eberhard	Director, Research Institute, German Society for Foreign Policy
DEU	Schilly, Otto	Minister of the Interior
DEU	Schrempp, Jurgen E.	Chairman, DaimlerChrysler AG
DEU	Weber, Jurgen	Chairman of the Supervisory Board, Deutsche Lufthansa AG
DEU	Wissmann, Matthias	Member of Parliament
DEU	Zumwinkel, Klaus	Chairman, Deutsche Post Worldnet AG; Chairman, Deutsche Telekom
DNK	Eldrup, Anders	Chairman, DONG gas company (becoming privatised) A/S
DNK	Federspiel, Ulrik	Ambassador to the USA
ESP	Cebrian, Juan Luis	CEO, PRISA, former Chairman, International Press Institute
ESP	Rodriguez Inearte, Matias	Vice Chairman, Grupo Santander
ESP	Serra Rexach, Eduardo	Head, Real Institute Elcano
FIN	Lehtomaki, Paula	Minister of Foreign Trade and Development
FIN	Lipponen, Paavo	Speaker of Parliament; former Prime Minister
FIN	Ollila, Jorma	Chairman, Nokia Corporation
FRA	Beytout, Nicolas	Editor In Chief, Les Echos
FRA	Camus, Phillipe	EO, European Aeronautic Defence and Space NV
FRA	Castries, Henri de	Chairman, AXA Insurance
FRA	Montbrial, Thierry de	President, French Institute of International Relations
GBR	Browne, John	Group Chief Executive, BP PLC
GBR	Clarke, Kenneth	Member of Parliament, Deputy Chairman, British American Tobacco
GBR	Kerr, John	Director, Shell, Rio Tinto and Scottish American Investment Trust, former secretary of European Constitution Commission
GBR	Neville-Jones, Pauline	Chairman, QuinetiQ (UK privatised military research/services company), governor of the BBC, Chairman Information Assurance Advisory Council, former Chairman Joint Intelligence Committee, former Managing Director NatWest Markets
GBR	Verwaayen, Ben J. M.	CEO, British Telecom; former director, Lucent Technologies
GBR	Weinberg, Peter	CEO, Goldman Sachs International
GBR	Wolf, Martin H.	Associate Editor/Economic Commentator, The Financial Times
GRC	David, George A.	Chairman, Coca-Cola Hellenic Bottling Company SA
GRC	Diamantopoulou, Anna	Member of Parliament, former European Commissioner for Social Affairs
INT	Bolkestein, Frits	Commissioner for the Internal Market, European Commission, former leader of Dutch right wing Liberal Party VVD.
INT	Monti, Mario	Competition/Antitrust Commissioner, European Commission
INT	Padoa-Schioppa, Tommaso	Director, European Central Bank
INT	Trichet, Jean-Claude	President, European Central Bank
INT	Vitorino, Antonio M.	Justice and Home Affairs Commissioner, European Union
INT	Vries, Gijs M. de	EU Counter Terrorism Co-ordinator
INT	Wolfenson, James D.	President, The World Bank
IRL	Gleeson, Dermot	Chairman Allied Irish Bank Group
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International, Chairman, BP PLC
ISR	Barnavie, Elie	Department of General History, Tel-Aviv University

ITA	Ambrosetti, Alfredo	Chairman, Abbrosetti Group
ITA	Benedetti, Rodolfo De	CEO, CIR
ITA	Bernabe, Franco	Vice Chairman, Rothschild Europe
ITA	Bortoli, Ferruccio de	CEO, RCS Libri
ITA	Caracciolo, Lucio	Director, Limes Geopolitical Review
ITA	Draghi, Mario	Vice Chairman and Managing Director, Goldman Sachs
ITA	Galateri, Gabriele	Chairman, Mediobanca
ITA	Giavazzi, Francesco	Professor of Economics, Bocconi University; adviser, world bank and European Central bank
ITA	Merlini, Cesare	Executive Vice Chairman, Council for the United States and Italy, Council on Foreign Relations, former director, Italian Institute for International Affairs
ITA	Passera, Corrado	CEO, Banca Intesa SpA
ITA	Riotta, Gianni	Editorialist, Corriere della Serra
ITA	Scaroni, Paolo	CEO, Enel SpA
ITA	Siniscolo, Domenico	Director General Ministry of the Economy
ITA	Tremonti, Giulio	Minister of Economy and Finance
ITA	Tronchetti Provera, Marco	Chairman and CEO, Pirelli SpA
ITA	Visco, Ignazio	Foreign Affairs Manager, Banca D'Italia
NLD	Burgmans, Antony	Chairman, Unilever NV
NLD	Halberstadt, Victor	Professor of Economics, Leiden University
NLD	Koenders, Bert	Member of Parliament, president, Parliamentary Network of the World Bank
NLD	Netherlands, Beatrix HM Queen of	
NLD	Veer, Jeroen van der	Chairman, Committee of Managing Directors, Royal Dutch/Shell
NLD	Wijers, Hans	Chairman, AkzoNobel NV
NOR	Auser, Svein	CEO, DnB NOR ASA
NOR	Myklebust, Egil	Chairman, Scandinavian Airline System (SAS)
NOR	Underdal, Arild	Rector, University of Oslo
POL	Olechowski, Andrzej	Leader, Civic Platform
POL	Sikora, Slawomir	President and CEO, Citibank Handlowy
PRT	Balsemao, Francisco Pinto	Chairman and CEO, IMPRESA, SGPS, Former Prime Minister
PRT	Lopes, Pedro M. Santana	Mayor of Lisbon
PRT	Socrates, Jose	Member of Parliament
RUS	Shevtsova, Lilia	Senior Associate. Carnegie Endowment for International Peace
RUS	Yavlinsky, Grigory A.	Member of Parliament
SWE	Brock, Gunnar	CEO, Atlas Copco AB
SWE	Heikensten, Lars	Governor, Swedish Central Bank
SWE	Wallenberg, Jacob	Chairman, SEB investments (including biotech); Chairman, W Capital Management AB
TUR	Babacan, Ali	Minister of Economic Affairs
TUR	Cemal, Hasan	Senior Columnist, Milliyet Newspaper
TUR	Dervis, Kemal	Member of Parliament, former senior World bank official
TUR	Koç, Mustafa V.	Chairman, Koç Holdings AS
USA	Boot, Max	Council on foreign Relations, Features Editor, Wall Street Journal
USA	Collins, Timothy C.	MD and CEO, Ripplewood Holdings LLC, Yale School of Management, Trilateral Commission
USA	Corzine, Jon S.	Senator (D, New Jersey), Chairman and CEO, Goldman Sachs

USA	Donilon, Thomas L.	Vice-President, Fannie Mae, Council on Foreign Relations
USA	Edwards, John	Senator (D. North Carolina), Democratic Presidential Candidate
USA	Feith, Douglas J.	Undersecretary for Policy, Department of Defense
USA	Gates, Melinda F.	Co-Founder, Gates Foundation, wife of Bill Gates
USA	Geithner, Timothy F.	President, Federal Reserve Bank of New York
USA	Graham, Donald E.	Chairman and CEO, Washington Post Company
USA	Haas, Richard N.	President, Council on Foreign Relations, former Director of Policy and Planning staff, State Department
USA	Holbrooke, Richard C.	Vice Chairman, Perseus, former Director, Council on Foreign Relations, former Assistant Secretary of State
USA	Hubbard, Allen B.	President E&A Industries
USA	Issacson, Walter	President and CEO, Aspen Institute
USA	Janow, Merit L.	Professor, International Economic Law and International Affairs, Columbia University, member of appellate body, WTO
USA	Jordan, Vernon E.	Senior Managing Director, Lazard Freres & Co LLC
USA	Kagan, Robert	Senior Associate, Carnegie Endowment for International Peace
USA	Kissinger Henry A.	Chairman, Kissinger Associates Inc.
USA	Kovner, Bruce	Chairman Caxton Associates LLC, Chairman, American Enterprise Institute
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co., acquisitions financier
USA	Kravis, Marie Josee	Senior Fellow, Hudson Institute Inc.
USA	Luti, William J.	Deputy Under Secretary of Defense for Near Eastern and South Asian Affairs
USA	Mathews, Jessica T.	President, Carnegie Endowment for International War Peace
USA	McDonough, William J.	Chairman and CEO, Public Company Accounting Oversight Board, former president, Federal Reserve Bank of New York
USA	Mundie, Craig J.	Chief Technical Officer, Advanced Strategies and Policies, Microsoft Corporation
USA	Nooyi, Indra K.	President and CEO, PepsiCo Inc.
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research, former Likud policy adviser, former chair Defence Policy Board, former co-chairman, Hollinger Digital
USA	Reed, Ralph E.	President, Century Strategies
USA	Rockefeller, David	Member JP Morgan International Council, Chairman, Council of the Americas
USA	Ross, Dennis B.	Director, The Washington Institute for Near East Policy
USA	Schnabel, Rockwell A.	Ambassador to the EU
USA	Strmecki, Marin J.	Smith Richardson Foundation
USA	Thornton, John L.	Chairman, Brookings Institution, Professor, Tsinghua University
USA	Yergin, Daniel	Chairman, Cambridge Energy Research Associates

Rapporteurs

GBR	Rachman, Gideon	Brussels Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2003 - Versailles, France, 15th - 18th May

Agenda

- The Middle East II: Future
- The Middle East I: Overview
- Post-Iraq: The Future of Multilateral Organisations
- Re-Energising Germany
- Post-Mortem on Iraq: Diplomatic Failure and the Foreign Policy Consequences
- Non-Proliferation
- The European Convention
- The World's Economic Problems
- Aspects of Terrorism
- Current Affairs

List of Participants^[10]

Honorary Chairman

BEL Davignon, Etienne Vice Chairman, Suez-Tractebel

Honorary Secretary General

GBR Taylor, J. Martin Chairman WH Smith PLC; International advisor, Goldman Sachs International

AUT Becker, Erich Chairman of the Managing Board and CEO, VA Technologie AG

AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG

AUT Trumpel-Gugerell, Gertrude Vice Governor, Central Bank of Austria

BEL **Claes, Willy** Minister of State; former Secretary General of NATO 1994-1995

BEL Philippe, H.R.H. Prince Crown Prince of Belgium

CAN Black, Conrad M. Chairman, Telegraph Group Limited

CAN Fell, Anthony S. Chairman, RBC Dominion Securities Inc.

CAN **Harper, Stephen** Leader of the Opposition

CAN MacMillan, Margaret O. Provost, Trinity College, University of Toronto

CAN Reisman, Heather President and CEO, Indigo Books & Music Inc.

CAN Steyn, Mark Journalist for various publications

CHE Kielholz, Walter B. Former Chairman of the Board, Credit Suisse; Executive Vice Chairman of the Board of Directors, Swiss Re

CHE Ringier, Michael CEO, Ringier AG

CHE Vasella, Daniel L. Chairman and CEO, Novartis AG

DEU Burda, Hubert Publisher and CEO, Hubert Burda Media Holding GmbH & Co.

DEU Kopper, Hilmar Former Chairman of the Supervisory Board, Deutsche Bank AG

DEU Naas, Matthias Deputy Editor, Die Zeit

DEU **Schäuble, Wolfgang** Deputy Parliamentary Leader, CDU/CSU Group

DEU	Schily, Otto	Minister of the Interior
DEU	Schrempp, Jurgen E.	Chairman of the Board of Management, Daimler Chrysler AG
DEU	Zumwinkel, Klaus	Chairman, Deutsche Post Worldnet AG
DNK	Eldrup, Anders	CEO, Danish Oil and Gas Corporation
DNK	Lykketoft, Mogens	Chairman, Social Democrat Party
DNK	Rasmussen, Anders Fogh	Prime Minister
DNK	Seidenfaden, Toger	Editor in Chief, Politiken
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Rodriguez Inciarte, Matias	Executive Vice Chairman, Banco Santander Central Hispano
ESP	Spain, H.M. the Queen of	
FIN	Kivinen, Olli	Senior Editor & Columnist, Helsingin Sanomat
FIN	Lipponen, Paavo	Former Prime Minister; Speaker of the Parliament
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
FIN	Whalroos, Björn	President and CEO, Sampo PLC.
FRA	Adler, Alexandre	Editorial counsel, Le Figaro
FRA	Beytout, Nicolas	Editor-in-Chief, Les Echos
FRA	Bon, Michel	Honorary Chairman, France Telecom
FRA	Bruguière, Jean-Louis	First Vice President, Justice Department
FRA	Camus, Phillipe	CEO, European Aeronautics Defence and Space company European Aeronautics Defence and Space company (EADS)
FRA	Castries, Henri de	Chairman of the Board, AXA
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Copé, Jean-François	Secretary of State in charge of relations with Parliament; Government Spokesman
FRA	Gergorin, Jean-Luis	Executive Vice President, Strategic Coordination, European Aeronautics Defence and Space company (EADS)
FRA	Giscard d'Estaing, Valéry	French President 1974-81; Chairman of the Convention on the Future of Europe
FRA	Lellouche, Pierre	Vice Chairman, NATO Parliamentary Assembly
FRA	Lévy-Lang, André	Former Chairman, Paribas
FRA	Montbrial, Thierry de	President, French Institute of International Relations
FRA	Ranque, Denis	Chairman and CEO, Thales Aerospace and Defence
FRA	Riboud, Franck	Chairman and CEO, Danone Foods
FRA	Roy, Olivier	Senior Researcher, CNRS
FRA	Trichet, Jean Claude	Governor, Banque de France
FRA	Villin, Philippe	Vice Chairman, Lehman Brothers Europe
GBR	Balls, Edward	Chief Economic Advisor to the Treasury
GBR	Clarke, Kenneth	Member of Parliament, former Chancellor of the Exchequer
GBR	Gould, Philip	Public Relations Adviser to Prime Minister Blair
GBR	King, Mervyn A.	Deputy Governor, Bank of England
GBR	Williams, Gareth	Leader of the House of Lords
GBR	Wolf, Martin H.	Associate Editor/Economics Commentator, The Financial Times
GRC	Bakoyannis, Dora	Mayor of Athens
GRC	David, George A.	Chairman of the Board, Coca-Cola H.B.C. S.A.
GRC	Tsoukalis, Loukas	Professor, University of Athens; President Hellenic Foundation for European and Foreign Policy
INT	Bolkestein, Frits	Internal Markets Commissioner, European Commission
INT	Cary, Anthony J.	Head of Christopher Patten's cabinet, EU. [Patten is European

		Commissioner for Enlargement]
INT	Lamy, Pascal	Trade Commissioner, European Commission
INT	Monti, Mario	Competition Commissioner, European Commission
INT	Padoa-Schioppa, Thomasso	Member of the Executive Board, European Central Bank
INT	Schwab, Klaus	President, World Economic Forum
INT	Wolfensohn, James D.	President, The World Bank
IRL	Gleeson, Dermot	Chairman designate, Allied Irish Banks, p.l.c.
IRL	Sutherland, Peter D.	Chairman and Managing Director, Goldman Sachs International; Chairman, BP Amoco
ITA	Ambrosetti, Alfredo	Chairman, Abbrossetti Group
ITA	Bendetti, Rodolfo de	Managing Director CIR S.p.A.
ITA	Bernabè, Franco	Chairman Franco Bernabe & C. S.p.A.
ITA	Draghi, Mario	Vice-Chairman and Managing Director, Goldman Sachs International
ITA	Panara, Marco	Journalist, La Repubblica
ITA	Passera, Corrado	Managing Director, Banca Intesa BCI
ITA	Poli, Roberto	Chairman, Eni S.p.A.
ITA	Scaroni, Paolo	Managing Director, Enel S.p.A.
KWT	Bishara, Ahmad E.	Secretary General of Kuwait's liberal National Democratic Party
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former honorary Secretary General of Bilderberg Meetings
NLD	Hoop Scheffer, Jaap G. de	Minister for Foreign Affairs
NLD	Kok, Wim	Former Prime Minister
NLD	Netherlands, H.M. the Queen of the	
NLD	Ruys, Anthony	Chairman of the Board, Heineken N.V.
NLD	Veer, Jeroen van der	President, Royal Dutch Petroleum Company; Vice Chairman of the Committee of Managing Directors of Royal Dutch/Shell Group of Companies
NLD	Vries, Klaas de	Member of Parliament; Former Minister of the Interior
NOR	Gjedrem, Svein	Governor, Central Bank of Norway
NOR	Myklebust, Egil	Chairman, Norsk Hydro ASA
POL	Olechowski, Andrzej	Leader, Civic Platform
PRT	Balsemão, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Barroso, José M. Durão	Prime Minister
PRT	Rodrigues, Eduardo Ferro	Leader of the Socialist Party; Member of Parliament
RUS	Margelov, Mikhail V.	Chairman, Committee for Foreign Affairs, Council of Federation
RUS	Shevtsova, Lilia	Senior Associate, Carnegie Endowment for International Peace
SWE	Dahlbäck, Claes	Chairman, Investor AB
SWE	Lindh, Anna	Minister for Foreign Affairs
SWE	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
TUR	Babacan, Ali	Minister of Economic Affairs
TUR	Bayar, Mehmet A.	Deputy Chairman of DYP (True Path Party)
TUR	Sanberk, Özdem	Director, Turkish Economic and Social Studies Foundation

USA	Bolton, John R.	Under-Secretary of State for Arms Control and International Security
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings LLC
USA	Corzine, Jon S.	Senator (D, New Jersey)
USA	Donilon, Thomas E.	Executive Vice President, Fannie Mae
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Friedman, Thomas L.	Foreign Affairs Columnist, The New York Times
USA	Gigot, Paul A.	Editorial page editor, The Wall Street Journal
USA	Haass, Richard N.	Director, Office of Policy Planning Staff, State Department
USA	Hertog, Roger	Vice-Chairman, Alliance Capital Management
USA	Hubbard, Allan B.	President, E&A Industries
USA	Hubbard, R. Glenn	Russell L. Carson Professor of Economics and Finance, Columbia University
USA	Johnson, James A.	Vice Chairman, Perseus L.L.C.
USA	Jordan Jr., Vernon E.	Senior Managing Director, Lazard Freres & Co. L.L.C.
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.; Member, Defense Policy Board; Member J.P. Morgan International Council
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Mundie, Craig J.	Chief Technical Officer, Advanced Strategies and Policy, Microsoft Corporation
USA	Perkovich, George	Vice President for Studies, Carnegie Endowment for International Peace
USA	Perle, Richard N.	Member, Defense Policy Board ; Resident Fellow, American Enterprise Institute (AEI) for Public Policy Research; member Project for a New American Century (PNAC)
USA	Rockefeller, David	Member, J.P. Morgan International Council
USA	Ruggie, John	Director, Center for Business and Government, Kennedy School of Government, Harvard University
USA	Steinberg, James B.	Vice President and Director, Foreign Policy Studies Program, The Brookings Institution
USA	Thornton, John L.	President and CEO, Goldman Sachs Group, Inc.
USA	Wolfowitz, Paul	Deputy Secretary of Defense, US Department of Defense
USA	Zakaria, Fareed	Editor, Newsweek International
USA	Zoellick, Robert	Principal Trade Adviser to the President

Rapporteurs

GBR	Micklethwait, John	United States Editor, The Economist
GBR	Rachman, Gideon	Brussels Correspondent, The Economist

BILDERBERG MEETINGS

2002 - Chantilly, Virginia, U.S.A, 30th May - 2nd June

Agenda

- The Consequences of the War Against Terrorism
- Corporate Governance: Does Capitalism Need fixing?
- The Changing Nature of the EU Within the Western Alliance
- Have Civil Liberties Been Unnecessarily Eroded?
- The Influence of the Extreme Right
- The Middle East
- Post-Crisis Reconstruction/Nation Rebuilding
- Prospects for the World Economy
- Trade: The China Effect
- The Influence of Domestic Issues on American Foreign Policy
- Current Affairs

Final List of Participants^[1]

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Société Générale de Belgique
AUT	Gusenbauer, Alfred	Member of Parliament; Chairman, Social Democratic Party
AUT	Randa, Gerhard	Chairman and CEO, Bank Austria AG
AUT	Vranitzky, Franz	Former Federal Chancellor
BEL	Huyghebaert, Jan	Chairman, Almanij N.V.
BEL	Lippens, Maurice	Chairman, Fortis
CAN	Baillie, A. Charles	Chairman and CEO, TD Bank Financial Group
CAN	Black, Conrad M.	Chairman, Telegraph Group Ltd.
CAN	Courtis, Kenneth S.	International Research Council of the Center for International and Strategic Studies
CAN	Frum, David	American Enterprise Institute; Former Special Assistant to President Bush
CAN	Reisman, Heather	President and CEO, Indigo Books and Music Inc.
CAN	Whyte, Kenneth	Editor, The National Post
CHE	Couchepin, Pascal	Federal Councillor; Head of the Federal Department of Economic Affairs
CHE	Kudelski, André	Chairman of the Board & CEO, Kudelski Group
CHE	Vasella, Daniel L.	Chairman and CEO, Novartis AG
CZE	Pehe, Jiri	Former advisor to President
DEU	Ischinger, Wolfgang	Ambassador to the US
DEU	Kopper, Hilmar	Chairman of the Supervisory Board, Deutsche Bank AG
DEU	Polenz, Ruprecht	Member of Parliament, CDU/CSU
DEU	Schrempp, Jurgen E.	Chairman of the Board of Management, DaimlerChrysler AG
DEU	Schulz, Ekkehard	Chairman, ThyssenKrupp AG

DEU	Zumwinkel, Klaus	Chairman of the Board of Management, Deutsche Post AG
DNK	Eldrup, Anders	Chairman of the Board of Directors, Danish Oil & Gas Consortium
DNK	Seidenfaden, Tøger	Editor-in-Chief, Politiken
ESP	Cebrián, Juan Luis	CEO, Prisa (El Pais)
ESP	Miguel, Ramón de	Secretary of State for Foreign Affairs
ESP	Rodriguez Inciarte, Matías	Executive Vice Chairman, Banco Santander Central Hispano
ESP	Sofia	Queen of Spain
FIN	Lipponen, Paavo	Prime Minister
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
FIN	Taxell, Christoffer	President and CEO, Partek Oyj
FIN	Tiilikainen, Teija H.	Director of Research, Centre for European Studies
FRA	Belot, Jean de	Editor-in-Chief, Le Figaro
FRA	Castries, Henri de	Chairman of the Board, AXA
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Gergorin, Jean-Louis	Executive Vice President, Strategic Coordination, EADS
FRA	Lévy-Lang, André	Former Chairman, Paribas
FRA	Mo'si, Dominique	Deputy Director, French Institute of International Relations
FRA	Montbrial, Thierry de	Director, French Institute of International Relations
FRA	Roy, Olivier	University Professor and Researcher, CNRS
FRA	Schweitzer, Louis	Chairman and CEO, Renault S.A.
FRA	Seillière, Ernest-Antoine	Chairman and CEO, CGIP
FRA	Trichet, Jean-Claude	Governor, Banque de France
GBR	Balls, Edward	Chief Economic Advisor to the Treasury
GBR	Dahrendorf, Ralf	Member, House of Lords; Former Warden, St. Antony's College, Oxford
GBR	MacMillan, Margareth	Dean of University of Newcastle
GBR	Roll, Eric	Senior Adviser, UBS Warburg Ltd.
GBR	Taylor, J. Martin	Chairman WH Smith Group; Advisor Goldman Sachs
GBR	Williams, Gareth	Leader, House of Lords; Member of the Cabinet
GRC	David, George A.	Chairman of the Board, Coca-Cola H.B.C. S.A.
GRC	Papahelas, Alexis	Foreign policy columnist. TO VIMA
INT	Bolkestein, Frits	Commissioner, European Commission
INT	Fischer, Franz	Commissioner for Agriculture & Rural Development, European Union
INT	Fortescue, Adrian	Director General, Justice and Internal Affairs, European Commission
INT	Lamy, Pascal	European Commissioner, European Union
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank
INT	Wolfensohn, James D.	President, The World Bank
IRL	Sutherland, Peter D.	Chairman and Managing Director, Goldman Sachs International; Chairman BP Amoco
ITA	Draghi, Mario	Vice Chairman and Managing Director, Goldman Sachs International [Chairman of the Deputies of the Group of Ten, Bank of International Settlements]
ITA	Prodi, Romano	President of the European Commission
NLD	Armgard, Beatrix Wilhelmina	Queen of the Netherlands
NLD	Groenink, Rijkman W.J.	Chairman of the Board, ABN AMRO Bank N.V.

NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD	Kist, Ewald	Chairman of the Board ING N.V.
NLD	Kleisterlee, Gerard J.	President and CEO, Royal Philips Electronics
NOR	Bernander, John G.	Director General, Norwegian Broadcasting Corporation
NOR	Myklebust, Egil	Chairman, Norsk Hydro ASA
NOR	Stoltenberg, Jens	Leader of the Opposition (Social Democratic Party)
PRT	Balsemão, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman of IMPRESA, S.G.P.S.
PRT	Borges, António	Vice Chairman and Managing Director, Goldman Sachs
PRT	Ferreira, Elisa Guimarães	Member of Parliament, Former Minister of Planning
RUS	Shevtsova, Lilia	Senior Associate, Carnegie Moscow Center
SWE	Johansson, Leif	Volvo
SWE	Pagrotsky, Leif	Trade Minister
SWE	Treschow, Michael	Chairman, Ericsson
SWE	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
SWE	Wallenberg, Marcus	CEO of Investor
TUR	Dervis, Kemal	Minister of Economic Affairs
TUR	Özaydınlı, Bulend	CEO, Koç Holding A.S.
TUR	Sanberk, Özdem	Director, Turkish Economic and Social Studies Foundation
USA	Allaire, Paul A.	Former Chairman and CEO, Xerox Corporation
USA	Bergsten, C. Fred	Director, Institute for International Economics
USA	Boyd, Charles G.	President and CEO, Business Executives for National Security
USA	Dam, Kenneth W.	Deputy Secretary, US Department of Treasury
USA	David-Weill, Michel A.	Chairman, Lazard Frères & Co.
USA	Deutch, John M.	Institute Professor, MIT
USA	Dinh, Viet D.	Assistant Attorney General for Office of Policy Development
USA	Dodd, Christopher J.	Senator (D. Connecticut)
USA	Donilon, Thomas E.	Executive Vice President, Fannie Mae
USA	Eizenstat, Stuart	Covington & Burling
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Foley, Thomas S.	Partner, Akin, Gump, Strauss, Hauer & Feld
USA	Gigot, Paul A.	Editorial Page Editor, The Wall Street Journal
USA	Glickman, Dan	Former sec. of Agriculture; Former Rep. (D. Kan)
USA	Graham, Donald E.	Washington Post
USA	Greenspan, Alan	Chairman, Federal Reserve System
USA	Hills, Carla A.	Chairman and CEO, Hills & Company, International Consultants
USA	Hoagland, Jim	Associate Editor, The Washington Post
USA	Hubbard, Allan B.	President, E&A Industries
USA	Hutchison, Kay Bailey	Senator (Republican, Texas)
USA	James, Charles A.	Assistant Attorney General for Antitrust
USA	Johnson, James A.	Vice Chairman, Perseus, L.L.C.
USA	Jordan Jr., Vernon E.	Managing Director, Lazard Frères & Co. LLC
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Krauthammer, Charles	Columnist, The Washington Post
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow - Hudson Institute Inc.

USA	LaFalce, John J.	Congressman (Democrat, New York)
USA	Leschly, Jan	Chairman & CEO, Care Capital LLC
USA	Lewis, Bernard	Professor of Mideast Studies at Princeton University
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	McAuliffe, Terry	Chairman, Democratic National Committee
USA	McDonough, William J.	President and CEO, Federal Reserve Bank of New York
USA	Mitchell, Andrea	Chief Foreign Affairs Correspondant, NBC News
USA	Moskow, Michael H.	President, Federal Reserve Bank of Chicago
USA	Parisiliti, Andrew	Foreign Affairs advisor to Chuck Hagel (R-Neb)
USA	Pearl, Frank H.	Chairman and CEO, Perseus, L.L.C.
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
USA	Prestowitz Jr., Clyde V.	President, Economic Strategy Institute
USA	Racicot, Mark	Chairman, Republican National Committee
USA	Raines, Franklin D.	Chairman and CEO, Fannie Mae
USA	Rattner, Steven	Managing Principal, Quadrangle Group LLC
USA	Rockefeller, David	Member, JP Morgan International Council
USA	Rose, Charlie	Producer, Rose Communications
USA	Rumsfeld, Donald H.	Secretary of Defense
USA	Sheinkman, Jack	Chairman of the Board, Amalgamated Bank
USA	Siegman, Henry	Council on Foreign Relations
USA	Soros, George	Chairman, Soros Fund Management
USA	Steinberg, James B.	Vice President and Director, Foreign Policy Studies Program
USA	Summers, Lawrence H.	President, Harvard University
USA	Thoman, G. Richard	Senior Advisor, Evercore Partners Inc.
USA	Thornton, John L.	President and co-CEO, The Goldman Sachs Group Inc.
USA	Vink, Lodewijk J. R. de	Chairman, Global Health Care Partners; Credit Suisse First

Rapporteurs

GBR	Micklethwait, John	United States Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

In Attendance

NLD	Banck Maja	Executive Secretary, Bilderberg Meetings
USA	Farren, Michael J.	Vice President of External Affairs, Xerox Corporation; Adviser, American Friends of Bilderberg, Inc.
USA	Lee, Steven S.	Local Organizer 2002

BILDERBERG MEETINGS

2001 - Stenungsund, Sweden, 24th - 27th June

Agenda

- European Security Defence Identity and Transatlantic Security - I
- Consequences of the Italian Elections
- What Does EU Enlargement Mean for the EU and the Rest of the World?
- Productivity in Europe and the United States - Is the Gap Widening?
- Putin's Russia
- What Can the World Do About the Middle East?
- The New US Administration
- European Security Defence Identity and Transatlantic Security - II
- The Rise of China: Its Impact on Asia and the World
- Policies for Trade Development and Economic Growth
- What Should Governments Do About Food Quality?
- Current Affairs

List of Participants^[12]

Honorary Chairman

BEL Davignon, Etienne Chairman, Société Générale de Belgique; Former Vice Chairman of the Commission of the European Communities

Honorary Secretary General

GBR Taylor, J. Martin Chairman WH Smith PLC; International advisor, Goldman Sachs International

AUT Raidl, Claus J CEO and Director, Böhler Uddeholm AG

AUT Scholten, Rudolf, A. Member of the Board of Executive Directors, Österreichische Kontrollbank AG

BEL Huyghebaert, Jan Chairman, Almanij NV

CAN Black, Conrad M. Chairman and C.E.O., Hollinger International, Inc.; Chairman, Telegraph Group Ltd.

CAN Hunkin, John Chairman and C.E.O., Canadian Imperial Bank of Commerce

CAN Lord, Bernard Prime Minister of New Brunswick

CAN MacMillan, Margaret O. Editor, International Journal, Canadian Institute of International Affairs

CAN Monroe-Blum, Heather Vice-President for Research and International Relations, University of Toronto

CAN Whyte, Kenneth Editor-in-Chief, The National Post

CHE Couchepin, Pascal Minister of Economic Affairs; Head of the Swiss Federal Department of Public Economy, (Swiss Federal Councillor)

CHE Ospel, Marcel President & Group Chief Executive, Union Bank Of Switzerland AG

CHE Vasella, Daniel L. Chairman & C.E.O., Novartis AG

CZE Pehe, Jiri Director, New York University, Prague; former advisor to President Havel

DEU	Burda, Hubert	Publisher, Burda Verlag (magazines) media
DEU	Kopper, Hilmar	Chairman of Supervisory Board, Deutsche Bank A.G.
DEU	Mosdorf, Siegmund	Secretary of State for Economics and Technology
DEU	Nass, Matthias	Deputy Editor, Die Zeit
DEU	Schrempp, Jürgen E.	Chairman of the Board of Management, DaimlerChrysler AG
DEU	Wolff von Amerongen, Otto	Chairman and C.E.O., Otto Wolff Industrieberatung und Beteiligungen GmbH.
DNK	Andersen, Bodil Nyboe	Governor, Central Bank of Denmark
DNK	Eldrup, Anders	Permanent Secretary, Ministry of Finance; Danish government representative to SAS (airlines)
DNK	Seidenfaden, Tøger	Editor-in-Chief, Politiken
ESP	Cebrián, Juan L.	VC, Sogecable, S.A. (TV Broadcasting); CEO PRISA (El País)
ESP	Miguel, Ramon de	Secretary of State for European Affairs
ESP	Rodrigues Inciarte, Matías	Executive Vice Chairman, Banco Santander Central Hispano
ESP	Spain, Her Majesty the Queen of	
FIN	Heinonen, Olli-Pekka	Minister of Transport and Communications
FIN	Lipponen, Paavo	Prime Minister
FIN	Ollila, Jorma	Chairman of the Board and C.E.O., Nokia Corporation; Member of the board of directors, Ford Motor Company and UPM-Kymmene
FIN	Virkkunen, Janne	Senior Editor-in-Chief, Helsingin Sanomat
FRA	Beytout, Nicolas	Editor-in-Chief, Les Echos
FRA	Bon, Michel	Chairman and CEO of France Télécom
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge; Director, Total Fina Elf Group (petroleum & chemicals), Atco; Supervisory Board, Allianz; Board of Directors, Credit Commercial de France
FRA	Lévy-Lang, André	Former Chairman, Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations
FRA	Nallet, Henri	International Secretary, Socialist Party
FRA	Trichet, Jean-Claude	Governor, Banque de France
GBR	Balls, Edward	Chief Economic Advisor to the Treasury
GBR	Pragnell, Michael P.	CEO Syngenta AG; Director, AstraZeneca PLC
GBR	Roll, Eric	Senior Adviser, UBS Warburg Ltd
GBR	Siedentop, Larry A.	Fellow of Keble College & lecturer on political philosophy at Oxford University; Author of Democracy in Europe
GBR	Sieghart, Mary Ann	Editorial writer and assistant editor, Times of London
GBR	Wolf, Martin	Associated Editor/Economics Commentator, The Financial Times
GRC	David, George A.	Chairman, Coca-Cola Hellenic Bottling Company SA.
GRC	Manos, Stephanos	Member of the Greek Parliament & Former Minister of National Economy; President of the Liberal Party
INT	Courtis, Kenneth S.	Vice President for Asia of Goldman Sachs, (Japan) Inc.; International Research Council of the Center for International and Strategic Studies (CSIS) in Washington and Economic Strategy Institute in Washington.
INT	Fischler, Franz	E.U. Commissioner for Agriculture and Rural Development, European Commission
INT	Lamy, Pascal	EU, European Trade Commissioner
INT	Monti, Mario	European Commissioner for Competition
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank; President of the International Center for Monetary & Banking Studies; Member of the G-7 & G-20 Deputies; Chairman of the G-10 Committee on Payments & Settlement Systems

INT	Robertson, George	Secretary General, NATO
IRL	Bruton, John	Former Prime Minister of Ireland; Vice Chairperson of the EPP and CDI
IRL	Cox, Pat	President of the Liberal Democrat Group (ELDR), European Parliament.
ITA	Bernabè, Franco	Chairman, Franco Bernabè Group; International Board of the World Economic Forum; Special Representative of the Government of Italy to the Balkan, Board member of Peres Center for Peace
ITA	Draghi, Mario	President of the Economic and Financial Committee, Council of the EU - Director General, Ministry of the Treasury
ITA	Gros-Pietro, Gian Maria	Chairman, ENI S.p.A.
ITA	Riotta, Gianni	Co-Editor, La Stampa
NLD	Burgmans, Antony	C.E.O, Unilever NV
NLD	Halberstadt, Victor	Professor of Public Economics, Leiden University; former Honorary Secretary of Bilderberg Meetings
NLD	Hoeven, Cees H. van der	President, Koninklijke Ahold nv
NLD	Melkert, Ad P.W.	Parliamentary Leader PvdA
NLD	Netherlands, H.M. the Queen of	
NLD	Orange, H.R.H. the Prince of	
NOR	Bergesen Jr. Finn	Administrative director, NHO (Confederation of Norwegian Business and Industry)
NOR	Heyerdahl, Jens P.	Group president and CEO, Orkala ASA
NOR	Høegh, Westye	Chairman of the Board, Leif Hoegh & Co ASA
PNA	Nashashibi, Mohammed	Former Roving Ambassador of the Arab League; Finance Minister for Palestine Authority; Author
POL	Olechowski, Andrzej	Former presidential candidate; Leader, Civic Platform
PRT	Balsemão, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman of IMPRESA, S.G.P.S.
PRT	Martins, Guilherme. d'Oliveira	Minister of Presidency
PRT	Moura, Vasco Graça	Member, European Parliament; 1st Vice President, Committee on Culture, Youth, Education, the Media and Sport
RUS	Shevtsova, Lilia	Carnegie Endowment for International Misery, Visiting Professor, University of California at Berkeley & Cornell University
SWE	Barnevik, Percy	Chairman, Investor AB and ABB (Asea Brown Boveri Ltd.)
SWE	Hedelius, Tom C.	Chairman, Svenska Handelsbanken; Vice Chairman of the Board, Ericsson
SWE	Johansson, Leif	President and C.E.O., AB Volvo
SWE	Padgrotsky, Leif	Minister of Trade
SWE	Ramqvist, Lars	Chairman & C.E.O., Ericsson; Board member, Skandia & Volvo
SWE	Treschcow, Michael	President and C.E.O., Electrolux Group AB
SWE	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
SWE	Wallenberg, Marcus	President and C.E.O, Investor AB; Vice Chairman of the Board, Ericsson
TUR	Erçel, Gazi	Merkez Bank; former governor Central Bank of Turkey
TUR	Sanberk, Özdem	Turkish Ambassador to the U.K.; Director General, Turkish Economic and Social Studies Foundation (TESEV)
USA	Allaire, Paul A.	Chairman of the board of directors and CEO, Xerox Corporation; member, Council on Foreign Relations
USA	Dam, Kenneth S.	Deputy Secretary designate at US Department of the Treasury; member, Council on Foreign Relations

USA	Dodd, Christopher J.	Senator, Democratic Party, Connecticut; member, Council on Foreign Relations
USA	Donilon, Thomas E.	Executive Vice President, Law and Policy, FannieMae; member, Council on Foreign Relations
USA	Eisenhower, Susan	Tufts University, Asst. Director, Communications and Media Studies; President, the Eisenhower World Affairs Institute
USA	Feldstein, Martin	Professor of economics at Harvard University; President and CEO, National Bureau of Economic Research.; member, Council on Foreign Relations
USA	Glickman, Dan	Former Secretary of Agriculture; Partner, Akin, Gump, Strauss, Hauer & Feld L.L.P.
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
USA	Hagel, Chuck	Senator, Republican, Nebraska
USA	Johnson, James A.	Johnson Capital; Vice-Chairman Perseus, LLC; member, Council on Foreign Relations
USA	Jordan Jr., Vernon E.	Managing Director, Lazard Freres & co LLC; member, Council on Foreign Relations
USA	Kissinger, Henry A.	Chairman, Kissinger Associates Inc.; Former Secretary of State; member, Council on Foreign Relations
USA	Kravis, Henry R.	Founding partner, Kohlberg Kravis Roberts & Co.; member, Council on Foreign Relations
USA	Kravis, Marie Josée	Senior Fellow, Hudson Institute Inc.
USA	Lewis, Bernard	Emeritus Professor of Near Eastern Studies, Princeton University; member, Council on Foreign Relations
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace; member, Council on Foreign Relations
USA	Moskow, Michael H.	President , Federal Reserve Bank of Chicago; member, Council on Foreign Relations
USA	Pearl, Frank H.	Chairman & C.E.O of Perseus LLC; Founder & Chairman, Rappahannock Investment Company and Counterpoint Press
USA	Perle, Richard N.	USA. Perle, Richard N. - Resident Fellow, The American Enterprise Institute for Public Policy Research; Chairman and chief executive officer, Hollinger Digital, Inc.; Director, Jerusalem Post; member, Council on Foreign Relations
USA	Prestowitz Jr., Clyde V.	Founder & President, Economic Strategy Institute; former senior associate at the Carnegie Endowment
USA	Rattner, Steven	Investment Banker, Director and Managing Principal Quadrangle Group; US Treasury advisory committee on IMF matters; "old hand" at Davos meetings of the World Economic Forum; Chairman of New York Channel 13; member, Council on Foreign Relations
USA	Rockefeller, David	Chairman of the International Advisory Committee, Chase Manhattan Bank; Member JPMorgan International Council; Founder and Honorary Chairman of the Trilateral Commission; member, Council on Foreign Relations
USA	Thornton, John L.	Director, Ford Motor Co.; President and co-CEO, Goldman Sachs & co Inc.; member, Council on Foreign Relations and the Brookings Institution
Rapporteurs		
GBR	Micklethwait, John	United States Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

2000 - Brussels, Belgium, 1st - 3rd June

Agenda

- The New Economy and its Effects on Society
- Globalisation under Threat: the Way forward for the WTO
- US Elections: State of Play and Foreign Policy Consequences
- Cleaning up the Balkans
- EU Enlargement and its Implications for Geo-Political Balance
- The European Far Right - Is there a Threat?
- Current Affairs

List of Participants^[13]

Honorary Chairman

BEL Davignon, Etienne Chairman, Société Générale de Belgique; Former Vice Chairman of the Commission of the European Communities

Honorary Secretary General

GBR Taylor, J. Martin Chairman WH Smith PLC; International advisor, Goldman Sachs International

AUT Hampel, Erich Chairman, Creditanstalt-Bankverein

AUT Petritsch, Wolfgang The High Representative for Bosnia and Herzegovina; EU chief negotiator at the Kosovo peace talks in Rambouillet and Paris

AUT Scholten, Rudolf Member of the board of executive directors, Österreichische Kontrollbank AG

AUT Vranitzky, Franz Former Federal Chancellor

BEL Huyghebaert, Jan Chairman, Almanij NV

BEL Janssen, Daniel E. Chairman, Solvay SA

BEL Lippens, Maurice Chairman, FORTIS Bank

BEL Schoutheete de Tervarent, Ph de Former permanent representative of Belgium to the EU

CAN Asper, Israel Chairman, CanWest Capital Group Inc.

CAN Black, Conrad Chair, Telegraph Group Ltd.

CAN Frum, David Columnist, National Post Newspaper

CHE Pury, David de Chairman, de Pury Pictet Turrettini & Co Ltd.

CHE Vasella, Daniel L. Chairman and CEO, Novartis AG

DEU Betz, Hans-Georg Visiting Professor, European Studies, Centre for European Studies, Columbia and New York Universities

DEU Cromme, Gerhard Chairman of the Executive Board, Thyssen Krupp AG

DEU Kopper, Hilmar Chairman of the Supervisory Board, Deutsche Bank AG

DEU Nass, Matthias Deputy Editor, Die Zeit

DEU Wolff von Amerongen, Otto Chairman and CEO of Otto Wolff GmbH

DNK	Andersen, Bodil Nyboe	Governor, Central Bank of Denmark
DNK	Rasmussen, Anders Fogh	Chairman, Liberal Party
DNK	Seidenfaden, Tøger	Editor-in-Chief, Politiken
ESP	Aguirre y Gil de Biedma, Esperanza	President, The Spanish Senate
ESP	Rodriguez Inciarte, Matías	Executive Vice Chairman, BSCH
FIN	Lipponen, Paavo	Prime Minister
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Lévy-Lang, André	Former Chairman, Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations
FRA	Strauss-Kahn, Dominique	Former Minister of Finance; Professor, University of Paris
FRA	Trichet, Jean-Claude	Governor, Banque de France
GBR	Buchanan, Robin WT	Senior Partner, Bain & Co Inc.
GBR	Clarke, Kenneth	Member of Parliament
GBR	Roll, Eric	Senior Adviser, UBS Warburg
GBR	Wolf, Martin	Associated Editor/Economics Commentator The Financial Times
GRC	David, George A.	Chairman of the Board, Hellenic Bottling Company SA
GRC	Diamandouros, P Nikiforos	National Ombudsman
GRC	Papandreou, George A.	Minister for Foreign Affairs
INT	Avery, Graham	Chief Adviser for Enlargement, European Community
INT	Bildt, Carl	Special Envoy of the Secretary-General for the Balkans, United Nations
INT	Fréchette, Louise	Deputy Secretary-General, United Nations
INT	Lamy, Pascal	Commissioner, European Commission
INT	Moore, Mike	Director-General, WTO
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank
INT	Solana Madariaga, Javier	Secretary General, Council of the European Union
INT	Wolfensohn, James D	President, The World Bank (USA)
IRL	Bruton, John	Leader of Fine Gael
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International; Chairman, BP Amoco PLC
ITA	Agnelli, Giovanni	Honorary Chairman, Fiat SpA.
ITA	Agnelli, Umberto	Chairman, IFIL - Finanziaria di Partecipazioni SpA.
ITA	Ambrosetti, Alfredo	Ambrosetti Group
ITA	Bernabè, Franco	Special Representative of Italy for Reconstruction Initiatives in the Balkans
ITA	Fresco, Paolo	Chairman, Fiat SpA
ITA	Riotta, Gianni	Deputy Editor, La Stampa
ITA	Ruggiero, Renato	Vice-Chairman, Schroder Salomon Smith Barney; Chairman, Schroder Salomon Smith Barney Italy
ITA	Tremonti, Giulio	Member of the Finance Commission, Chamber of Deputies
KSV	Surroi, Veton	Publisher, KOHA Ditore
NLD	Benschop, Dick	State Secretary for European Affairs
NLD	H.M. the Queen of the Netherlands	
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary-General of Bilderberg Meetings

NLD	Veer, Jeroen van der	Group managing director, Royal Dutch/Shell group of companies; designate President of Royal Dutch Petroleum Company
NOR	Hambro, Christian	Director-General, Research Council of Norway
NOR	Reiten, Eivind	Executive Vice-President, Corporate Management, Norsk Hydro SA
PRT	Balsemão, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.
PRT	Gouveia, Teresa Patrício	Member of Parliament (PSD)
SWE	Barnevik, Percy	Chairman, Investor AB
SWE	Johansson, Leif	President and CEO, Volvo AB
SWE	Pagrotsky, Leif	Minister of Trade
SWE	Petersson, Lars-Eric	President and CEO, Skandia
SWE	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
TUR	Çolakoglu, Nuri	Chairman and CEO, NTV
TUR	Kayhan, Muharrem	Vice-Chairman of the Board, Söktas, Former President, Tusiad
USA	Allaire, Paul	Chairman of the board of Directors and CEO, Xerox Corporation
USA	Deutch, John M.	Institute Professor, MIT; Former Director of the Central Intelligence Agency
USA	Dodd, Christopher J.	Senator (Democrat, Connecticut)
USA	Donilon, Thomas E.	Senior Vice-President, General Counsel and Secretary, FannieMae
USA	Dyson, Esther	Chairman, EDventure Holdings Inc.
USA	Graham, Donald E.	Publisher, The Washington Post
USA	Hagel, Chuck	Senator (Republican, Nebraska)
USA	Hutchison, Kay Bailey	Senator (Republican, Texas)
USA	Johnson, James A.	Chairman and CEO, Johnson Capital Partners
USA	Jordan Jr, Vernon E.	Managing Director, Lazard Frères & Co. LLC
USA	Kissinger, Henry A.	Chairman, Kissinger Associates Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute Inc.
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	McDonough, William J.	President, Federal Reserve Bank of New York
USA	Richardson, Bill	Secretary of Energy
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Council
USA	Soros, George	Chairman, Soros Fund Management
USA	Steinberg, James B.	Deputy Assistant to the President for National Security Affairs
USA	Tarullo, Daniel K.	Visiting Professor of Law, Georgetown University Law centre
USA	Thornton, John L.	President and CEO, Goldman Sachs Group Inc.
USA	Vink, Lodewijk JR de	Chairman, President and CEO, Warner-Lambert Company
USA	Wolfowitz, Paul	Dean, Nitze School of Advanced International Studies, The John Hopkins University
Rapporteurs		
GBR	Micklethwait, John	United States Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

1999 - Hotel Caesar Park Penha Longa, Sintra, Portugal, 3rd - 6th June

Agenda

- Kosovo
- The US Political Scene
- Current Controversies: Genetics and the Life Sciences
- Redesigning the International Financial Architecture
- The Social and Political Impacts on Emerging Markets of Recent Economic Events
- NATO's future
- The Relationship between Information Technology and Economic Policy
- Current Events
- Russia's Foreign Policy
- How Durable is the Current Rosy Complexion of European Politics

List of Participants^[14]

Honorary Chairman

BEL Davignon, Etienne Chairman, Société Générale de Belgique

Honorary Secretary General

NLD Halberstadt, Victor Professor of Economics, Leiden University

AUT Randa, Gerhard CEO and Chairman, Bank Austria AG.

AUT Schenz, Richard CEO and Chairman of the Board, OMV AG

AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG.

AUT Vranitzky, Franz Former Federal Chancellor

AUT Zimmermann, Norbert Chairman, Berndorf AG

BEL Huyghebaert, Jan Chairman, Almanij N.V.

BUL Kamov, Nikolai Member of Parliament

CAN Black, Conrad M. Chairman, Telegraph Group Limited

CAN Chastelain, John A.D. de Chairman, Independent International Commission on Decommissioning.

CAN Godsoe, Peter C. Chairman and CEO, Bank of Nova Scotia

CAN Herrndorf, Peter A. Former Chairman and CEO, TV Ontario; Senior Visiting Fellow, University of Toronto.

CAN MacLaren, Roy High Commissioner for Canada in Britain

CAN MacMillan, Margaret O. Editor, International Journal

CHE Pury, David de Chairman, de Pury Pictet Turretini & Co. Ltd.

CHE Vasella, Daniel L. Chairman and CEO, Novartis AG.

CZE Zantovsky, Michael Chairman of the Committee on Foreign Affairs, Defense and Security, Czech Senate

DEU	Ischinger, Wolfgang	State Secretary, Ministry of Foreign Affairs
DEU	Kopper, Hilmar	Chairman of the Supervisory Board, Deutsche Bank A.G.
DEU	Nass, Mathias	Deputy Editor, Die Zeit
DEU	Perger, Werner A.	Political Correspondent, Die Zeit
DEU	Scharping, Rudolf	Minister of Defence
DEU	Schrempp, Jurgen E.	Chairman of the Board of Management, Daimler Chrysler AG.
DEU	Wolff von Amerongen, Otto	Chairman and CEO of Otto Wolff GmbH
DNK	Seidenfaden, Toger	Editor-in-Chief, Politiken
ESP	Aguirre y Gil de Biedma, Esperanza	President, The Spanish Senate
ESP	Rodriguez Inciarte, Matias	Executive Vice Chairman, BSCH
ESP	Solbes Mira, Pedro	Member of Parliament, Socialist Party
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
FIN	Vanhala, Matti	Chairman of the Board, Bank of Finland
FIN	Vartia, Pentti	Managing Director, Research Institute of the Finnish Economy (ETLA)
FRA	Boucher, Eric Le	Chief Editor, International, Le Monde
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Mestrallet, Gérard	Chairman of the Executive Board and CEO, Suez Lyonnaise des Eaux
FRA	Moïsi, Dominique	Deputy Director, IFRI
FRA	Trichet, Jean-Claude	Governor, Banque de France
GBR	Clarke, Kenneth	Member of Parliament
GBR	Mandelson, Peter	Member of Parliament
GBR	Porrit, Jonathon	Programme Director, Forum for the Future
GBR	Roll, Eric	Senior Adviser, Warburg Dillon Read
GBR	Taylor, J. Martin	Formerly Chief Executive, Barclays PLC
GBR	Wolf, Martin	Associate Editor and Economics Commentator, The Financial Times
GRC	David, George A.	Chairman of the Board, Hellenic Bottling Company S.A.
GRC	Kranidiotis, Yannis	Alternate Minister for Foreign Affairs
GRC	Veremis, Thanos M.	Professor of Political History, University of Athens; President of Eliamep
HUN	Surányi, György	President, National Bank of Hungary
ICE	Oddsson, David	Prime Minister
INT	Fischer, Stanley	First Deputy Managing Director, International Monetary Fund
INT	Issing, Otmar	Member of the Executive Board, European Central Bank
INT	Liikanen, Erkki	Member of the EC.
INT	Monti, Mario	Commissioner of the EC
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank
INT	Wolfensohn, James D.	President, The World Bank
ITA	Agnelli, Umberto	Chairman, IFIL - Finanziaria di Partecipazioni SpA.
ITA	Bernabé Franco	Managing Director and CEO, Telecom Italia
ITA	Fresco, Paolo	Chairman, Fiat S.p.A.
ITA	Giavazzi, Francesco	Professor of Economics, Bocconi University, Milan
ITA	Profumo, Alessandro	CEO, Credito Italiano

NLD	Grave, Frank H.G. de	Minister of Defense
NLD	Netherlands, H.M. the Queen of	
NLD	Scheepbouwer, Ad J.	Chairman and CEO, TNT Post Group
NLD	Waal, Lodewijk J. de	Chairman, Dutch Confederation of Trade Unions (FNV)
NOR	Clemet, Kristin	Deputy Director General, Confederation of Business and Industry
NOR	Hegge, Per Egil	Editor, Aftenposten
NOR	Høegh, Westye	Chairman of the Board, Leif Høegh & Co. SAS; Former President, Norwegian Shipowners' Association
POL	Olechowski, Andrzej	Chairman Central Europe Trust
PRT	Amaral, Joaquim Freitas do Amaral	Member of Parliament
PRT	Balsemão, Francisco Pinto	Professor of Communication Science, New University; Chairman, Impresa, S.G.P.S.
PRT	Cravinho, João Cardona G.	Minister for Infrastructure, Planning and Territorial Administration
PRT	Grilo, Eduardo C. Marçal	Minister of Education
PRT	Mello, Vasco de	Vice Chairman and CEO, Grupo José de Mello
PRT	Nabo, Francisco Murteira	President and CEO, Portugal Telecom
PRT	Salgado, Ricardo E.S.	President and CEO, Grupo Espírito Santo
PRT	Sampaio, Jorge	President of Portugal
PRT	Santos, Nicolau	Editor-in-Chief, Expresso
PRT	Silva, Artur Santos	President and CEO, BPI Group
RUS	Shevtsova, Lilia	Carnegie Moscow Center
RUS	Trenin, Dmitri V.	Deputy Director, Carnegie Moscow Center
SWE	Aslund, Anders	Senior Associate, Carnegie Endowment for International Peace
SWE	Barnevik, Percy	Chairman, Investor AB
SWE	Bildt, Carl	Member of Parliament
SWE	Hedelius, Tom C.	Chairman, Svenska Handelsbanken
SWE	Rojas, Mauricio	Associate Professor of Economic History, Lund University; Director of Timbro's Centre for Welfare Reform.
SWE	Rosengren, Björn	Minister for Industry, Employment and Communication
TUR	Erçel, Gazi	Governor, Central Bank of Turkey
TUR	Ergin, Sedat	Ankara Bureau Chief, Hürriyet
TUR	Kıraç, Suna	Vice-Chairman of the Board, Koç Holding A.S.
TUR	Yücaoglu, Erkut	Chairman, Tusiad
UKR	Mityukov, Ihor	Minister of Finance
USA	Allaire, Paul	Chairman, Xerox Corporation
USA	Bayh, Evan	Senator (D. Indiana)
USA	Boyd, Charles G.	Executive Director, National Security Study Group
USA	Corzine, Jon S.	Retired Senior Partner, Goldman Sachs & Co.
USA	Dodd, Christopher J.	Senator (D. Connecticut)
USA	Donilon, Thomas E.	Attorney-at-Law, O'Melveney & Meyers
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
USA	Graham, Donald E.	Publisher, The Washington Post
USA	Hagel, Chuck	Senator (R. Nebraska)
USA	Hoagland, Jim	Associate Editor, The Washington Post
USA	Holbrooke, Richard C.	Ambassador to the UN designate
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)

USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
USA	Leschly, Jan	CEO, Smith Kline Beecham PLC
USA	Mathews Jessica T.	President, Carnegie Endowment for International Peace
USA	McDonough, William J.	President Federal Reserve Bank of New York
USA	McGinn, Richard A.	Chairman and CEO, Lucent Technologies
USA	Rattner, Steven	Deputy Executive, Lazard Freres & Co., LLC
USA	Richardson, Bill	Secretary of Energy
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Shapiro, Robert B.	Chairman and CEO, Monsanto Company
USA	Thoman, G. Richard	President and CEO, Xerox Corporation
USA	Thornton, John L.	President and co-COO, Goldman Sachs Group, Inc.
USA	Tyson, Laura d'Andrea	Dean, Haas School of Business, University of California at Berkeley

Rapporteurs

GBR	Micklethwait, John	Business Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

1998 - Turnberry Hotel, Ayrshire, Scotland, 14th - 17th May

Agenda

- Current Events
- What Will be the Consequences of EMU?
- Is there Room for one Transatlantic Market Place?
- Military Implications of the Growing Technological Disparity between the United States and Europe
- To what Extent Will Enlargement Redefine NATO's Relationship with Russia?
- Is Europe's Social Model Dead?
- A Review of the Crisis in Kosovo and Albania: the Role of the UN
- In the Light of the Asian Crisis should the World's Financial System be Reformed?
- The Implications of the New India Nuclear Weapon Program
- Turkey's Role in the Western Alliance

Final List of Participants^[15]

Honorary Chairman

GBR Carrington, Peter

Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General

NLD Halberstadt, Victor

Professor of Economics, Leiden University

AUT Puhringer, Othmar

Chairman of Managing Board, VA-Technologie AG

AUT Randa, Gerhard

Chairman of the Managing Board, Bank of Austria

AUT Vranitzky, Franz

Former Federal Chancellor

BEL Davignon, Etienne

Executive Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities

BEL Goossens, John

President and CEO, Belgacom

BEL Vits, Mia de

General Secretary, ABVV-FGTB

CAN Black, Conrad

Chairman, The Telegraph PLC

CAN Chretien, Raymond A.J.

Ambassador to the U.S.

CAN Dion, Stephane

Queens Privy Council for Canada and Minister of Intergovernmental Affairs

CAN MacMillan, Margaret

Editor, International Journal, Canadian Institute of International Affairs, University of Toronto

CAN Manning, Preston

Leader of the Reform Party

CHE Pury, David de

Chairman, de Pury Pictet Turrettini and Co. Ltd.

CHE Vasella, Daniel

CEO Novartis

CZE Kovanda, Karel

Head of Mission to the Czech Republic to NATO and the WEU

DEU Bertram, Christoph

Director, Foundation Science and Policy, Former Diplomatic Correspondent, Die Zeit

DEU Burda, Hubert

Chairman, Burda Media

DEU Engelen-Kefer, Ursula

Deputy Chairman of the Board of Management, Deutscher Gewerkschaftsbund, DGB

DEU	Ishinger, Wolfgang	Political Director, Foreign Office
DEU	Issing, Otmar	Member of the Board, Deutsche Bundesbank
DEU	Kopper, Hilmar	Chairman of the Supervisory Board, Deutsche Bank A.G.
DEU	Nass, Matthias	Deputy Editor, Zie Deit
DEU	Schremp, Jurgen E.	Chairman of the Board of Management, Daimler Benz A.G.
DEU	Wissmann, Matthias	Federal Minister for Transport
DEU	Wolff von Amerongen, Otto	Chairman and CEO of Otto Wolff GmbH
DNK	Ellemann-Jensen, Uffe	Chairman, Liberal Party
DNK	Lykketoft, Mogens	Minister of Finance
DNK	Seidenfaden, Toger	Editor in Chief, Politiken A/S
ESP	Almunia Amann, Joaquin	Secretary General, Socialist Party
ESP	Carvajal Urquijo, Jaime	Chairman, Dresdner Kleinwort Benson S.A.
ESP	Rodriguez Inciarte, Matias	Vice-Chairman, Banco de Santander
FIN	Lipponen, Paavo	Prime Minister
FIN	Ollila, Jorma	President and CEO, Nokia Corporation
FIN	Virkkunen, Janne	Senior Editor in Chief, Helsingin Sanomat
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Gregorin, Jean-Louis	Member of the Board of Directors, Matra Hachette
FRA	Guetta, Bernard	Editor in Chief, Le Nouvel Observateur
FRA	Levy-Lang, Andre	Chairman of the Board of Management, Paribas
GBR	Browne, John	Group Chief Executive, British Petroleum Company PLC
GBR	Buchanon, Robin	Senior Partner, Bain and Company Inc. UK
GBR	Clarke, Kenneth	Member of Parliament
GBR	Grierson, Ronald	Former Vice Chairman, GEC
GBR	Hague, William J.	Leader of the Opposition
GBR	Hannay, David	Prime Ministers Personal Envoy for Turkey; Former Permanent Representative to the United Nations
GBR	Hogg, Christopher	Chairman, Reuters Group PLC
GBR	Jenkins, Michael	Vice Chairman, Dresdner Kleinwort Benson
GBR	Kaletsy, Anatole	Associate Editor, The Times
GBR	Purves, William	Group Chairman, HSBC Holdings PLC.
GBR	Robertson, George	Secretary of State for Defence
GBR	Roll, Eric	Senior Advisor, SBC Warburg Dillon Read
GBR	Rothschild, Evelyn de	Chairman, N M Rothschild and Sons
GBR	Taylor, J. Martin	Group Chief Executive, Barclays PLC.
GRC	David, George A.	Chairman of the Board, Hellenic Bottling Company S.A.
GRC	Karamanlis, Kostas A.	Leader of the Opposition
GRC	Papandreou, George A.	Alternate Minister for Foreign Affairs
INT	Bonino, Emma	Member of the European Commission
INT	Brittan, Leon	Vice President of the European Commission
INT	Courtis, Kenneth S.	First Vice President, Research Dept., Deutsche Bank Asia Pacific
INT	Crockett, Andrew	General Manager, Bank for International Settlements
INT	Fischer, Stanley	First Deputy Managing Director, International Monetary Fund
INT	Kohnstamm, Max	Senior Consultant, The European Policy Center
INT	Prendergast, Kieran	Under-Secretary General for Political Affairs, United Nations
INT	Solana Madariaga, Javier	Secretary General, NATO

INT	Vries, Gijs M. de	Leader of the Liberal Group, European Parliament
INT	Wolfensohn, James D.	President, the World Bank
IRL	Bruton, John	Leader of Fine Gael
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International; Chairman, British Petroleum Company PLC.
ITA	Agnelli, Giovanni	Honorary Chairman, Fiat S.p.A.
ITA	Bernabe, Franco	Managing Director, ENI S.p.A.
ITA	Cavalchini, Luigi G.	Permanent Representative to the European Union
ITA	Masera, Rainer S.	Director General, I.M.I. S.p.A.
ITA	Padoa-Schioppa, Tommaso	Chairman, CONSOB
ITA	Siniscalco, Domenico	Professor of Economics; Director of Fondazione ENI Enrico Mattei
NLD	Beugel, Ernst H van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
NLD	Hoeven, Cees H. van der	President, Royal Ahold
NLD	Korteweg, Pieter	President and CEO, Robeco Group
NLD	Netherlands, H.M. Queen of the	
NOR	Hoegh, Westye	Chairman of the Board, Leif Hoegh and Co. A.S.A.; Former President, Norwegian Shipowners Association
NOR	Storvik, Kjell	Governor, Bank of Norway
NOR	Udgaard, Nils M.	Foreign Editor, Aftenposten
POL	Olechowski, Andrzej	Chairman, Central Europe Trust, Poland
POL	Suchoka, Hanna	Minister of Justice
PRT	Balsemao, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Coutinho, Vasco Pereira	Chairman, IPC Holding
PRT	Horta e Costa, Miguel	Vice-President, Portugal Telecom
PRT	Sousa, Marcelo Rebelo de	Leader of the PSD Party
RUS	Chubais, Anatoli B.	Former First Vice Prime Minister; Chairman RAO EES
SWE	Barnevik, Percy	Chairman, ABB Asea Brown Boveri Ltd
SWE	Wallengerg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
TUR	Bayar, Ugur	Chairman, Privatization Administration
TUR	Cem, Ismail	Minister of Foreign Affairs
TUR	Gezgin Eris, Meral	President IKV (Economic Development Foundation)
TUR	Kirac, Suna	Vice Chairman of the Board, Koc Holding A.S.
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Deutch, John M.	Institute Professor, Massachusetts Institute of Technology, Dept. of Chemistry. Former Director General, Central Intelligence Agency; Former Deputy Secretary of Defence
USA	Donilon, Thomas	Partner, O'Melveny & Myers; Former Assistant Secretary of State, and Chief of Staff, U.S. Department of State.
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research Inc.
USA	Forester, Lynn	President and CEO, FirstMark Holdings Inc.
USA	Gadiesh, Orit	Chairman of the Board, Bain and Company Inc.
USA	Grossman, Marc	Assistant Secretary, US Department of State
USA	Hoagland, Jim	Associate Editor, The Washington Post

USA	Hoge, Jr., James F.	Editor, Foreign Affairs
USA	Holbrooke, Richard C.	Former Assistant Secretary for European Affairs; Vice Chairman, CS First Boston
USA	Johnson, James A.	Chairman and CEO, FannieMae
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josee	Senior Fellow, Hudson Institute Inc.
USA	Leschly, Jan	CEO SmithKline Beecham PLC.
USA	Matthews, Jessica Tuchman	President, Carnegie Endowment for International Peace
USA	McDonough, William J.	President, Federal Reserve Bank of New York
USA	Prestowitz, Clyde V.	President, Economic Strategy Institute
USA	Rhodes, William R.	Vice Chairman, CitiBank, N.A.
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Summers, Lawrence H.	Deputy Secretary for International Affairs, US Department of the Treasury
USA	Thoman, G. Richard	President and CEO, Xerox Corporation
USA	Vink, Lodewijk J.R. de	President and CEO, Warner Lambert Company
USA	Whitman, Christine Todd	Governor of New Jersey
USA	Wolfowitz, Paul	Dean, Nitze School of Advanced International Studies, Former Under Secretary of Defense for Policy
USA	Yost, Casimir A.	Director, Institute for the Study of Diplomacy, School of Foreign Service, Georgetown University, Washington

Rapporteurs

GBR	Micklethwait, John	Business Editor, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

1997 - Pine Isle Resort near Atlanta, USA, 12th - 15th June

Agenda

- Will NATO's Enlargement Affect the Transatlantic Alliance?
- Do the World's Energy Needs Prevent Sustainable Development?
- Growth through Productivity Improvement: a Threat to Western Social Cohesion?
- Peacekeeping: Assessments and Prospects-Bosnia, Albania, Cyprus
- Status Report on American Foreign Policy
- How Should the West Look at China?
- Corporate Survival: Breaking with Tradition in Governance
- EMU's Consequences Assuming it Goes Ahead
- The Return of the European Left: Sign of Innovation or Reaction?
- Relationship of the West to Islam
- World Bank Update

List of Participants^[16]

Honorary Chairman

GBR Carrington, Peter

Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General

NLD Halberstadt, Victor

Professor of Economics, Leiden University

AUT Kothbauer, Max.

Director of Companies

AUT Mitterbauer, Peter

Chairman, Miba AG

AUT Vranitzky, Franz

Former Federal Chancellor

BEL Davignon, Etienne

Executive Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities

BEL **Donnea, Francois**

Former Minister of Defense; Mayor of Brussels; Member of Parliament

BEL Huyghebaert, Jan.

Chairman, Almanij-Kredietbank Groep

CAN Bassett, Isabel

Parliamentary Assistant to the Ministry of Finance, Government of Ontario

CAN Black, Conrad M.

Chairman, The Telegraph PLC.

CAN Frum, David

Political Commentator

CAN Munroe-Blum, Heather

Vice-President, Research and International Relations, University of Toronto

CAN Sabia, Maureen

Corporate Director and President, Maureen Sabia International

CHE Butler, Hugo

Editor in Chief, Neue Zurcher Zeitung

CHE **Cotti, Flavio**

Federal Councillor and Minister for Foreign Affairs

CHE Pury, David de

Chairman, de Pury Pictet Turrettini & Co. Ltd.

DEU Burda, Hubert

Chairman, Burda Media

DEU Cartellieri, Ulrich

Member of the Supervisory Board, Deutsche Bank AG.

DEU Issing, H.C. Otmar

Member of the Board, Deutsche Bundesbank

DEU Nass, Matthias

Managing Editor, Die Zeit

DEU Schrempp, Jurgen E.

Chairman of the Board of Management, Daimler-Benz AG.

DEU	Wolff von Amerongen, Otto	Chairman and CEO of Otto Wolff GmbH
DNK	Andersen, Bodil Nyboe	Governor, Central Bank of Denmark
DNK	Ellemann-Jensen, Uffe	Chairman, Liberal Party
DNK	Seidenfaden, Toger	Editor in Chief, Politiken A/S
ESP	Carvajal Urquijo	Jaime Chairman and General Manager, Iberfomento
ESP	Rodriguez Inciarte, Matias	Vice Chairman, Banco de Santander
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the USA
FIN	Niinisto, Sauli V.	Minister of Finance
FIN	Ollila, Jorma	President and CEO, Nokia Corporation
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Gergorin, Jean-Louis	Member of the Board of Directors, Deputy to the Chairman Strategic Coordination, Matra Hachette
FRA	Levy-Lang, Andre	Chairman of the Board of Management, Banque Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
GBR	Browne, E. John P.	Group Chief Executive, The British Petroleum Company PLC
GBR	Buchanan, Robin W.T.	Senior Partner, Bain & Company
GBR	Cranborne, Robert M.J.C.	Leader of the Opposition in the House of Lords
GBR	Hutton, Will	Editor, The Observer
GBR	Jacobi, Mary Jo	Head of Group Public Affairs, HSBC Holdings PLC; Former US Assistant Secretary of Commerce
GBR	Mabro, Robert E.	Director, Oxford Institute for Energy Studies
GBR	Robertson, Simon	Former Chairman, Kleinwort Benson Group PLC
GBR	Roll, Eric	Senior Adviser, SBC Warburg
GBR	Taylor, J. Martin.	Chief Executive, Barclays PLC
GBR	Villeneuve, Andre-Francois H.	Executive Director, Reuters Group Holdings PLC
GBR	Yahuda, Michael B.	Professor of International Relations, London School of Economics
GRC	Carras, Costa	Director of Companies
GRC	David, George A.	Chairman of the Board, Hellenic Bottling Company S.A.
GRC	Kiranidiotis, Yannis	Deputy Minister for Foreign Affairs
HUN	Bokros, Lajos	Senior Adviser, The World Bank
HUN	Suryanyi, György	President, National Bank of Hungary
ICE	Oddsson, David	Prime Minister
INT	Bildt, Carl	The High Representative
INT	Johnston, Donald J.	Secretary-General, OECD.
INT	Schwab, Klaus	President, World Economic Forum
INT	Vries, Gijs M. de	Chairman, Liberal Group, European Parliament
INT	Wolfensohn, James D.	President, The World Bank
IRL	Quinn, Lochlann	Chairman, Allied Irish Bank Group
IRL	Sutherland, Peter D.	Chairman and Managing Director, Goldman Sachs International; Former Director General, GATT and WTO.
ITA	Agnelli, Giovanni	Honorary Chairman, Fiat S.p.A.
ITA	Agnelli, Umberto	Chairman, IFIL S.p.A.

ITA	Rossella, Carlo	Editor, Editrice La Stampa S.p.A. F. Roy, Olivier. University Professor and Researcher, Laboratoire Monde Iranien, CNRS
ITA	Silvestri, Stefano	Vice President, Istituto Affari Internazionali; former Undersecretary of Defence
NLD	Bergh, Maarten A. van den	Group Managing Director, Royal Dutch/Shell Group of Companies
NLD	Beugel, Ernst H. van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
NLD	Korteweg, Pieter.	President and CEO, Robeco Group.
NLD	Netherlands, H.M. the Queen of the	
NLD	Wijffels, Herman H.F.	Chairman of the Executive Board, Rabobank Nederland
NOR	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. ASA; Former President, Norwegian Shipowners' Association
NOR	Myklebust, Egil	Chief Executive, Norsk Hydro
POL	Olechowski, Andrzej	Chairman, Central Europe Trust, Poland
PRT	Balsemao, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Borges, Antonio Dean	INSEAD
PRT	Galvao Teles, Jose M.	Lawyer, Member of the Social Party, Member of the Council of State
PRT	Salgado, Ricardo	Espirito Santo President and CEO, Banco Espirito Santo
SWE	Barnevik, Percy	Chairman, ABB Asea Brown Boveri Ltd.
SWE	Svedberg, Bjorn	President and CEO, Skandinaviska Enskilda Banken
SWE	Wallenberg, Marcus	Executive Vice President, Investor AB.
TUR	Beyazit, Selahattin	Director of Companies
TUR	Bilgin, Dinc	Chairman of the Board, Sabah Yayincilik A.S.
TUR	Ercel, Gazi	Governor Central Bank of Turkey
TUR	Erguder, Ustun	Rector, Bosporus University
TUR	Tara, Sinan	Vice President, Enka Construction & Ind. Inc.
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Armacost, Michael H.	President, The Brookings Institution
USA	Bartley, Robert L.	Editor, Wall Street Journal
USA	Bentsen, Lloyd M.	Former Secretary of the Treasury, partner, Verner Lipfert Bernhard, McPherson and Hand
USA	Berger, Samuel R.	Assistant to the President for National Security Affairs
USA	Bergsten, C. Fred	Director, Institute for International Economics
USA	Bernstein Richard	Book Critic, New York Times
USA	Bryan, John H.	Chairman and CEO, Sara Lee Corporation
USA	Corzine, Jon S.	Chairman and CEO, Goldman Sachs & Co.
USA	Dam, Kenneth W.	Max Pam Professor of American and Foreign Law, The University of Chicago Law School
USA	Gadiesh, Orit	Chairman of the Board, Bain & Company Inc.
USA	Gerstner, Jr, Louis V.	Chairman, IBM Corporation
USA	Hamilton, Lee H.	Congressman (D, Indiana.)
USA	Holbrooke, Richard C.	Former Assistant Secretary for European Affairs, Vice chairman, CS First Boston
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law.)
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates, Inc.
USA	Lewis, William W.	Director of McKinsey Global Institute, McKinsey & Company
USA	McDonough, William J.	President, Federal Reserve Bank of New York

USA	Nunn, Sam	Former Senator (D, Georgia.)
USA	Page Jr., John M.	Chief Economist, Middle East and North Africa Region, The World Bank
USA	Powell, Colin L.	Former Chairman, Joint Chiefs of Staff
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Rockefeller, Sharon Percy	President and CEO, WETA-TV and FM (PBS.)
USA	Sheinkman, Jack	Chairman of the Board, Amalgamated Bank
USA	Stahl, Lesley R.	National Affairs Correspondent, CBS News
USA	Stephanopoulos, George	Visiting Professor, Columbia University, Former Senior Advisor to the President for Policy and Strategy
USA	Vogel, Ezra F.	Henry Ford II Professor of Social Sciences, Harvard University
USA	Volcker, Paul A.	Chairman, BT Wolfensohn
USA	Weiss, Stanley A.	Chairman, Business Executives for National Security, Inc.
USA	Whitehead, John C.	Former Deputy Secretary of State
USA	Wolfowitz, Paul Dean	Nitze School of Advanced International Studies; Former Under Secretary of Defense for Policy
USA	Yost, Casimir A.	Director, Institute for the Study of Diplomacy, School of Foreign Service, Georgetown University, Washington

BILDERBERG MEETINGS

1996 - CIBC Leadership Centre, Toronto, Canada, 30th May - 2nd June

Agenda

- Status Report on the Alliance
- Former Yugoslavia
- Russia: Political Forces and Economic Prospects
- Europe: the Politics of EU Enlargement
- Has Europe's Economy Run out of Steam?
- Will the Enlarged Union Survive EMU's Success or Failure?
- The US Agenda
- The Israeli Election
- How and How Much can the Western World Grow Economically?
- WTO and World Bank: Briefing
- Where is China Going?

Final List of Participants^[17]

Honorary Chairman

GBR Carrington, Peter
Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor
Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Yost, Casimir A.
Institute for the Study of Diplomacy, School of Foreign Service, Georgetown University, Washington D.C.

AUT Karner, Dietrich
Chairman of the Managing Board, Erste Allgemeine-Generali Aktiengesellschaft

AUT Kothbauer, Max
Deputy Chairman, Creditanstalt-Bankverein

AUT Vranitzky, Franz
Federal Chancellor

BEL Davignon, Etienne
Executive Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities

BEL Huyghebaert, Jan
Chairman, Almanij-Krediet-bank Group

BEL Maystadt, Philippe
Vice-Prime Minister, Minister of Finance and Foreign Trade

CAN Axworthy, Lloyd
Minister for Foreign Affairs

CAN Black, Conrad M.
Chairman, The Telegraph PLC

CAN Chretien, Jean
Prime Minister

CAN Drouin, Marie-Josée
Executive Director, Hudson Institute of Canada

CAN Eaton, Fredrik S.
Chairman, Executive Committee, Eaton's of Canada

CAN Flood, A.L.
Chairman, Canadian Imperial Bank of Commerce

CAN Gotlieb, Allan E.
Former Ambassador to the United States of America

CAN Griffin, Anthony G.S.
Honorary Chairman and Director, Guardian Group

CAN Harris, Michael
Premier of Ontario

CAN Martin, Paul
Minister of Finance

CAN Ostry, Sylvia
Chairman, Centre for International Studies, University of Toronto

CAN	Rogers, Edward S.	President and CEO, Rogers Communications, Inc.
CAN	Wilson, L.R.	Chairman, President and CEO, BCE Inc.
CHE	Cotti, Flavio	Minister for Foreign Affairs
CHE	Pury, David	Director of Companies; Former Co-Chairman of the ABB Group and former Ambassador for Trade Agreements
CHE	Sommaruga, Cornelio	President, International Committee of the Red Cross
DEU	Bertram, Christoph	Diplomatic Correspondent, Die Zeit; Former Director International Institute for Strategic Studies
DEU	Cartellieri, Ulrich	Member of the Board, Deutsche Bank, A.G.
DEU	Haussmann, Helmut	Member of Parliament, Free Democratic Party
DEU	Lauk, Kurt	Member of the Board, Veba A.G.
DEU	Schrempp, Jurgen F.	Chairman of the Board of Management, Daimler-Benz AG
DEU	Strubo, Jurgen	CEO, BASF Aktiengesellschaft
DEU	Voschherau, Henning	Mayor of Hamburg
DEU	Wolff von Amerongen, Otto	Chairman and CEO of Otto Wolff GmbH
DNK	Ellemann-Jensen, Uffe	Member of Parliament
DNK	Seidenfaden, Toger	Editor-in-Chief Politiken A/S
ESP	Carvajal Urquijo, Jaime	Chairman and General Manager, Iberfomento
ESP	H.M. the Queen of Spain	
ESP	Yanez-Barnuovo, Juan A.	Permanent Representative of Spain to the UN
FIN	Ahtisaari, Martti	President of the Republic of Finland
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
FRA	Collomb, Bertrand	Chairman and CEO, Lafarge
FRA	Jospin, Lionel	First Secretary of the Socialist Party; Former Ministre d'Etat
FRA	Lellouche, Pierre	Foreign Affairs spokesman, Rassemblement pour la Republique
FRA	Levy Lang, Andre	Chairman of the Board of Management, Banque Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
GBR	Carras, Costa	Director of Companies
GBR	Garton Ash, Timothy	Fellow of St. Antony's College, Oxford
GBR	Job, Peter	Chief Executive, Reuters Holding PLC
GBR	Knight, Andrew	Non Executive Director, News Corporation
GBR	Monks, John	General Secretary, Trades Union Congress (TUC)
GBR	Rifkind, Malcolm	Foreign Secretary
GBR	Robertson, Simon	Chairman, Kleinwort Benson Group PLC
GBR	Roll, Eric	Senior Advisor, SBC Warburg
GBR	Taylor, J. Martin	Chief Executive, Barclays Bank PLC
GRC	David, George	Chairman, Hellenic Bottling Company S.A.
GRC	Pangalos, Theodoros G.	Minister for Foreign Affairs
HUN	Suranyi, György	President, National Bank of Hungary
INT	Bildt, Carl	The High Representative
INT	Bottelier, Piefer P.	Chief of Mission, The World Bank, Resident Mission in China
INT	Fischer, Stanley	First Deputy Managing Director, International Monetary Fund

INT	Kohnstamm, Max	Senior Fellow, European Policy Centre, Brussels; Former Secretary General, Action Committee for Europe; Former President, European University Institute
INT	Monti, Mario	Commissioner, European Communities
INT	Ruggiero, Renato	Director General, World Trade Organization; Former Minister of Trade
INT	Schwab, Klaus	President, World Economic Forum
INT	Wolfensohn, James D.	resident, The World Bank; Former President and CEO, James D. Wolfensohn, Inc.
IRL	Sutherland, Peter D.	Chairman and Managing Director, Goldman Sachs International; Former Director General, GATT and WTO
ITA	Agnelli, Giovanni	Honorary Chairman, Fiat S.p.A.
ITA	Bernabe, Frasco	Managing Director and CEO, Ente Nazionale Idrocarburi
ITA	Veltroni, Valter	Editor, L'Unita
NLD	Bolkenstein, Frits	Parliamentary Leader VVD (Liberal Party)
NLD	Melkert, Ad P.W.	Minister for Social Affairs and Employment
NLD	Netherlands, H.M. the Queen of the	
NLD	Tabaksnlat, Morris	Chairman of the Board, Unilever N.V.
NLD	Vuursteen, Karel	Chairman of the Board, Heineken N.V.
NOR	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. A.S.A.; Former President, Norwegian Shipowners' Association
NOR	Petersen, Jan	Parliamentary Leader, Conservative Party
POL	Olechowski, Andrzej	Chairman of the Supervisory Board, Bank Handlowy W. Warszawie S.A.; Former minister for Foreign Affairs
PRT	Balsemao, Francisco	Pinto Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.; Former Prime Minister
PRT	Marante, Margarida	TV Journalist
PRT	Vitorino, Antonio	Deputy Prime Minister and Minister of Defence
SWE	Åslund, Anders	Senior Associate, Carnegie Endowment for International Peace
SWE	Barnevik, Percy	President and Chief Executive Officer, ABB Asca Brown Boveri Ltd.
SWE	Sahlin, Mona	Member of Parliament
SWE	Wallenberg, Marcus	Executive Vice President, Investor AB
TUR	Beyazit, Selahaltin	Director of Companies
TUR	Ercel, Gazi	Governor, Central Bank of Turkey
TUR	Gonensay, Emre	Minister for Foreign Affairs
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Andreas, Dwayne	Chairman, Archer-Daniels-Midland Company
USA	Bentsen, Lloyd M.	Former Secretary of the Treasury; Partner, Verner Liipferi Bernhard McPherson and Hand, Chartered
USA	Bryan, John H.	Chairman and CEO, Sara Lee Corporation
USA	Buckley Jr., William F.	Editor-at-Large, National Review
USA	Corzine, Jon S.	Senior Partner and Chairman, Goldman Sachs & Co.
USA	Dam, Kenneth W.	Max Pam Professor of American and Foreign Law, The University of Chicago Law School
USA	Feldstein, Martin S.	President, National Bureau of Economic Research
USA	Freeman Jr., Chas. W.	Former Assistant Secretary of Defense for International Security; Chairman of the Board, Projects International Associates, Inc.
USA	Gigot, Paul	Washington Columnist, The Wall Street Journal

USA	Holbrooke, Richard	Former Assistant Secretary for European Affairs
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Lord, Winston	Assistant Secretary for East Asian and Pacific Affairs
USA	Matlock, Jack F.	Former U.S. Ambassador to the U.S.S.R.
USA	McHenry, Donald F.	Research Professor of Diplomacy and International Affairs, Georgetown University
USA	Nunn, Sam	Senator (D-GA.)
USA	Perry, William J.	Secretary of Defense
USA	Podhoretz, Norman	Editor, Commentary
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Sheinkman, Jack	Chairman of the Board, Amalgamated Bank
USA	Soros, George	President, Soros Fund Management
USA	Stephanopoulos, George	Senior Advisor to the President
USA	Trotman, Alexander J.	Chairman, Ford Motor Company
USA	Weiss, Stanley A.	Chairman, Business Executive for National Security, Inc.
USA	Whitehead, John C.	Former Deputy Secretary of State
USA	Wolfowitz, Paul Dean	Nitze School of Advanced International Studies; Former Under Secretary of Defense for Policy

Observers

NLD	Orange, H.R.H. the Prince of
BEL	Philippe, H.R.H. Prince

Rapporteurs

GBR	Micklethwait, John	Business Editor, The Economist
USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc.

BILDERBERG MEETINGS

1995 - Zurich, Switzerland, 8th - 11th June

Agenda

- What is NATO Supposed to Do?
- Is There Work for All?
- Atomization of Society: Impact on Political Behaviour of New Technology
- Looking [Back] at Washington
- Current Events: Turkey and the Atlantic Alliance
- Is There Still a North Atlantic Community?
- Should the European Union Integrate Further, and Why?
- Our Agendas for WTO and World Bank
- Current Events: Former Yugoslavia
- Peacekeeping in an UNstable World
- Lessons of the New Currency Crises
- Practical Steps Towards Better Global Governance and Rules

List of Participants^[18]

Chairman

GBR Carrington, Peter
Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor
Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Yost, Casimir A.
Institute for the Study of Diplomacy, School of Foreign Service, Georgetown University, Washington D.C.

AUT Kothbauer, Max
Deputy Chairman, Creditanstalt Bankverein

AUT Maculan, Alexander R.
Chairman, Maculan Holding AG

AUT Vranitsky, Franz
Federal Chancellor

BEL Cerretelli, Adriana
Correspondent in Brussels, IL SOLE/24 Ore

BEL Davignon, Etienne
Executive Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities

BEL Goossens, John J.
President and CEO, Belgacom

BEL Janssen, Daniel E.
Chairman of the Executive Committee, Solvay S.A.

CAN Black, Conrad M.
Chairman, The Telegraph PLC

CAN Cross, Devon G.
Head of the Donner Canadian Foundation

CAN Drouin, Marie-Josée
Executive Director, Hudson Institute of Canada

CAN Gottlieb, Allen E.
Former Ambassador to the United States of America

CAN Klein, Ralph P.
Premier of Alberta

CAN Mustard, J. Fraser
President, Canadian Institute for Advanced Research

CAN Pritchard, J. Robert
President, University of Toronto

CHE	Ackermann, Josef	President of the Executive Board, Credit Suisse
CHE	Cotti, Flavio	Minister for Foreign Affairs
CHE	Delamuraz, Jean-Pascal	Vice-President of the Federal Council; Minister of Economy
CHE	Frehner, Walter	Chairman of the Board of Directors, Swiss Bank Corporation
CHE	Gerber, Fritz	Chairman and CEO, F. Hoffman-La Roche & Co., A.G.
CHE	Heckman, Hans	Vice Chairman of the Board of Directors, Union Bank of Switzerland
CHE	Krauer, Alex	Chairman and Managing Director, Ciba-Geigy Limited
CHE	Maucher, Helmut O.	Chairman of the Board and CEO, Nestle Ltd.
CHE	Pury, David de	Chairman, BBC Brown Boveri Ltd. and Co-Chairman, ABB Asea Brown Boveri Group
CHE	Schurer, Wolfgang	Chairman, MS Management Service AG
DEU	Bertram, Cristoph	Diplomatic Correspondent, Die Zeit; Former Director, International Institute for Strategic Studies
DEU	Ellemann-Jensen, Uffe	Chairman Liberal Party; Former Minister for Foreign Affairs
DEU	Keitel, Hans-Peter	Chairman of the Board, Hochtief AG
DEU	Kopper, Hilmar	Spokesman of the Board of Managing Directors, Deutsche Bank AG
DEU	Lamers, Karl F.	Member of Parliament (Spokesman for Foreign Affairs, CDU/CSU)
DEU	Ploetz, Hans-Fredeich von	State Secretary, Ministry for Foreign Affairs
DEU	Schrempp, Jurgen	Chairman, Daimler Benz AG
DEU	Verheugen, Gunther	Secretary General, Social Democratic Party
DEU	Wolff von Amerongen, Otto	Chairman and C.E.O. of Otto Wolff GmbH
ESP	Carvajal Urquijo, Jaime	Chairman and General Manager, Iberfomento
ESP	Lopez, Francisco Luzon	Chairman and CEO, Argentaria
ESP	Trillo, Figueroa, Federico	Vice President and Member of Parliament (Partido Popular)
FIN	Ahtisarri, Martti	President of the Republic of Finland
FIN	Harmaja, Jukka	President and CEO, Enso-Gutzeit Oy
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
FIN	Mattsson, Bjorn	President and CEO, Cultor, Ltd.
FIN	Voutilainen, Pertti	President, Merita Bank Ltd.
FRA	Bebear, Claude	Chairman and CEO, AXA Group
FRA	Jaffre, Phillipe	Chairman and CEO, Elf Aquitaine
FRA	Levy-Lang, Andre	Chairman of the Board of Management, Banque Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
FRA	Sampermans, Francoise	Chairman, Groupe Express
FRA	Trichet, Jean-Claude	Governor, Banque de France
GBR	Browne, E. John P.	Chief Executive Officer, BP Exploration Company Ltd.
GBR	Hannay, David	Permanent Representative, U.K. Mission to the United Nations
GBR	Knight, Andrew	Non Executive Director, News Corporation
GBR	Lamont, Norman	Member of Parliament; Former Chancellor of the Exchequer; Director of N.M. Rothschild
GBR	Radice, Giles H.	Member of Parliament; Chairman of the European Movement
GBR	Roll, Eric	President, S.G. Warburg Group PLC
GBR	Rothschild, Emma	Director, Centre for History and Economics; Fellow, Kings College, Cambridge University
GBR	Stevenson, H. Dennis	Chairman of SRU Group and the Tate Gallery
GBR	Taylor, J. Martin	Chief Executive, Barclays Bank PLC
GBR	Waldegrave, William A.	Secretary of State, Ministry of Agriculture, Fisheries and Food

GRC	Carras, Costas	Director of Companies
GRC	Couloumbis, Theodore A.	President, Greek Foreign Policy Institute
GRC	Papandreou, George A.	Minister of Education
ICE	Bjarnason, Bjorn	Minister of Culture and Education
ICE	Schmidheiny, Stephan E.	Chairman, ANOVA Holdings Ltd.
INT	Bjerregaard, Ritt	Commissioner, European Communities
INT	Broek, Hans van den	Commissioner, European Communities
INT	Claes, Willy	Secretary General of NATO
INT	Cutileiro, Jose	Secretary General, Western European Union
INT	Kohnstamm, Max	Former Secretary General, Action Committee for Europe; Former President, European University Institute
INT	Ruggiero, Renato	Director General, World Trade Organization; Former Minister of Trade
INT	Schwab, Klaus	President, World Economic Forum
INT	Wolfensohn, James D.	President, The World Bank; Former President and Chief Executive Officer, James D. Wolfensohn, Inc.
IRL	Gleeson, Dermot	Attorney General of Ireland
IRL	Sutherland, Peter D.	Former Director General, World Trade Organization; Former member, Commission of the European Communities
ITA	Agnelli, Giovanni	Chairman, Fiat S.p.A.
ITA	Agnelli, Umberto	Chairman, IFIL S.p.A.
ITA	Draghi, Mario	Director General, Ministry of the Treasury
NLD	Korteweg, Pieter	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
NLD	Netherlands, H.M. The Queen of	
NLD	Vuursteen, Karel	Chairman of the Board, Heineken N.V.
NLD	Wallage, Jacques	Parliamentary Leader PvdA (Labour Party)
NOR	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. AS; President, Norwegian Shipowners Association
NOR	Stoltenberg, Thorvald	Co-Chairman of the Steering Committee of the International Conference on the Former Yugoslavia
POL	Olechowski, Andrej	Former Minister for Foreign Affairs
PRT	Amaral, Luis Mira	Minister of Industry and Energy
PRT	Balsemao, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman, Sojornal sarl; Former Prime Minister
PRT	Carrilho, Maria	Professor of Sociology
SWE	Barnevick, Percy	President and C.E.O., ABB Asea Brown Boveri Ltd.
SWE	Sweden, H.M. The King of	
SWE	Uusmann, Ines	Minister of Transport and Communication
TUR	Beyazit, Selhattin	Director of Companies
TUR	Boyner, Cem	Chairman, New Democracy Movement
TUR	Cetin, Hikmet	Deputy Prime Minister; Former Minister for Foreign Affairs
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Andreas, Dwayne O.	Chairman, Archer-Daniels-Midland Company, Inc.
USA	Bentsen, Lloyd M.	Partner, Verner Liipfert Bernhard McPherson and Hand, Chartered; Former Secretary of the Treasury

USA	Bryan, John H.	Chairman and CEO, Sara Lee Corporation
USA	Corzine, Jon S.	Chairman and Senior Partner, Goldman Sachs & Co.
USA	Dam, Kenneth W.	Max Pam Proessor of American and Foreign Law, University of Chicago Law School; Former Deputy Secretary of State
USA	Davis, Lynn E.	Under Secretary for Arms Control and International Security Affairs, Department of State
USA	Foley, Thomas S.	Partner, Akin, Gump, Strauss, Hauer & Feld; Former Speaker of the House of Representatives
USA	Friedman, Thomas L.	Foreign Affairs Columnist, The New York Times
USA	Gergen, David R.	Visiting Professor, The Terry Sanford Institute of Public Policy, Duke University; Senior Fellow, The Aspen Institute
USA	Holbrooke, Richard C.	Assistant Secretary for European and Canadian Affairs, Department of State
USA	Jennings, Peter	Anchor and Senior Editor, ABC News World News Tonight
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, (Attorneys-at-Law)
USA	Kann, Peter R.	Chairman and Chief Executive Officer, Dow Jones & Company, Inc.; Publisher, The Wall Street Journal
USA	Kimmit, Robert M.	Managing Director, Lehman Brothers Inc.; Former Under-Secretary of State for Political Affairs
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates Inc.
USA	Kristol, William	Chairman, Project for the Republican Future
USA	Mardin, Serif	Chairman, Department Islamic Studies, American University, Washington, D.C.
USA	Penzias, Arno A.	Vice President Research, AT&T Bell Laboratories
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Soderberg, Nancy E.	Deputy Assistant to the President for National Security Affairs
USA	Weiss, Stanley A.	Chairman, Business Executives for National Security, Inc.
USA	Whitehead, John C.	Former Deputy Secretary of State
USA	Wolfowitz, Paul	Former Under Secretary of Defense for Policy; Dean, Nitze School of Advanced International Studies

Rapporteurs

USA	Rauch, Rudolph S.	Managing Director, The Metropolitan Opera Guild
USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc

BILDERBERG MEETINGS

1994 - Helsinki, Finland, 2nd - 5th June

Agenda

- Redefinition of the Atlantic Relationship in a Time of Change
- The Changing Face and Perspective of America
- Europe - Cohesion or Confusion
- Economic Instabilities Ahead
- Jobs, Where Are They and How Will The West Create Them
- The Political Challenges of Islamic Fundamentalism
- Russia - How Will Its Internal Evolution Affect Its External Behaviour
- GATT: Risks Ahead
- The Issue of Non-Proliferation: North Korea
- China - The Consequences of Convulsion or Stability

List of Participants^[19]

Chairman

GBR Carrington, Peter Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Yost, Casimir A. Institute for the Study of Diplomacy, School of Foreign Service, Georgetown University, Washington D.C.

AUT Jankowitsch, Peter Ambassador to the OECD; Former Federal Minister for Foreign Affairs

AUT Kothbauer, Max Deputy Chairman, Creditanstalt-Bankverein

BEL **Claes, Willy** Minister of Foreign Affairs

BEL Davignon, Etienne Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the EC

BEL Huyghebaert, Jan Chairman, Almanij-Krediebank Group

CAN Black, Conrad M. Chairman, The Telegraph PLC

CAN Drouin, Marie-Josée Executive Director, Hudson Institute of Canada

CAN **MacLaren, Roy** Minister for International Trade

CAN **McKenna, Frank** Premier of New Brunswick

CAN Thorsell, William Editor, The Globe and Mail

CAN White, Peter G. Chairman of Unimedia; Former Head of the Prime Minister's office

CHE **Cotti, Flavio** Federal Councilor and Minister for Foreign Affairs

CHE Pury, David de Chairman, BBC Brown Boveri Ltd. and Co-Chairman, ABB Asea Brown Boveri Group

CHE Schmidheiny, Stephan Chairman, ANOVA Holdings Ltd.; Former Chairman, Business Council for Sustainable Development

CHE Schurer, Wolfgang Chairman, MS Management Service AG

DEU	Bertram, Cristoph	Diplomatic Correspondent, Die Zeit; former director, International Institute for Strategic Studies
DEU	Breuel, Birgit	Chairman, Treuhandanstalt
DEU	Kopper, Hilmar	Spokesman of the Board of Managing Directors, Deutsche Bank A.G.
DEU	Rühe, Volker	Minister of Defense
DEU	Schrempp, Jürgen E.	CEO, Daimler-Benz-Luft-und-Raumfahrt Holding AG
DEU	Strube, Jurgen	Chairman of the Board of Executive Directors, BASF AG
DEU	Wolff von Amerongen, Otto	Chairman and CEO, Otto Wolff GmbH
DNK	Ellemann-Jensen, Uffe	Member of Parliament; Former Minister for Foreign Affairs
DNK	Seidenfaden, Toger	Editor-in-Chief, Politiken A/S
ESP	Carvajal Urquijo, Jaime	Chairman and General Manager, Iberfomento
ESP	Rato Figaredo, Rodrigo de	Parliamentary Leader of the Minority Group (Partido Popular)
ESP	Spain, Her Majesty The Queen of	
FIN	Ahlstrom, Krister	President and CEO, Ahlstrom Group
FIN	Aho, Esko	Prime Minister
FIN	Ahtisaari, Martti	President of the Republic of Finland
FIN	Ehnrooth, Georg	President and CEO, Metra Corp.
FIN	Hamalainen, Sirkka	Chairman of the Board, Bank of Finland
FIN	Ihamuotila, Jaako	Chairman of the Board and CEO, Neste Corp.
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the U.S.
FIN	Jakobson, Max	Consultant; Former Ambassador to the UN and Sweden
FIN	Kohler, Jarl	President, Finnish Forest Industries Federation
FIN	Ollila, Jorma	President and CEO, Nokia Corp.
FIN	Wendt, Gerhard M. H.	President, Kone Corp.
FRA	Fabius, Laurent	Member of Parliament; Former Prime Minister; Former Chairman of Parliament
FRA	Jaffre, Philippe	Chairman and CEO, Elf Aquitaine
FRA	Levy-Lang, Andre	Chairman, Banque Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations, Professor of Economics, Ecole Polytechnique
FRA	Raimond, Jean-Bernard	Member of Parliament; Former Minister of Foreign Affairs
GBR	Cradock, Percy	Former Ambassador to China; Former foreign policy adviser to PM
GBR	Henderson, Nicholas	Former Ambassador to Poland, Germany, France and the U.S.
GBR	Knight, Andrew	Chairman, News International PLC
GBR	Roll, Eric	President, S.G. Warburg Group PLC
GBR	Taylor, J. Martin	Chief Executive, Barclays Bank PLC
GRC	Arsenis, Gerasimos	Minister of Defense
GRC	Carras, Costa	Director of Companies
ICE	Oddsson, David	Prime Minister
INT	Kohnstamm, Max	Former Secretary General, Action Committee for Europe; Former President, European University Institute
IRL	Sutherland, Peter D.	Director General, GATT; Former Member, Commission of the European Community; Former Chairman, Allied Irish Banks PLC

ITA	Agnelli, Giovanni	Chairman, Fiat S.p.A.
ITA	Agnelli, Umberto	Chairman, IFIL
ITA	Ambrosetti, Alfredo	Chairman, Ambrosetti Group
ITA	Bemabe, Franco	Managing Director, Ente Nazionale Idrocarburi (ENI)
ITA	Cipolletta, Innocenzo	Director General, Confindustria
ITA	Draghi, Mario	Director General, Ministry of the Treasury
ITA	Monti, Mario	Rector and Professor of Economics, Bocconi University, Milan
ITA	Ruggiero, Renato	Executive Vice-Chairman, International Advisory Board, Fiat S.p.A.; Former Minister of Trade
LUX	Jaans, Pierre	General Manager, Institut Monetaire Luxembourgeois
NLD	Beugel, Ernst H. van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
NLD	Herkstroter, Cor A.J.	Chairman, Royal Dutch Shell
NLD	Korteweg, Pieter	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
NLD	Lubbers, Ruud F.M.	Prime Minister
NLD	Netherlands, H.M. The Queen of	
NOR	Hoegh, Westye	Chairman of the board, Leif Hoegh & Co. AS; President, Norwegian Shipowners Association
NOR	Stoltenberg, Thorvald	Co-Chairman, International Conference on the Former Yugoslavia; Former Minister for Foreign Affairs; Former Minister of Defense
POL	Olechowski, Andrzej	Minister of Foreign Affairs
PRT	Balsemao, Francisco Pinto	Professor of Mass Communications, New University, Lisbon; Chairman, Sojornal Sarl; Former Prime Minister
PRT	Barroso, Jose Manuel Durao	Minister for Foreign Affairs
PRT	Veiga, Miguel	Lawyer
SWE	Barnevik, Percy	President and CEO, ABB Asea Brown Boveri Ltd.
SWE	Bergstrom, Hans	Political Editor, Dagens Nyheter
SWE	Larsson, Stig	President and Director General, Swedish Railways
TUR	Alp, Ali Hikmet	Ambassador, Permanent Representative of Turkey to the CSCE
TUR	Beyazit, Selahtin	Director of Companies
TUR	Koc, Rahmi M.	Chairman of the Board of Directors, Koc Holding A.S.
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Andreas, Dwayne O.	Chairman, Archer-Daniels-Midland Company, Inc.
USA	Bennet, Douglas J.	Assistant Secretary of State for International Organizations
USA	Corrigan, E. Gerald	Former President, Federal Reserve Bank of New York
USA	Cortines, Ramon C.	Chancellor, New York City Board of Education
USA	Dam, Kenneth W.	Max Pam Professor of American and Foreign Law, University of Chicago Law School; Former Deputy Secretary of State
USA	Espy, Mike	Secretary of Agriculture
USA	Florio, James J.	Former Governor of New Jersey
USA	Friedman, Stephen	Chairman, Goldman Sachs & Co.
USA	Gerstner Jr., Louis V.	Chairman, IBM Corp.
USA	Graham, Katharine	Chairman of the Executive Committee, the Washington Post Co.
USA	Hunter, Robert E.	U.S. Representative to NATO
USA	Jordan Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates, Inc.

USA	Krogh, Peter F.	Dean, School of Foreign Service, Georgetown University
USA	Maynes, Charles W.	Editor, Foreign Policy
USA	McLaughlin, David	President, the Aspen Institute
USA	Nye Jr., Joseph S.	Chairman, National Intelligence Council
USA	Pickering, Thomas R.	U.S. Ambassador to Russia
USA	Ridgway, Rozanne L.	Co-Chair, Atlantic Council of the United States; (Vice Director of the Office for Management and Budget of the White House)
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Scalapino, Robert A.	Robson Research Professor of Government Emeritus, University of California, Berkeley
USA	Scowcroft, Brent	Former Assistant to the President for National Security Affairs
USA	Sheinkman, Jack	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO-CLC
USA	Soros, George	President, Soros Fund Management
USA	Steinberg, James B.	Director of Policy Planning Staff, State Department
USA	Whitehead, John C.	Former Deputy Secretary of State
USA	Wisner, Frank G.	Under Secretary for Policy, Department of Defense
USA	Wolfensohn, James D.	President and CEO, James D. Wolfensohn, Inc.
USA	Wolfowitz, Paul D.	Dean, SAIS, Johns Hopkins University
USA	Zuckerman, Mortimer B.	Editor, U.S. News and World Report

Rapporteurs

USA	Winthrop, Grant F.	Partner, Milbank Winthrop & Co.
USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc.

BILDERBERG MEETINGS

1993 - Vouliagmeni, nr Athens, Greece, 22nd - 25th April

Agenda

- What Kind of Europe Will the U.S. Have to Deal With?
- Current Events: Former Yugoslavia
- Restoring Confidence in Leadership and Institutions
- Prospects for Global Trade
- U.S. Domestic Policy Concerns
- The Outlook for Japan's Economy
- Cost of Indifference Toward the Former Soviet Union
- Current Events: Italy
- Foreign Policy Concerns of the Clinton Administration
- Crisis Management

List of Participants^[20]

Chairman

GBR Carrington, Peter
Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor
Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Eliot Jr., Theodore L.
Dean Emeritus, The Fletcher School of Law and Diplomacy; Former U.S. Ambassador

AUT Jankowitsch, Peter
Chairman, Joint Parliamentary Committee Austria-EC; Former Foreign Minister

AUT Lendvai, Paul
Director, Austrian International Radio

AUT Vranitzky, Franz
Federal Chancellor

BEL Huyghebaert, Jan
Chairman, Almanij-Kreditbank Group

BEL Martens, Wilfried
Minister of State; Former Prime Minister

BEL Schoutete de Tervarent, Phillipe de
Permanent Representative of Belgium to the European Communities

CAN Black, Conrad M.
Chairman, The Telegraph PLC

CAN Courtis, Kenneth S.
First Vice President, Deutsche Bank Capital Markets Asia Ltd., Tokyo

CAN Drouin, Marie-Josée
Executive Director, Hudson Institute of Canada

CAN Griffin, Anthony G. S.
Director of Companies

CAN MacDonald, Donald S.
Senior Partner, McCarthy Tetrault; Former Minister of Finance

CAN McDougall, Barbara
Secretary of State for External Affairs

CHE Jeker, Robert A.
Managing Director of the Stephan Schmidheiny Holdings

CHE Kellenberger, Jakob
State Secretary for Foreign Affairs

CHE Pury, David de
Chairman of the Board of BBC Brown Bovari Ltd. and Co-Chairman of ABB Asea Brown Bovei Group

DEU	Bertram, Christoph	Diplomatic Correspondent, Die Zeit; Former Director, International Institute for Strategic Studies
DEU	Cartellieri, Ulrich	Member of the Board of Managing Directors, Deutsche Bank AG
DEU	Joffe, Josef	Foreign Editor, Suddeutsche Zeitung
DEU	Reitzle, Wolfgang	Member of the Board, BMW AG
DEU	Ruhe, Volker	Minister of Defence
DEU	Sommer, Theo	Editor in Chief, Die Zeit
DEU	Spath, Lothar	Chief Executive Officer, Jenoptik; Former Prime Minister of Baden-Wurtemberg
DEU	Wolff von Amerongen, Otto	Chairman and C.E.O. of Otto Wolff Industrieberatung und Beteiligungen GmbH
DNK	Ellemann-Jensen, Uffe	Member of Parliament
DNK	Reves, Chresten W.	President and C.E.O., Berlingske Tidende
ESP	Carvajal Urquijo, Jaime	Chairman and General Manager, Iberfomento
ESP	Cebrian, Juan Luis	Chief Executive Officer, PRISA (El Pais)
ESP	Dehesa, Guillermo de la	Chief Executive, Banco Pastor
ESP	Ferrer Salat, Carlos	Chairman UNICE (The European Employers Federation)
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
FIN	Kohler, Jarl	President, Finnish Forestry Industries Federation
FIN	Koroma, Johannes	Director General, Confederation of Finnish Industry and Employers
FRA	d'Orcival, Francois	Editor, Valgurs Actuelles
FRA	Divedjian, Patrick	Member of Parliament (UDF, Hauts de Seine)
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
FRA	Schweitzer, Louis	Chairman and C.E.O., Renault S.A.
GBR	Amiel, Barbara	Columnist, Sunday Times
GBR	Blair, Tony	Member of Parliament (Shadow Home Secretary, Labour)
GBR	Braithwaite, Rodric	Foreign Policy Adviser to the Prime Minister
GBR	Clarke, Kenneth	Home Secretary
GBR	Knight, Andrew	Executive Chairman, News International PLC
GBR	Owen, David	E.C. Mediator, International Conference on Former Yugoslavia
GBR	Rees-Mogg, William	Chairman, Broadcasting Standards Council; Chairman, The American Trading Company Ltd.; Former Editor, The Times
GBR	Roll, Eric	President S.G. Warburg Group PLC
GBR	Sheehy, Patrick	Chairman B.A.T. Industries
GBR	Taylor, J. Martin	Chief Executive, Courtaulds Textiles PLC
GRC	Argyros, Stelios	Chairman, Federation of Greek Industries
GRC	Carras, Costa	Director of Companies
GRC	Costopoulos, Yannis S.	Chairman, Credit Bank
GRC	Hadjieleftheriadis, Gregory	Vice-President, Eletson Corporation
GRC	Livanos, George P.	Shipowner
GRC	Lyras, John C.	Vice Chairman, Union of Greek Shipowners
GRC	Manos, Stefanos	Minister of National Economy
GRC	Mitsotakis, Constantine	Prime Minister
GRC	Pangalos, Theodoros	Spokesman for Foreign Affairs, Socialist Party
GRC	Papaconstantinou, Michalia G.	Minister for Foreign Affairs
GRC	Papalexopoulos, Theodore	Deputy Chairman, Titan Cement Company SA
GRC	Peraticos, Michael C.	Chairman, Pegasus Ocean Services

GRC	Verermis, Thanos M.	Professor of Political History, University of Athens; Director, Hellenic Foundation for Defence and Foreign Policy
GRC	Vokos, Themistocles	Chairman, The Seatrade Organisation
ICE	Bjarnason, Bjorn	Member of Parliament
ICE	Sigurdsson, Jon	Minister of Trade and Industry
INT	Dunkel, Arthur	Director General, General Agreement on Tariffs and Trade
INT	Miert, Karel van	E.C. Commissioner
INT	Steeg, Helga	Executive Director, International Energy Agency
INT	Worner, Manfred	Secretary General of the North Atlantic Treaty Organisation
IRL	Brady, Conor	Editor, The Irish Times
IRL	Sutherland, Peter D.	Chairman, Allied Irish Banks PLC; Former Member, Commission of the European Communities
ITA	Agnelli, Giovanni	Chairman, Fiat S.p.A.
ITA	Monti, Mario	Rector and Professor of Economics, Bocconi University, Milan
ITA	Ruggiero, Renato	Member of the Board, Fiat S.p.A.; Former Minister of Trade
ITA	Spinelli, Barbara	Editorialist and European Correspondant, La Stampa, Paris
ITA	Tronchetti Provera, Marco	Executive Vice President and C.E.O, Pirelli S.p.A.
NLD	Beugel, Ernst H. van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary-General of Bilderberg Meetings for Europe and Canada
NLD	Brinkman, Elco	Parliamentary Leader of CDA (Christian Democrats)
NLD	Kok, Wim	Minister of Finance, Deputy Prime Minister
NLD	Korteweg, Pieter	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
NLD	Maijers, Floris A.	Chairman of the Board, Unilever N.V.
NLD	Netherlands, H.M. The Queen of	
NOR	Braathens, Erik G.	Managing Director and Chief Executive Officer, Braathens SAFE
NOR	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. AS
NOR	Werring Jr., Niels	Director, Wilh. Wilhelmson Limited A/S
PRT	Balsemao, Francisco Pinto	Chairman, Soujornal sarl; Former Prime Minister
PRT	Brederode Santos, Nuno	Member of the Socialist Party; Columnist, Expresso
PRT	Oliviera, Fernando Faria de	Minister of Trade and Tourism
SWE	Barnevik, Percy	President and C.E.O., ABB Asea Brown Boveri Ltd.
SWE	Bildt, Carl	Prime Minister
TUR	Beyazit, Selahattin	Director of Companies
TUR	Celem, Huseyin E.	Ambassador to Greece
TUR	Halman, Talat S.	Professor of Near Eastern Languages and Literature, New York University
TUR	Saracoglu, Rusdu	Govenor, Central Bank of Turkey
USA	Allaire, Paul A.	Chairman, Xerox Corporation
USA	Andreas, Dwayne O.	Chairman, Archer-Daniels-Midland Company, Inc.
USA	Ball, George W.	Former Under-Secretary of State
USA	Dam, Kenneth W.	Max Pam Professor of American and Foreign Law, University of Chicago Law School; Former Deputy Secretary of State
USA	Friedman, Stephen	Senior Partner and Chairman, Goldman Sachs & Co.
USA	Galvin, John R.	John M. Olin Distinguished Professor of National Security Studies, U.S. Military Academy, West Point; Former Supreme Allied Commander Europe,

SHAPE

USA	Hoagland, James	Associate Editor/Senior Foreign Correspondent, The Washington Post
USA	Jordan Jr., Vernon E.	Senior Partner, Akin Gump Strauss Hauer & Feld, LLP (Attorneys-at-Law)
USA	Kirkland, Lane	President AFL-CIO
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Lewis, Samuel W.	Director, Policy Planning Staff, Department of State
USA	Mathias, Charles McC.	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
USA	Odom, William E.	Director of National Security Studies, The Hudson Institute; Former Director, National Security Agency
USA	Pressler, Larry	Senator (Republican, South Dakota)
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Rockefeller, Sharon Percy	President and C.E.O., WETA TV & FM
USA	Whitehead, John C.	Chairman, AEA Investors, Inc.; Former Deputy Secretary of State
USA	Williams, Lynn R.	International President, United Steelworkers of America
USA	Wolfensohn, James D.	President, James D. Wolfensohn, Inc.
USA	Yost, Casimir A.	Executive Director, The Asia Foundation Center for Asian Pacific Affairs

Rapporteurs

USA	Winthrop, Grant F.	Partner, Milbank Winthrop & Co.
USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc.

BILDERBERG MEETINGS

1992 - Evian-les-Bains, France, 21st - 24th May

Agenda

- Prospects for the former Soviet Republics
- What should be done for Eastern Europe
- Whither the United States?
- The World economy
- Wither Europe?
- Soviet Union: the view from Moscow
- The migration issue
- The evolving west/west relationship

List of Participants^[21]

Chairman

GBR Carrington, Peter
Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor
Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Eliot Jr., Theodore L.
Dean Emeritus, The Fletcher School of Law and Diplomacy; Former U.S. Ambassador

AUT Jankowitsch, Peter
Member of Parliament; Former Foreign Minister

AUT Neisser, Heinrich
Chairman, Parliamentary Group of the Austrian People's Party (ÖVP) in the Austrian National Assembly

AUT Scholten, Rudolph
Federal Minister for Education and Culture

BEL Davignon, Etienne
Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of European Communities

BEL Goossens, John J.
Managing Director, Alcatel Bell

BEL Keersmaecker, Paul de
Former Minister of European Affairs

CAN Black, Conrad M.
Chairman, The Daily Telegraph PLC

CAN Drouin, Marie-Josée
Executive Director, Hudson Institute of Canada

CAN MacLaren, Roy
President, CB Media Ltd.; Publisher, Canadian Business; Member of Parliament; Former Minister of State (Finance)

CAN Pattison, James
Chairman, President and C.E.O., Jim Pattison Group Inc.

CAN Simpson, Jeffrey
National Affairs Columnist, The Globe and Mail

CAN Spector, Norman
Former Chief of Staff, Office of the Prime Minister

CHE Krauer, Alex
Chairman and Managing Director, Ciba-Geigy Limited

CHE Maucher, Helmut O.
Chairman and C.E.O., Nestle S.A.

CHE Pury, David de
Chairman of the Board of BBC Brown Boveri Ltd. and Co-Chairman of ABB Asea Brown Boveri Group

DEU Bertram, Christoph
Diplomatic Correspondent, Die Zeit

DEU Biedenkopf, Kurt
Prime Minister of Saxony

DEU	Breuel, Birgit	Chairman of the Board, Treuhandanstalt
DEU	Kopper, Hilmar	Spokesman of the Board of Managing Directors, Deutsche Bank A.G.
DEU	Reitzle, Wolfgang	Member of the Board, BMW AG
DEU	Ruhe, Volker	Minister of Defence
DEU	Sommer, Theo	Editor-in-Chief, Die Zeit
DNK	Deleuran, Aage	Editor-in-Chief, Berlingske Tidende
DNK	Wilhjelm, Nils	Managing Director, The Industrial Mortgage Fund; Former Minister of Industry
ESP	Carvajal Urquijo, Jaime	Chairman and General Manager, Iberfomento
ESP	Rato Figaredo, Rodrigo de	Parliamentary Leader of the Minority Group (Partido Popular)
ESP	Serra I Serra, Narcis	Deputy Prime Minister of the Spanish Government
ESP	Spain, H.M. The Queen of	
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
FIN	Kohler, Jarl	President, Central Association of Finnish Forest Industries
FIN	Sundqvist, Ulf L.	Chairman, Social Democratic Party
FRA	Arnault, Bernard	Chairman of the Management Board, L.V.M.H.
FRA	Beregovoy, Pierre	Prime Minister
FRA	Collomb, Bertrand	Chairman and Executive Officer, Lafarge Coppee
FRA	Floch-Prigent, Loik le	Chairman, Societe Nationale Elf-Aquitaine
FRA	Jaffre, Philippe	Chief Executive Officer, Credit Agricole
FRA	Kemoularia, Claude de	Senior Adviser, Groupe Paribas; Former Chief Representative to the United Nations
FRA	Ladreit de Lacharriere, Marc	Chairman, FIMILAC
FRA	Lagayette, Philippe	First Deputy Governor, Banque de France
FRA	Levy-Lang, Andre	Chairman of the Board of Management, Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
FRA	Morel, Pierre	Diplomatic Adviser, Presidency of the Republic
FRA	Riboud, Antoine	Chairman, Societe B.S.N. Danone
FRA	Sapin, Michel	Minister of Economy and Finance
FRA	Seilliere, Ernest-Antoine	Chairman, Compagnie Generale d'Industrie et de Participations
FRA	Toubon, Jacques	Member of Parliament; Former General Secretary of the RPR
FRA	Vedrine, Hubert	Secretary General and Spokesman, Presidency of the Republic
FRA	Villin, Philippe	Vice President, Figaro
GBR	Brittan, Leon	Vice President of the European Commission
GBR	Grierson, Ronald H.	Former Vice Chairman of General Electric Company
GBR	Healey, Denis W.	Former Defence Secretary; Former Finance Minister
GBR	Knight, Andrew	Executive Chairman, News International PLC
GBR	Lord Griffiths of Fforestfach	Adviser, Goldman Sachs International Ltd.; Former Prime Minister's Policy Unit
GBR	Roll, Eric	President, S.G. Warburg Group PLC
GBR	Lord Weidenfeld	Publisher
GRC	Carras, Costa	Director of Companies
GRC	Samaras, Andonis	Former Minister of Foreign Affairs
GRC	Tsoukalis, Loukas	Jean Monnet Professor, University of Athens; president, Hellenic Centre for European Studies (EKEM)
ICE	Oddsson, David	Prime Minister

INT	Dunkel, Arthur	Director General, General Agreement on Tariffs and Trade
INT	Galvin, John R.	Supreme Allied Commander Europe, SHAPE
INT	Kohnstamm, Max	Former Secretary General, Action Committee for Europe; Former President, European University Institute
INT	Lamfalussy, Alexandre	General Manager, Bank for International Settlements
INT	Steeg, Helga	Executive Director, International Energy Agency
IRL	McDowell, Michael	Chairman of the Progressive Democrat Party
IRL	Sutherland, Peter D.	Former Member, Commission of the European Communities; Chairman, Allied Irish Bank Group
ITA	Agnelli, Giovanni	Chairman, Fiat S.p.A.
ITA	Monti, Mario	Rector and Professor of Economics, Bocconi University, Milan
ITA	Romano, Sergio	Columnist, La Stampa; Former Ambassador of Italy to U.S.A.
ITA	Ruggiero, Renato	Member of the Board, Fiat S.p.A.
NLD	Beugel, Ernst H. van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
NLD	Brands, Maarten C.	Professor of Modern and Theoretical History, University of Amsterdam
NLD	Korteweg, Pieter	President and C.E.O. of the Robeco Group; Honorary Treasurer of Bilderberg Meetings
NLD	Lubbers, Ruud F.M.	Prime Minister
NLD	Netherlands, H.M. The Queen of	
NOR	Hoegh, Westye	Shipowner, Leif Hoegh & Co. ASA
NOR	Werring Jr., Niels	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
PRT	Balsemao, Francisco Pinto	Chairman, Sojornal sarl; Former Prime Minister
PRT	Barreto, Antonio	Professor of Sociology, University of Lisbon; Former Minister of Agriculture
PRT	Carneiro, Roberto	Former Minister of Education; Consultant to the World Bank
SWE	Aslund, Anders	Professor and Director, Institute of East European Economics, Stockholm School of Economics
SWE	Barnevik, Percy	President and C.E.O., ABB Asea Brown Boveri Ltd.
SWE	Bildt, Carl	Prime Minister
SWE	Gustafsson, Sten	Chairman of the Board of Directors, AB Astra
TUR	Beyazit, Selahattin	Director of Companies
TUR	Gonensay, Emre	Chief Adviser to the Prime Minister
USA	Allaire, Paul	Chairman, Xerox Corporation
USA	Andreas, Dwayne O.	Chairman, Archer-Daniels-Midland Company, Inc.
USA	Ball, George W.	Former Under-Secretary of States
USA	Bentsen, Lloyd M.	U.S. Senator (Democrat, Texas)
USA	Billington, James H.	Librarian of Congress
USA	Chafee, John H.	U.S. Senator (Republican, Rhode Island)
USA	Dam, Kenneth W.	Vice President, Law and External Relations, IBM Corporation; Former Deputy Secretary of State
USA	Day, Robert A.	Chairman, Trust Company of the West
USA	Esrey, William T.	Chairman, President and C.E.O., Sprint
USA	Furlaud, Richard M.	Director, Bristol-Myers Squibb Company
USA	Gergen, David R.	Editor-at-Large, U.S. News and World Report
USA	Habib, Philip C.	Senior Research Fellow, Hoover Institution; Former Under Secretary of State
USA	House, Karen Elliott	Vice President/International, Dow Jones & Co., Inc.

USA	Jordan Jr., Vernon E.	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
USA	Kendall, Donald M.	Former Chairman and C.E.O., PepsiCo, Inc.
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates, Inc.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Martin, Philip L.	Professor of Agricultural Economics, University of California at Davis
USA	Mathias, Charles McC.	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
USA	Pell, Claiborne	Senator (Democrat, Rhode Island)
USA	Ridgway, Rozanne L.	President, The Atlantic Council of the United States
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Sheinkman, Jack	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC
USA	Shelton, Sally A.	Senior Fellow, Georgetown University; Former U.S. Ambassador to Grenada and the Eastern Caribbean
USA	Strauss, Robert S.	U.S. Ambassador to the Russian Federation
USA	Volcker, Paul A.	Chairman, James D. Wolfensohn, Inc.; Former Chairman, Board of Governors of the Federal Reserve System
USA	Whitehead, John C.	Chairman, AEA Investors, Inc.; Former Deputy Secretary of State
USA	Williams, Lynn R.	International President, United Steelworkers of America
USA	Wolfensohn, James D.	President, James D. Wolfensohn, Inc.
DEU	Wolff von Amerongen, Otto	Chairman and C.E.O. of Otto Wolff Industrieberatung und Beteiligungen GmbH
INT	Worner, Manfred	Secretary General of the North Atlantic Treaty Organisation
ITA	Zannoni, Paolo	Vice President International Activities; Representative for Fiat S.p.A. in the Russian Federation

Observers

BEL Philippe, H.R.H. Prince

Rapporteurs

USA Winthrop, Grant F.

Partner, Milbank Winthrop & Co.

USA Victor, Alice

Executive Assistant, Rockefeller Financial Services, Inc.

In Attendance

NLD Banck, Maja

Executive Secretary, Bilderberg Meetings

FRA Cavasse, Felicia

LPF Communication; Local Organizer 1992

GRC Farrant, Stephan

Managing Director, Newsfront Naftiliaki; Local Organizer 1993

USA Muller, Charles

President, Murden and Company; Adviser, American Friends of Bilderberg Inc.

BILDERBERG MEETINGS

1991 - Baden-Baden, Germany, 6th - 9th June

Agenda

- Eastern Europe: economic prospects
- Developments in the Soviet Union: political and economic impact on the Alliance
- The Middle East: political fallout and future prospects
- Economic and financial threats to the Alliance
- The practical agenda for the Alliance
- Do we have the institutions to deal with the agenda?
- Recent developments in Yugoslavia
- The situation in South-Africa
- The Treuhand experience

List of Participants^[22]

Chairman

GBR Carrington, Peter
Former chairman of the Board, Christies International PLC; Former Secretary General, NATO

Honorary Secretary General for Europe and Canada

NLD Halberstadt, Victor
Professor of Economics, Leiden University

Honorary Secretary General for USA

USA Eliot Jr., Theodore L.
Dean Emeritus, The Fletcher School of Law and Diplomacy; Former U.S. Ambassador

AUT Jankowitsch, Peter
Minister of State in charge of European Integration and Development Cooperation

AUT Schmidt-Chiari, Guido
Chairman of the Managing Board Creditanstalt Bankverein

AUT Vranitzky, Franz
Federal Chancellor

BEL Cadieux, Jean-Louis
Deputy Director-General for Foreign Affairs, European Community
Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities

BEL Martens, Wilfried
Prime Minister

BEL Spitaels, Guy
Chairman Socialist Party, Minister of State

CAN Black, Conrad M.
Chairman, The Daily Telegraph PLC

CAN Drouin, Marie-Josée
Executive Director, Hudson Institute of Canada

CAN Gagnon, Lysiane
Journalist, La Presse

CAN Griffin, Anthony G.S.
Director of Companies

CAN Polanyi, John
Professor of Chemistry, University of Toronto

CAN Wilson, Michael H.
Minister of Industry, Science and Technology and International Trade

CHE Gerber, Fritz
Chairman of the Board, F. Hoffmann-La Roche AG

CHE Krauer, Alex
Chairman and Managing Director, Ciba-Geigy Limited

CHE Ringier, Michael
Publisher, Chairman of the Board of Ringier Inc.

DEU	Bertram, Christoph	Diplomatic Correspondent, Die Zeit
DEU	Blech, Klaus	Ambassador to U.S.S.R.
DEU	Breuel, Birgit	Chairman of the Board, Treuhandanstalt
DEU	Dieter, Werner H.	Chairman of the Board, Mannesmann A.G.
DEU	Kopper, Hilmar	Spokesman of the Board of Managing Directors, Deutsche Bank A.G.
DEU	Lauk, Kurt J.	Vice Chairman of the Management Board, Audi A.G.
DEU	Pohl, Karl Otto	President, Deutsche Bundesbank
DEU	Ruhe, Volker	General Secretary Parliamentary Party CDU
DEU	Ruhnau, Heinz J.H.	Chairman of the Board, Deutsche Lufthansa A.G.
DEU	Sommer, Theo	Editor-in-Chief, Die Zeit
DEU	Teufel, Erwin	Prime Minister of Baden-Wutemberg
DEU	Wolff von Amerongen, Otto	Chairman and Chief Executive Officer of Otto Wolff Industrieberatung und Beteiligungen GmbH
DNK	Bjerregaard, Ritt	Labour Member of Parliament; Chairman of the Labour Group
DNK	Deleuran, Aage	Editor-in-Chief, Berlingske Tidende
DNK	Wilhjelm, Nils	President, Industrial Mortgage Fund; Former Minister of Industry
ESP	Carvajal, Urquijo Jaime	Chairman and General Manager, Iberfomento
ESP	Pujol, Jordi	President, Generalitat de Catalunya
ESP	Serra, Narcis	Deputy Prime Minister
ESP	Spain, H.M. The Queen of	
FIN	Erkko, Aatos	Publisher, Helsingin Sanomat
FIN	Iloniemi, Jaakko	Managing Director, Council of Economic Organizations in Finland; Former Ambassador to the United States of America
FRA	Collomb, Bertrand	Chairman and Chief Executive Officer, Lafarge Coppee
FRA	Imbert, Claude	Chief Editor, Le Point
FRA	Ladreit de Lacharriere, Marc	Chairman, Fimalac
FRA	Levy-Lang, Andre	Chairman, Compagnie Financiere de Paribas
FRA	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
FRA	Noir, Michel	Mayor of Lyon, Ex-Secretary of State for Foreign Trade
GBR	Brown, Gordon	Member of Parliament (Labour Party); Shadow Secretary of State for Trade and Industry
GBR	Freedman, Lawrence D.	Head of Department of War Studies, Kings College
GBR	Hogg, Christopher	Chairman, Courtaulds PLC
GBR	Knight, Andrew	Executive Chairman, News International PLC
GBR	Roll, Eric	President, S.G. Warburg Group PLC
GBR	Smith, John	Member of Parliament (Labour Party); Shadow Chancellor of the Exchequer
GBR	Wright, Patrick	Permanent Under Secretary of State and Head of the Diplomatic Service
GRC	Carras, Costa	Director of Companies
GRC	Paleocrassas, John D.	Minister of Finance
GRC	Zombanakis, Minos	Chairman, Group for International Study and Evaluation
ICE	Bjarnason, Bjorn	Member of Parliament, Independence Party
ICE	Oddsson, David	Prime Minister
INT	Dunkel, Arthur	Director General G.A.T.T.
INT	Galvin, John R.	Supreme Allied Commander Europe, SHAPE
INT	Kohnstamm, Max	Former Secretary General, Action Committee for Europe; Former President, European University Institute

INT	Steeg, Helga	Executive Director, International Energy Agency
INT	Wegener, Henning	Assistant Secretary General for Political Affairs, North Atlantic Treaty Organisation
INT	Worner, Manfred	Secretary General of the North Atlantic Treaty Organisation
IRE	Sutherland, Peter D.	Former Member, Commission of the European Communities; Chairman, Allied Irish Banks Group
ITA	Agnelli, Giovanni	Chairman, Fiat S.p.A.
ITA	Cantoni, Giampiero	Chairman, Banca Nazionale del Lavoro
ITA	Michelis, Gianni De	Minister of Foreign Affairs
ITA	Monti, Mario	Rector and Professor of Economics, Bocconi University, Milan
ITA	Ruggiero, Renato	Chief Negotiator G.A.T.T.
NLD	Beugel, Ernst H. van der	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
NLD	Knapen, Ben	Editor-in-Chief, NRC Handelsblad
NLD	Korteweg, Pieter	President and Chief Executive Officer of the Board Committee of the Robeco Group
NLD	Lubbers, Ruud F.M.	Prime Minister
NLD	Netherlands, H.M. The Queen of	
NOR	Brundtland, Arne Olav	Senior Research Fellow, Norwegian Institute of International Affairs
NOR	Ditlev-Simonsen, Per	Managing Director, Sverre Ditlev-Simonsen & Co.
NOR	Werring Jr., Niels	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
PRT	Balsemao, Francisco Pinto	Professor of Mass Communication, New University, Lisbon; Chairman, Sojornal sarl; Former Prime Minister
PRT	Monjardino, Carlos A.P.V.	President of the Fundacao Oriente
PRT	Pimenta, Carlos	Member of the European Parliament, Former Secretary of State for Environment
SWE	Gustafsson, Sten	Chairman of the Board of Directors, AB Astra
SWE	Jonung, Lars	Professor of Economics and Economic Policy at Stockholm School of Economics
SWE	Ramfors, Bo C.E.	Managing Director and Group Chief Executive of Skandinaviska Enskilda Banken, Board member of several companies
TUR	Beyazit, Selahattin	Director of Companies
TUR	Halefoglu, Vahit M.	Former Minister of Foreign Affairs
TUR	Ozceri, Tugay	Under Secretary, Ministry of Foreign Affairs
USA	Allaire, Paul	Chairman, Xerox Corporation
USA	Ball, George W.	Former Under-Secretary of States
USA	Bartley, Robert L.	Editor, The Wall Street Journal
USA	Blackwill, Robert D.	Lecturer in Public Policy, John F. Kennedy School of Government, Harvard University; Former member National Security Council
USA	Boskin, Michael J.	Chairman, President's Council of Economic Advisers
USA	Chafee, John H.	Senator (Republican, Rhode Island)
USA	Clinton, Bill D.	Governor of Arkansas
USA	Dam, Kenneth W.	Vice President, Law and External Relations, IBM Corporation; Former Deputy Secretary of State
USA	Feinstein, Dianne	Former Mayor of San Francisco
USA	Graham, Katharine	Chairman, The Washington Post Company
USA	Greenberg, Maurice R.	Chairman, American International Group, Inc.
USA	Haass, Richard N.	Special Assistant to the President and Senior Director Near East and South Asian Affairs, National Security Council

USA	Jordan Jr., Vernon E.	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates, Inc.
USA	Mathias, Charles McC.	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
USA	Matlock Jr., Jack F.	Ambassador to the U.S.S.R.
USA	Quandt, William B.	Senior Fellow, The Brookings Institution
USA	Ridgway, Rozanne L.	President, The Atlantic Council of the United States
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Shad, John S.R.	Director and Philanthropist
USA	Simons Jr., Thomas W.	Ambassador to Poland
USA	Whitehead, John C.	Former Deputy Secretary of State
USA	Wilbur Jr., Brayton	President and Chief Executive Officer, Wilbur-Ellis Company
USA	Wilder, Lawrence D.	Governor of Virginia
USA	Williams, Lynn R.	International President, United Steelworkers of America
USA	Wolfensohn, James D.	President, James D. Wolfensohn, Inc.

Observers

NLD	H.R.H. The Prince of Orange	
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Rapporteurs

USA	Winthrop, Grant F.	Partner, Milbank Winthrop & Co.
USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc.

In Attendance

NLD	Banck, Maja	Executive Secretary, Bilderberg Meetings
FRA	Cavasse, Felicia	Organizer, 1992 Conference
DEU	Dicke, Gunther W.F.	First Vice President, Deutsche Bank A.G.; Organizer, 1991 Conference
FRA	Morali, Veronique	Organizer, 1992 Conference
USA	Muller, Charles W.	President, Murden & Company; Adviser, American Friends of Bilderberg, Inc.

BILDERBERG MEETINGS

The Logan Act

§ 953. Private correspondence with foreign governments.

Any citizen of the United States, wherever he may be, who, without authority of the United States, directly or indirectly commences or carries on any correspondence or intercourse with any foreign government or any officer or agent thereof, with intent to influence the measures or conduct of any foreign government or of any officer or agent thereof, in relation to any disputes or controversies with the United States, or to defeat the measures of the United States, shall be fined under this title or imprisoned not more than three years, or both.

This section shall not abridge the right of a citizen to apply himself, or his agent, to any foreign government, or the agents thereof, for redress of any injury which he may have sustained from such government or any of its agents or subjects.

House of Commons - Code of Conduct

IV. General Principles of Conduct

In carrying out their parliamentary and public duties, Members will be expected to observe the following general principles of conduct identified by the Committee on Standards in Public Life in its First Report as applying to holders of public office. These principles will be taken into account when considering the investigation and determination of any allegations of breaches of the rules of conduct in Part V of the Code.

Selflessness

Holders of public office should take decisions solely in terms of the public interest. They should not do so in order to gain financial or other material benefits for themselves, their family, or their friends.

Integrity

Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might influence them in the performance of their official duties.

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

Honesty

Holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

Leadership

Holders of public office should promote and support these principles by leadership and example.

BILDERBERG MEETINGS

Sources for List of Participants

- [1] 2012 Final Participant List - www.bilderbergmeetings.org (Official Bilderberg website)
- [2] 2011 Final Participant List - www.bilderbergmeetings.org (Official Bilderberg website)
- [3] 2010 Final Participant List - www.bilderbergmeetings.org (Official Bilderberg website)
- [4] 2009 Final Participant List - www.bilderberg.org/Bilderberg2009.pdf (Official Bilderberg Press Release)
- [5] 2008 Current Participant List - www.bilderberg.org/bbpl2008.pdf (Official Bilderberg Press Release)
- [6] 2007 Final Participant List - www.bilderberg.org/bilderberg2007.pdf (Official Bilderberg Press Release)
- [7] 2006 List of Participants - www.bilderberg.org/2006.htm#list
- [8] 2005 List of Participants - <http://www.publicintelligence.net/2005-bilderberg-meeting-participant-list/>
- [9] 2004 List of Participants - www.publicintelligence.net/2004-bilderberg-meeting-participant-list/
- [10] 2003 List of Participants - www.publicintelligence.net/2003-bilderberg-meeting-participant-list/
- [11] 2002 Final Participant List - Jim Tucker's Bilderberg Diary 225-228 ISBN 0-9745484-2-1 (Official List)
- [12] 2001 List of Participants - www.publicintelligence.net/2001-bilderberg-meeting-participant-list/
- [13] 2000 List of Participants - www.publicintelligence.net/2000-bilderberg-meeting-participant-list/
- [14] 1999 List of Participants - www.publicintelligence.net/1999-bilderberg-participant-list/
- [15] 1998 Final Participant List - Jim Tucker's Bilderberg Diary 223-225 ISBN 0-9745484-2-1 (Official List)
- [16] 1997 List of Participants - www.publicintelligence.net/1997-bilderberg-meeting-participant-list/
- [17] 1996 Final Participant List - Jim Tucker's Bilderberg Diary 221-223 ISBN 0-9745484-2-1 (Official List)
- [18] 1995 List of Participants - www.publicintelligence.net/1995-bilderberg-meeting-participant-list/
- [19] 1994 List of Participants - www.publicintelligence.net/1994-bilderberg-meeting-participant-list/
- [20] 1993 List of Participants - www.publicintelligence.net/1993-bilderberg-meeting-participant-list/
- [21] 1992 List of Participants - www.publicintelligence.net/1992-bilderberg-meeting-participant-list/
- [22] 1991 List of Participants - www.publicintelligence.net/1991-bilderberg-meeting-participant-list/

Front cover quotes

“privacy, rather than secrecy” - Martin Wolf - Financial Times - http://news.bbc.co.uk/2/hi/uk_news/magazine/3773019.stm

“The objectives of the Association are to promote the study of, and public education in international affairs” - [The Bilderberg Association, Charity Registration Number 272706, Annual Reports and Accounts 2012 pg 2](#)

“I think, first and foremost, it's a form of self enrichment” - Bilderberg People: Elite power and consensus in world affairs pg 174 ISBN 978-0-415-57635-2

“I got to 'breathe the air'. I learned alot” - Mehmet Ali Birand - Bilderberg People: Elite power and consensus in world affairs pg 168 ISBN 978-0-415-57635-2

Front cover image: Hotel de Bilderberg, Oosterbeek - conference room table

Bilderberg contact details

Full Bilderberg participant lists and conference minutes can be obtained by contacting the Bilderberg executive secretary:

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**This document is dedicated to the memory of James P. Tucker Jr.
Without whom, much Bilderberg information would never have entered the public domain.**



A N O N Y M O U S